Inland Empire Community Foundation
where giving grows

2024 S.L. Gimbel Foundation Food Grant Application
Grant Opportunity

Internal Use Only:
Grant :

Organization / Agency Information

1)Organization/Agency Name: Community Food Bank of Central Alabama		
2)Physical Address: 107 Walter Davis Drive		***City/State/Zip*** Birmingham, AL 35209
3)Mailing Address: 107 Walter Davis Drive		***City/State/Zip*** Birmingham, AL 35209
4)CEO or Director: Nicole Williams		***Title:*** Chief Executive Officer
5)Phone: 205-942-8911 ext. 121	***6)Fax:*** 205-942-8838	***7)Email:*** Nwilliams@feedingal.org
8)Contact Person: Abby Stricklin		***Title:*** Grants Manager
9)Phone: 205-942-8911 ext. 152	***10)Fax:*** 205-942-8838	***11)Email:*** Astricklin@feedingal.org
12)Web Site Address: www.feedingal.org		***13)Tax ID:*** 630837956

Program / Grant Information
Interest Area:

14)Program/Project Name: Direct Equitable Food Access			***15)Amount of Grant Requested:*** $250,000
16)Total Organization Budget: $37,464,996	***17)Per 990, Percentage of Program Service Expenses (Column B/ Column A x 100):*** 96.7%	***18)Per 990, Percentage of Management & General Expenses Only (Column C / Column A x 100):*** 2.3%	***19)Per 990, Percentage of Management & General Expenses and Fundraising (Column C+D / Column A x 100):*** 3.3%
20)Purpose of Grant Request (one sentence): Increase the amount of high-quality, nutritious foods we purchase and distribute to low-income families that are residents of central Alabama to promote immediate food assistance to those experiencing hunger.			
21)Program Start Date (Month and Year): July 2024		***22)Program End Date (Month and Year):*** June 2025	
23)Gimbel Grants Received: List Year(s) and Award Amount(s) *N/A*			

Signatures

24)Board President / Chair: (Print name and Title) Ellie Taylor, Board President	***Signature:*** Ellie Taylor	***Date:*** 3/21/24
25)Executive Director/President: (Print name and Title) Nicole Williams	***Signature:*** Nicole Williams	***Date:*** 3/25/24

2024 S.L. Gimbel Foundation Fund APPLICATION Narrative

Please provide the following information by answering **ALL** questions (I to IV), **12 Font, One Inch Margins.** Use the format below (I to IV). Type your complete answers to the question directly below the question. Please do not delete the questions/instructions/examples and provide clear, specific, and concise answers.

I. Organization Background

A) State the history, mission and/or purpose of your organization.

In 1981 Joe Bruno and Dave Wood, local retail owners, started using Dave's pickup truck to deliver food from each of their businesses—Bruno's Supermarkets and Wood Fruitticher Grocery Co—to neighbors who needed an extra hand. The community rallied together to support their efforts, and alongside the United Way of Central Alabama and the Community Foundation of Greater Birmingham, the Food Bank began. In July of 1983, we received our 501(c)(3) designation, changed our name to the Community Food Bank of Central Alabama (CFB) and began to increase our capacity to feed our hungry neighbors.

Hunger and health are deeply connected, and interventions are needed for community health and well-being. But when people do not have enough food or must choose inexpensive foods with low-nutritional value, it can seriously impact their health.

We believe no one should go hungry and that there is a solution to the problem of hunger in Alabama. The Community Food Bank of Central Alabama feeds people in need today and fosters collaborative solutions to end hunger tomorrow.

B) How long has the organization been providing programs and services to the community?

The Community Food Bank of Central Alabama has been providing meals to its neighbors for 41 years. Over time, we have grown from 3 service counties to 12: Jefferson, Blount, Calhoun, Cherokee, Clay, Cleburne, Etowah, Talladega, Shelby, St. Clair, Walker, and Winston Counties.

We accomplish our mission by providing food to over 220 agency partners, including food pantries, shelters, and children's programs, who offer direct service to our neighbors in need. To fill the gaps, both geographically and demographically, we also collaborate with over 120 program partners to serve specific populations vulnerable to hunger, such as children and seniors. We also host special distributions during heightened times of need, such as after natural disasters or during the holidays.

C) What are some of your past organizational accomplishments (last three years)?

We have worked tirelessly to meet the need for direct food assistance in central Alabama, over the past three years increasing our distribution from 19.4 million pounds to over 25.3 million pounds last year in 2023. This equaled over 21.1 million meals for our neighbors, the most we have served in our history. CFB is committed to increasing our neighbors' access to fresh and healthy food options including fruits and vegetables critical to the nutrition of the individuals we serve. Over 40% of the total food distributed last year was fresh/frozen fruits and vegetables, lean meat, poultry, fish, and dairy products including low-fat milk, cheese, and yogurt.

As we have increased our capacity to feed our neighbors, growing from 23 full time employees in 2020 to 50 current staff members, we have emphasized tailoring the ways we distribute food to better meet our neighbors' needs with dignity and respect. 2022 propelled us to make these changes by bringing greater clarity to specific needs of the communities we serve. COVID-19 and ensuing economic difficulties highlighted how quickly a household can need to rely on charitable food assistance, therefore we kept the adaptation of mobile pantries to a "trunk-to-truck" models, increasing efficiency and improving client experience. We also saw an increase in need for senior specific programs and started new programs, focusing on serving fresh produce, proteins, and dairy. In 2022 we began our first client-choice and home delivery programs to expand our services. We started two client-choice mobile pantries for seniors in Talladega and Winston Counties and started introducing hybrid home-delivery models in Jefferson County. In January 2024, we began a partnership with Amazon Delivery to deliver grocery boxes straight from our warehouse to home-bound individuals referred by Jefferson County Housing Authority and local medical clinics.

Over the past three years we have emphasized placing more fresh and frozen foods in the hands of our neighbors in several ways, including through a Local Food Purchasing Agreement (LFPA) grant with the USDA, where we receive produce from small-scale growers, which we can distribute free of cost to our program and agency partners across our 12-county footprint. Last year, 429,696 pounds of local produce such as cabbage, collard greens, sweet potatoes, strawberries, and peaches went out through this partnership.

We have expanded our retail reclamation efforts that allow us to partner with retailers, such as grocery stores and supercenters, to increase our sources of nutritious food. Five days per week, our fleet of nine trucks pick up donations of fresh produce, proteins, dairy, and shelf-stable goods across the region. We have partnerships with Publix, Sam's Club, Costco, Walmart, Dollar General, Target, Winn-Dixie, Piggly Wiggly, ALDI, and other local retailers in our service area. Our retail reclamation efforts have grown from saving 8.4 million pounds from needlessly going to waste in landfills in 2021 to over 11 million pounds last year.

We operate special distributions each year to serve our neighbors during times of heightened need for food assistance, such as the return to school and holiday season. In 2023, we hosted 5 special distributions in Talladega, Etowah, and Jefferson Counties. Combined, we served 2,400 households through these distributions.

Volunteers play a critical role in carrying out essential services of the CFB. Our volunteers help us in significant ways: sorting donated product, building food boxes, serving the community at distributions, and assisting in our front office. The number of unduplicated volunteers has increased significantly since 2021, increasing by 14% to 9,502 volunteers in 2023 who provided 23,083 hours of invaluable community service in our warehouse.

II. Project Information:

A) Statement of Need

Specify the community need(s) you want to address and are seeking funds for.

Include demographics, geographic characteristics of the area or community to be served, community conditions and income level. Include relevant statistics.

Across our 12-county service area, 1 in 5 people and 1 in 4 children lack consistent access to enough nutritious food to lead a healthy and active lifestyle. To reach all of those experiencing food insecurity in central Alabama, we need to distribute an estimated 33 million meals each year according to Feeding America's latest reports. The USDA's most recent Household Food Security report revealed sobering data from 2022, showing a 30% increase of food insecurity rates nationwide from 2021.

While every community in the country is home to families who face hunger, rural communities are especially hard hit by hunger. 5 of our 12 service counties are classified as rural by the USDA Rural-Urban Continuum Codes, and every one of our service counties has rural communities found there. As part of the Feeding America network, we are focused on expanding our efforts in rural communities and in communities of color that are also inequitably served. Hunger in communities of color is higher because of systemic racial injustice—in Alabama, 26% of the Black population and 12% of the Hispanic population experiences food insecurity compared to the 10% of the White population, according to the 2021 American Community Survey. To achieve a hunger-free America, we must address the root causes of hunger and structural and systemic inequities. Part of our current work to amplify equitable access includes translation of our Food Finder and other website tools into Spanish, as well as providing translation services to our partner network.

Neighbors served across all program and agency partners are low- to moderate- income individuals, spanning across gender and racial demographics. Many of these individuals and families can meet roughly 84.55% of their food needs through income from work or Federal benefits. But the remaining 15.45% constitutes the "Meal Gap" to be met through charitable food distribution. We work to build systems of support to bridge the gap towards food security so that individuals can allocate resources in other necessary areas such as healthcare and housing.

B) Project Description

Describe your food distribution program.

1. What are the specific activities of the food program?

At CFB, we strive to ensure that everyone in central Alabama has access to healthy, nutritious food. We act as a distribution center, receiving food from various entities, organizations, and retailers and sending it out to our agency and program partners.

Our agency partners consist of food pantries, shelters, soup kitchens, and children's programs, churches, and other community organizations committed to serving their neighbors. In 2023, our network of over 220 agency partners provided 13,557,627 meals directly to their communities.

Our Child Hunger Programs are interconnected services to ensure that all children have year-round access to healthy food choices and include summer meals, family markets, and school pantries. Summer Meals is a part of the Summer Food Service Program (SFSP) a partnership between CFB, the Alabama State Department of Education, the Alabama Food Bank Association, and community organizations that provides free, healthy meals to children ages eighteen and under during the summer when school is not in session. Family Markets are food pantries on wheels that provide food to not only children, but also their families in need through 'drive-thru' distributions. The newest program that we are helping launch is school pantries. These food pantries will be located in public school's facilities, and students identified by teachers and other faculty of a need will be allowed to visit the pantry weekly to select food.

To address senior hunger, we administer the Commodities Supplemental Food Program (CFSP) in partnership with the Alabama Department of Education and the USDA. Through CFSP, we provide special food boxes geared toward senior-specific health needs. To supplement these efforts, we created Senior Grocery Programs (SGP) that operate like our mobile pantries with a "just-in-time" delivery model, where food is delivered and distributed that same day. Since piloting the program in 2022, we have added more SGP sites and created new models of distribution including Client Choice sites and Home Delivery by partnering with Amazon.

We also offer special distributions during heightened times of need such as back-to-school and the holiday season. At back-to-school distributions, we supply students and their families with necessary school supplies and food during the transition back to school. During November and December, we distribute special boxes that contain 24 lbs. of shelf-stable holiday staples, including stuffing, sweet potatoes, green beans, and mac and cheese, along with a box of fresh produce and a fresh or frozen chicken or turkey.

2. How do you identify/qualify those in need?

Our 12-county service area includes Winston, Walker, Jefferson, Shelby, Blount, St. Clair, Talladega, Clay, Calhoun, Etowah, Cherokee, and Cleburne counties. Hunger affects people from all walks of life, but vulnerable populations, including children and seniors, are affected at higher rates. We serve working families struggling to live paycheck to paycheck, disabled individuals, those living on a fixed income, senior caregivers trying to provide for grandchildren, and low- to moderate- income individuals having to make impossible choices between food and healthcare, education costs, or rent and utility expenses. Depending on where the food is coming from, there are different steps neighbors need to take to receive food. For many of our programs and agencies, they can self-declare their need for food assistance without any identification or income requirement. For USDA and food provided by government entities, neighbors are required to fill out a TEFAP (The Emergency Food Assistance Program) form to receive food.

3. How often is the food distribution offered (during COVID and now)?

During COVID, the need for food assistance increased dramatically. Due to the nature of the pandemic, we had to change how our programs serving families, children, and seniors operated to maintain social distancing guidelines to help protect the health of the most vulnerable. We primarily shifted focus to our Mobile Pantries, which was both the safest and most efficient way to get food to the community. These distributions are contact-free, drive-thru food opportunities, and there was no income requirement or identification needed due to relaxed USDA guidelines during COVID-19. Prior to the pandemic in 2020, we operated 4 monthly recurring Mobile Pantries. To respond to the community's needs, we quickly added 6 more regular monthly distributions along with one-time distributions (COVID-19 Relief Distributions) throughout several counties to address the increase in demand for services. Each of these one-time distributions served between 300 & 1,500 households. As the need for food assistance has continued to grow, we have increased our Mobile Pantry program, now operating over 40 monthly distributions through this program.

Our network of agency and program partners have set distribution times either monthly or weekly when they distribute food; on our website we keep a current calendar of all distributions with details on our Food Finder tool so that we can refer the public to a distribution close to them that meets their needs. Because of the expansiveness of our network, there are distributions every day of the month, including weekends.

4. How many people will be served by the food distribution program (children, youth, adults, seniors) that is being considered for the Gimbel Foundation request and the total program?

1,149,282 total individuals were served through our agency and program partners in 2023. We expect to serve 47,600 people through the efforts of our agency partners, child hunger programs, senior grocery programs, and special distributions with the funds from the Gimbel Foundation. We estimate that the total number of people served across all programs to be around one million based on last year's data.

5. Please explain how you keep track of number of people served.

Each month our partners submit inventory reports that include the number of individuals and households served. Our Partner Engagement team compiles the information provided by our partners into monthly reports that we can compare with county-level food insecurity data to determine strategic growth in our counties and evaluate where we need to amplify our impact. We have also started to implement Service Insights with our agency partners. Service Insights is a Feeding America network-wide approach to collect data electronically and securely from our neighbors, which will give us more accuracy in understanding hunger on a local and national scale.

C) Project Goal, Objective, Activities and Expected Outcome
Note: Objective, Outcome and Evaluation must all be based on the SAME QUANTIFIABLE CRITERIA (for example, "number served, or acres improved"). This quantifiable criteria should refer to the grant amount you are requesting from the Gimbel Foundation only and not the total program.

State ONE GOAL, ONE OBJECTIVE, ONE OUTCOME. USE NUMBERS AND DO NOT USE PERCENTAGES.

1. **State ONE project goal. The Goal should be an aspirational statement, a broad statement of purpose for the project.**
2. **State One Objective**. The Objective should be specific, measurable, verifiable, action-oriented, realistic, and time-specific statement intended to guide your organization's activities toward achieving the goal. **Specify the activities** you will undertake to meet the objective and number of participants for each activity.
3. **State One Outcome.** An outcome is the individual, organizational or community-level change that can reasonably occur during the grant period as a result of the proposed activities or services. What is the key anticipated outcome of the project and impact on participants? State in a quantifiable and verifiable term.
4. **Evaluation:** How will progress towards the objective (per above) be tracked and outcome measured?
   Provide specific information on how many individuals will be evaluated (should be the same number as in the objective and outcome), how you will collect relevant data and

statistics that meet your objective and validate your expected outcome, in a quantifiable manner, as you describe your evaluation process.

BELOW IS AN EXAMPLE OF GOAL, OBJECTIVE, OUTCOME AND EVALUATION: Objective, Outcome and Evaluation should align and should be written in a linear format, using actual numbers, and data that are quantifiable and verifiable. Do not use percentages)

GOAL: Enhance and supplement the diet of food insecure families and children in Mariposa County with healthy, fresh food each month to improve their health and wellbeing.

OBJECTIVE: Distribute at least **500,000 meals of healthy, fresh food to 7,000 unduplicated residents in need**.

ACTIVITIES:

1) Purchase fresh produce and other food items not provided by existing local farm and USDA sources to support 7,000 unduplicated food distribution participants.
2) Continue to promote monthly food distribution program through community partners across the county.
3) Input monthly food distribution data into USDA database system.

OUTCOME: We expect to **provide 500,000 meals to 7,000 unduplicated food insecure county residents**, increasing their healthy food intake and habits.

EVALUATION: Using the USDA's tracking system we will generate reports on the number of food insecure children and families we have served. We will track our role in **providing 500,000 meals feeding 7,000 unduplicated food insecure individuals** and account for additional success or lower numbers of individuals served.

WRITE YOUR RESPONSES using the following format for your goal, objective, respective activities and expected outcome:

GOAL: Provide direct food assistance to increase the wellbeing of food insecure residents of our 12-county service area including Jefferson, Blount, Calhoun, Cherokee, Clay, Cleburne, Etowah, Talladega, Shelby, St. Clair, Walker, and Winston Counties.

OBJECTIVE: Distribute at least 1,000,000 meals over 12 months through our network of over 350 agency and program partners as well as our special distributions to serve an estimated 47,600 unduplicated neighbors and provide access to fresh, nutritious food.

ACTIVITIES:

1) Purchase nutritious food to distribute to our neighbors that will supplement donated food, ensuring that at least 30% of meals consist of fresh and frozen foods, including fresh fruits and vegetables, low-fat dairy, and lean meats.
2) Track quantity and type of food distributed from our warehouse through our internal reporting systems.
3) Collect monthly reports from our partners to track neighbors served to determine impact and evaluate if we are meeting the need.

OUTCOME: We expect to supply 1,000,000 meals to an estimated 47,600 unduplicated individuals across our 12 counties through our agency partners, program partners, and special distributions.

EVALUATION: Our approach to measuring the effectiveness of all our programs and agency partners distributions consists of both process evaluation and outcome evaluation. The process evaluation involves formative measures to provide feedback to allow for program improvement. We generate qualitative data from interviews, personal reports, and observation notes to monitor the stages of development; our Partner Engagement team is responsible for coordinating site visits and establishing relationships with our network of partners. We also utilize Neighbor Experience Surveys required as a part of the Feeding America Network to evaluate the experiences of our neighbors utilizing our partners' food assistance programs. In addition to these qualitative measures, we assess quantitative data as an outcome evaluation. Each month our partners submit inventory reports (e.g., quantity of direct services implemented, quantity and type of food distributed (measured by weight in lbs.), and number of individuals and households served. We submit this data along with internal markers from all departments to monthly board reports used to assess our progress. We have also begun to implement Service Insights, a network-wide approach from Feeding America to collect data from our neighbors. This program will give us more accuracy in tracking people served and understanding hunger on a local and national scale. Altogether, these measures allow us to evaluate the impact we are having across our service footprint and track the progress towards our goal of providing at least 1,000,000 meals to 47,600 unduplicated neighbors in 2024.

D) Timeline

Provide a timeline for implementing the project. The start date and end date should be the same dates on the cover page. Start date should be 3 months AFTER the submission deadline.

Project start date: July 1, 2024
Project end date: June 30, 2025

E) Target Population

1. Who will this grant serve?

We serve neighbors across our 12-county service area, including Winston, Walker, Jefferson, Shelby, Blount, St. Clair, Talladega, Clay, Calhoun, Etowah, Cherokee, and Cleburne counties. Hunger affects people from all walks of life, spanning across gender and racial demographics, but vulnerable populations, including children and seniors, are affected at higher rates. We conduct regular surveys to gather community input and rely on our Agency Council and county-level agency meetings to incorporate the perspective of those we serve and inform our decisions. We serve working families struggling to live paycheck to paycheck, disabled individuals, those living on a fixed income, senior caregivers trying to provide for grandchildren, and low- moderate- income individuals having to make impossible choices between food and healthcare, education costs, or rent and utility expenses.

2. How many people will be impacted? Provide a breakdown: Number of Children, Youth, Adults, Seniors.

In 2023, we served 1,249,282 neighbors across our 12-county service area through our agency and program partners and special distributions. Our agency partners served 996,637 individuals including children, youth, adults, and seniors. Through our Child Hunger Programs, including Family Markets and Summer Meals, we served 27,651 children and their families. Through the Commodity Supplemental Food Program (CSFP) and Senior Grocery Program, we provided meals for 2,352 and 3,694 seniors respectively, for a total of 6,046. We served 2,400 families this past year through our special distributions. We expect our number of neighbors served for the length of the program to be consistent with our numbers from 2023.

The Gimbel Foundation's support will allow us to serve an estimated 47,600 unduplicated individuals at least 1,000,000 meals. These meals will be split between our agency partners, Child Hunger Programs, Senior Grocery Programs, and special distributions and will serve across age demographics.

F) Community Partners

1. How does this program relate to other existing projects in the community?

Access to healthy, nutritious food is one of our most basic needs, and health and hunger are deeply connected. We collaborate with many organizations in our local communities to provide food assistance and reach more of our neighbors. Since our beginning in 1981, we have been a Member Agency of the United Way of Central Alabama and work together to increase our impact. Because we are a member of the nationwide network, Feeding America, we are also a member of Feeding Alabama, the state association of food banks, and collaborate with them to implement the LFPA program and other grant-funded activities. We also partner with state and local governments to provide education on food insecurity in our service area and serve on committees to increase our impact.

2. Who are your key community partners? Provide a brief description of each key partner and their role(s) in this program.

The Community Food Bank works with many key institutional partners including schools, churches, and non-profits to fulfill our mission. We rely on food donations from the community, as well as monetary donations from individuals and corporate partners.

At a national level, we are a member of Feeding America. Together, we provide food and support to over 40 million people annually. To address food insecurity statewide, the Community Food Bank is a member of Feeding Alabama (the food bank state association), serves on the End Child Hunger in Alabama Task Force through United Way's Bold Goals Coalition, and works with the Alabama Department of Education to distribute USDA foods across the region. We also partner with the Alabama Department of Public Health and Samford University to provide nutrition education information to many of our programs.

We are a United Way Member Agency and work closely with United Way to increase our impact across our service area. The nature of our work necessitates collaboration--all of our programs combine the efforts of multiple organizations.

The Community Food Bank has relationships with grocery stores including Publix, Winn Dixie, Walmart, Aldi, Sam's Clubs, Costco, Piggly-Wiggly, GreenWise, Amazon and Target to participate in a collaborative retail reclamation initiative that annually saves almost 11 million pounds of produce, proteins, and dry goods from being discarded in local landfills. Instead of going to waste, these wholesome foods feed neighbors in need. We also partner with these grocers through the Alabama Grocers Association to amplify support for the charitable food sector.

3. How are you utilizing volunteers?

We would not be able to serve our community without the help of our volunteers. Volunteer shifts take place in the CFB's warehouse Monday- Friday from 9-11:30 a.m. and 1-3 p.m.

Volunteer opportunities include helping sort and inspect donated food items, preparing the sorted product for agency partners and assembling food boxes for distribution. Last year we had 9,502 volunteers dedicate over 23,000 hours to warehouse operations, special distributions, and programs. Their invaluable contributions significantly enhance our ability to serve those in need.

G) Use of Grant Funds

How will you use the grant funds? This answer should align with the specific activities previously outlined in C) Project Goal, Objectives, Activities and Expected Outcomes

We will use 90% of funds to purchase food to distribute through our agency partners, program partners, and special distributions. These purchased foods will ensure that we are providing over 1,000,000 meals to 47,600 neighbors over a 12-month period, part of our total efforts to serve over 21 million meals to 1 million individuals. We will use the remaining 10% of the funds for program coordination.

IiI. Project Future

A) Sustainability

Explain how you will support this project after the grant performance period. Include plans for fundraising or increasing financial support designated for the project.

The services that Community Food Bank provides are year-round efforts that require additional fundraising and support. We will continue our mission beyond the next 12 months through our established partnerships with foundations and corporations in the community, as well as through our individual donors and community support. We also rely on USDA and community donations to meet our budget each year.

IV. Governance, Executive Leadership and Key Personnel/Staff Qualifications

A) Governance

1. Describe your board of directors and the role it plays in the organization.

22 current members serve on the Community Food Bank's Board of Directors. We are actively recruiting board members with the goal of having each of our 12 service counties represented on the board. Our current board represents stakeholders in our mission from a variety of arenas involved in food systems, including local and regional grocery stores and food distributors, university departments focusing on dietetics and nutrition, public health departments, coalitions for Hispanic families, advocacy groups, and local businesses. 10% of the board is a person of color, and 27% of the board identifies as female.

The board is responsible for empowering and supporting the Community Food Bank to realize its mission of feeding people today and fostering collaborative solutions to ending hunger in central Alabama. The purpose of the Board of Directors of the Community Food Bank of Central Alabama is to ensure that the Food Bank makes the best use of the resources entrusted to it (a) to create a hunger-free Central Alabama, (b) to help feed people in need and provide other appropriate services to them, (c) to support charitable organizations throughout Central Alabama in their efforts to solve hunger, and (d) to avoid actions or situations that could compromise the Food Bank or hinder its ability to fulfill its mission.

2. What committees exist within your board of directors?

Within our board, we have an Executive Committee, a Governance/Technology Committee, a Finance Committee, a Facilities Committee, a Fund Development Committee, a Partner Engagement Committee, and an Investment Committee. The Executive Committee consists of the President, Vice President, Treasurer, Secretary, and the immediate Past President. The Governance Committee consists of at least three members appointed by the President and approved by the Board of Directors. The Governance Committee is charged with qualifying nominations of future board members and proposing the slate of officers for election. Board members may serve on more than one committee at a time.

3. How does the board of directors make decisions?

At any meeting at which all Directors are present, notice of the time, place, and purpose thereof shall be deemed waived; and similar notice may likewise be waived by absent Directors, either by written instrument or electronic mail. Any action required or permitted to be taken at any meeting of the Board of Directors or of any committee thereof may be taken without a meeting, if prior to such action, a written consent to such action is signed by all members of the Board or of such committee, as the case may be, and such written consent is filed with the Minutes of proceedings of the Board or committee.

At any meeting of the Board of Directors, the presence of 40% or more of the members of the Board of Directors then qualified and acting shall constitute a quorum for the transaction of any business, except the filling of vacancies in the Board of Directors. A quorum for the filling of vacancies in the Board of Directors shall be at least 1/3 of the members then qualified and acting. Business transacted at all special meetings shall be confined to the subject stated in the notice of the meeting or matters germane thereto. Where it is not possible or practical for Board Members to be physically present at any scheduled meeting, any Board Member may attend Regular or Special Meetings through any remote method of communication. For purposes of these bylaws, "remote communication" is defined as any electronic method of communication by which all participating Board Members may simultaneously hear each other, as set forth in Section l0A-3-2.13 (c) of the Code of Alabama.

All meetings of the Corporation, its Executive Committee and Subcommittees shall be operated under and governed by Robert's Rules of Order.

. If additional information is needed, we would be happy to provide our Board Governance and By-Laws for your review.

B) <u>Management</u>

1. Describe the qualifications of key personnel/staff responsible for the project.

The Community Food Bank currently employs 50 FTE staff members. CFB has a personnel policy manual with an affirmative action plan in place. Qualifications of key personnel are listed below:

Nicole Williams, Chief Executive Officer, will be responsible for general management of this project. She brings in a wealth of experience in the nonprofit sector from her past roles at community organizations like the Alabama Symphony Orchestra, Sight Savers America, Kid One Transport, and the National Multiple Sclerosis Society. She has experience managing projects funded with CARES and ARPA monies at the CFB.

Wayne Buckley, Director of Finance, is responsible for the fiscal management of the project.

Ginger Pegues, Director of Development, oversees Fundraising, Communications, and Marketing and brings a wealth of experience from corporate and agency environments as well as the Alabama nonprofit sector.

Kelli Bell, Director of Partner Engagement, will be responsible for designating distribution sites and coordinating reporting requirements and compliance of participating agency and program partners. She oversees the Program and Agency Partner teams responsible for training program volunteers and staff on eligibility requirements.

Wayne Linder, Director of Operations, oversees the connection and distribution of food throughout our network. He leads the procurement and receiving of food products as well as the logistical operation of daily truck routes to agencies and retail partners for reclamation purposes. Wayne has been with CFB since 2014.

Corye Todd, Assistant Director of Operations/Outbound will be responsible for coordinating distributions.

Brittany Spain, Assistant Director of Operations/Inbound oversees our food procurement and will assist with tracking distributions for records.

Monterius Turner, Food Sourcing Manager, sources all purchased food inventory and maintains records of purchase orders and invoices.

Driver Team (8 FTE) will be responsible for transportation of foods to program and agency partners.

Abby Stricklin, Grants Manager, will oversee the overall grant, including reporting requests, as well as any additional grant-related special considerations.

2. What is the CEO/President/Executive Director Salary?

$145,000

2024 S.L. Gimbel Foundation APPLICATION

V. Project Budget and Narrative (Do not delete these instructions on your completed form).
Please provide a detailed line-item budget for your project by completing the budget form below. **The maximum requested amount is per the invitation to apply**. Delineate your line items requests per example below:

- 90% of total request for the purchase of food items only. (Ex. Total request of $1,000,000; 90% is $900,000 for food)
- 10% of total request for **transportation OR for coordination** (Ex. Total request of $1,000,000; 10% is $100,000 for transportation or coordination)
- No Canned tuna line item; it will not be funded.

Food items must be specific and delineated (i.e. canned vegetables, soup, pasta, dried beans, rice, etc.). For each food item, indicate the cost per unit (pound, carton, case, etc.) and the quantity. See attached example.

Line Item Request	Line Item Explanation	Support From Your Agency	Support From Other Funders	Requested Amount From Gimbel	Line Item Total of Project
Canned Pinto Beans	24-15oz/case; $15.60/case 3000 cases			$46,800	$46,800
Macaroni in Tomato & Meat Sauce	12-15oz/case $10.77/case 3000 cases			$32,310	$32,310
Canned Mixed Vegetables	24-15oz/case $12.99/case 1000 cases			$12,990	$12,990
Chicken Drumsticks	8-5lb/case $14.00/case 2000 cases			$42,000	$42,000
Canned Mandarin Oranges	24-11oz/case $18.84/case 2000 cases			$37,680	$37,680
Macaroni and Cheese	24-7.5oz/case $7.95/case 3000 cases			$23,850	$23,850
Canned Baked Beans	12-16oz/case $14.50/case 3000 cases			$43,500	$43,500
Canned Chili (All Meat)	12-15oz/case $11.99/case 909 cases			$10,990	$10,900
Coordination	10% Administrative Costs of the program			$25,000	$25,000
TOTALS:				$250,000	$250,000

Provide additional narrative for food line items (as needed) AND the line item Transportation OR Coordination.

The funds for coordination will go towards the administrative costs of the program. The food costs are examples of products we usually purchase. Funds will be used to purchase food types as need is determined.

2024 S.L. Gimbel Foundation APPLICATION

VI. Sources of Funding: Please list your current sources of funding and amounts.

Secured/Awarded

these are secured/awarded for FY2024 as of March 21, 2024 and is not a comprehensive list

Name of Funder: Foundation, Corporation, Government, Individual donors, In-Kind, Other (specify)	Amount
State ARPA Grant Funds	265,385
TEFAP Reach & Resiliency Round 1 & 2 Funding	232,270
Corporate Dollar General Grant Funding	100,000
In-Kind Community & USDA Donations	3,500,922
United Way of Central Alabama 2024 Allocation	334,220
Regions Bank	25,000
Junior League of Birmingham	60,000
Individual Donors	281,183

Pending

these are pending requests for FY2024 as of March 21, 2024 and is not a comprehensive list

Name of Funder: Foundation, Corporation, Government, Individual donors, Other (specify)	Amount	Decision Date
Individual Donors – expected donations for remainder of year	1,333,817	12/31/2024
In-Kind Community & USDA Donations – expected for rest of year	25,697,278	12/31/2024
The Noble Foundation	40,000	5/1/2024
Feeding America – Multi-Donor Grants	150,000	varies
Walker Area Community Foundation	50,000	5/1/2024
Corporate Publix Hunger Relief Grant	135,000	6/15/2024

Diversity of Funding Sources: A financially healthy organization should have a diverse mix of funding sources. Complete those categories that apply to your organization using figures from your most recent fiscal year.

Funding Source	Amount	% of Total Revenue	Funding Source	Amount	% of Total Revenue
Individuals	$1,954,099	20.5%	Special Events	$121,000	1.2%
Corporate	$1,498,106	15.8%	United Way	$324,053	3.4%
Government	$3,086,024	32.5%	Shared Maintenance	$1,619,592	17%
Foundations/Grants	$648,242	6.8%	Other	$247,860	2.6%

Notes:
This is for our 2023 CASH revenue ($9,498,976)
Total Revenue ($36,723,552) includes In-Kind Community & USDA Donations ($27,224,576)

These funding sources are from our most *recent* completed fiscal year, 2023 (Jan-Dec). This information is published in our annual report. However, we have not completed our 2023 audit yet, so Section VII. Financial Analysis is based on our 2022 990.

S.L. Gimbel Foundation APPLICATION

VII. Financial Analysis

Agency Name: Community Food Bank of Central Alabama
Most Current Fiscal Year (Dates): From: 1/1/2022 **To:** 12/31/2022

This section presents an overview of an applicant organization's financial health and will be reviewed along with the grant proposal. Provide all the information requested on your **entire organization.** Include any notes that may explain any extraordinary circumstances. Information should be taken from your most recent 990 and audit. **Double check your figures**!

Form 990, Part IX: Statement of Functional Expenses
(This should be your recently filed Form 990 and should not be more than 2 years old)

1) Transfer the totals for each of the columns, Line 25- Total functional expenses (page 10)

(A) Total Expenses	(B) Program service expenses	(C) Management & general expenses	(D) Fundraising expenses
$36,253,612	$35,050,088	$841,107	$362,417

2) Calculate the percentages of Columns B, C, and D, over A (per totals above)

- Program services (B) – A general rule is that at least 75% of total expenses should be used to support programs
- Management & general administration (C) – A general rule is that no more than 15% of total expenses should be used for management & general expenses
- Fundraising (D) – A general rule is that no more than 10% of total expenses should be used for fundraising

(A) Total Expenses	(B) Program service expenses	(C) Management & general expenses	(D) Fundraising expenses
$36,253,612	Columns B / A x 100	Columns C / A x 100	Columns D / A x 100
Must equal 100%	96.7%	2.3%	1.0%

3) Calculate the difference between your CURRENT year budget for management & general expenses and your previous management & general expenses per your 990 (Column C)

Percentage of Organization's Current Total Budget used for Administration	Column C, Management & general expenses per 990 above	**Differential**
879,780	841,107	5%

If the differential is above (+) or below **(-) 10%**, provide an explanation:

Salaries: 395,780 Fundraise – 339,000
Fees Svc – 107,000 Postage – 38,000 ADM Total – 879,780

S.L. Gimbel Foundation APPLICATION

Quick Ratio: Measures the level of liquidity and measures only current assets that can be quickly turned to cash. A generally standard Quick Ratio equals 1 or more.

Cash	+ Accounts Receivables	/Current Liabilities	= Quick Ratio
$2,758,149	$434,903	$626,876	5%

Excess or Deficit for the Year:

Excess or (Deficit) Most recent fiscal year end	Excess or (Deficit) Prior fiscal year end
$1,599,153	$2,975,720

Notes:
State ARPA funds of $1,300,000 that were expected in 2022 but have not yet received yet; now expected in 2024.

VIII. EMAIL TWO PDF files to Gimbel@iegives.org
A. One PDF file of the following, #1 to #5 **B. Second PDF file of the following, #6 & #7**

#1	Completed Grant Application Form (cover sheet, narrative), budget page and budget narrative (see sample) and sources of funding, financial analysis page	#6	A copy of your most recent year-end financial statements (audited)
#2	Your current operating budget and the previous year's actual expenses (see sample Budget Comparison)	#7	A copy of your most recent 990. **Please make sure that the Form 990 you submit is no more than two (2) years old.**
#3	Part IX **only** of the 990 form, Statement of Functional Expenses (one page). **Please make sure that the Form 990 you submit is no more than two (2) years old.**		
#4	For past grantees, a copy of your most recent final report.		
#5	A copy of your current 501(c)(3) letter from the IRS		

Community Food Bank of Central Alabama
FY2024 Budget
January - December 2024

	Total Budget
Revenue	
4000 Individual	
4000-01 White Mail	125,000
4000-02 Direct Mail Response	595,000
4000-03 Online Giving	630,000
4000-04 Donor Advised Funds	250,000
4000-20 Employee Giving	15,000
Total 4000 Individual	1,615,000
4001 Corporate	
4001-01 Corporations/Other Businesses	250,000
4001-02 Cause Marketing	350,000
4001-03 Corporate Food & Fund	50,000
4001-04 Corporate Foundation	530,000
4001-05 Corporation - Matching Gift	15,000
Total 4001 Corporate	1,195,000
4002 Civic/Social/Religious org	
4002-01 Civic/Social/Rel Organizations	21,000
Total 4002 Civic/Social/Religious org	21,000
4013 Capital Campaign Revenue	0
4100 Grants-Restricted	
4100-02 Grants-Restr.-Gov.-State	255,485
4100-02A TANF (Temporary Assistance for Needy Families)	426,300
4100-02B USDA (TEFAP) Income	706,398
4100-02C CSFP (Commodity Supplemental Food Program)	100,000
4100-02D LFPA (Local Food Purchasing Assistance)	40,000
Total 4100-02 Grants-Restr.-Gov.-State	1,528,183
4100-03 Grants-Restr.-Gov.-Local	112,700
4100-04 Grants-Restricted-Private Foundations	397,454
Total 4100 Grants-Restricted	2,038,337
4200 Special Events	
4200-01 Food and Fund Drives	5,000
4200-02 Signature Event	170,000
4200-03 Misc Events	15,000
Total 4200 Special Events	190,000
4300 Marketing Income	2,500
4700 United Way Allocation	327,626
4900 In-Kind Gifts	
4900-01 In-Kind Community Donations	21,195,000
4900-02 In-Kind Other	3,200
4900-03 In-Kind USDA	8,000,000
Total 4900 In-Kind Gifts	29,198,200
6210 Program Service Fees	
6210-01 Shared Maintenance	2,150,633
6210-02 Holiday Boxes	210,000
6210-03 Agency Custom Purchase	0
Total 6210 Program Service Fees	2,360,633
6211 Agency and Programs Conference Fee Income	2,200
6400 Rental Income	9,600
6413 Mother's Milk Bank Loan Interest Revenue	900
6510 Interest Income	0
6901 Insurance Proceeds	0
6915 Realized Investment Gain/Loss	0
Total Revenue budget	37,464,996
Total Revenue budget	37,464,996
(less IN-Kind non cash) Cash Basis Rev Budgeted	8,266,796
Expenditures	
7001 Payroll & Benefits	
7001-01 Payroll Expense	10,000
7001-02 Salary Expense	2,586,597
7001-03 Health Insurance	385,000
7001-04 Life/LTD Insurance	7,200
7001-05 Retirement Expense	86,581
7001-06 TANF Salary Allocation	0
7001-07 FICA Expense	194,445
7001-08 State Unemployment Expense	3,559

Community Food Bank of Central Alabama
P & L Pr Year
Jan - Dec 2023 Pr Year Actual

ABBIE

	YTD Dec 2023	Budget variance from Pr Year / (-) under
Revenue		
4000 Individual		
4000-01 White Mail	161,433	
4000-02 Direct Mail Response	583,034	
4000-03 Online Giving	625,322	
4000-04 Donor Advised Funds	285,004	
4000-20 Employee Giving	18,669	
Total 4000 Individual	1,673,462	-58,462
4001 Corporate		
4001-01 Corporations/Other Businesses	185,792	
4001-02 Cause Marketing	350,806	
4001-03 Corporate Food & Fund	44,340	
4001-04 Corporate Foundation	696,717	
4001-05 Corporation - Matching Gift	20,452	
Total 4001 Corporate	1,298,106	-103,106
4002 Civic/Social/Religious org	0	
4002-01 Civic/Social/Rel Organizations	37,488	
Total 4002 Civic/Social/Religious org	37,488	-16,488
4013 Capital Campaign Revenue Donations	630,637	-630,637
4100 Grants-Restricted		
4100-02 Grants-Restr.-Gov.-State	354,378	
4100-02A TANF (Temp Assist for Needy Fams)	607,188	
4100-02B USDA (TEFAP) Income	747,889	
4100-02C CSFP (Commodity Supple Food Prg)	100,631	
4100-02D LFPA (Local Food Purchasing Asst)	67,570	
Total 4100-02 Grants-Restr.-Gov.-State	1,877,654	
4100-03 Grants-Restr.-Gov.-Local	1,208,370	
4100-04 Grants-Restricted-Private Fdtn	475,267	
4100-04A Grants-Restricted-Fdtns-CFONA-StringGrant	22,300	
4100-05 Grants - Restricted Feeding America	0	
4100-13 Grants - Restricted Grants - Restrict - ARPA	675	
Total 4100 Grants-Restricted	3,584,266	-1,545,929
4100-10 Grants Unrestricted-gov. state	0	
4200 Special Events		
4200-01 Food and Fund Drives	6,252	
4200-02 Signature Event	112,142	
4200-03 Misc Events	2,606	
Total 4200 Special Events	121,000	69,000
4300 Marketing Income	1,760	740
4700 United Way Allocation	317,430	10,196
4900 In-Kind Gifts		
4900-01 In-Kind Community Donations	17,296,128	
4900-02 In-Kind Other	0	
4900-03 In-Kind USDA	9,928,449	
Total 4900 In-Kind Gifts	27,224,576	
6210 Program Service Fees Rev		
6210-01 Shared Maintenance	1,356,839	
6210-02 Holiday Boxes	270,907	
6210-03 Agency Custom Purchases	-8,154	
Total 6210 Program Service Fees Rev	1,619,592	
6211 Agency and Programs Conference Fee Income	801	
6300 Fair Food Network Reimbursement	0	
6400 Rental Income	9,600	
6413 Mother's Milk Bank Loan Interest Revenue	971	
6900 Miscellaneous Income	6,658	
6901 Insurance Proceeds	3,029	
6913 Gain or Loss on Sale of Fixed Assets	0	
6915 Realized Investment Gain/Loss	23,277	
Sales	0	
Total Revenue	36,716,929	
(less In-Kind non cash) Cash Basis Revenue>	9,492,353	-1,225,557
Adj Net Inc for ARPA $1.3 M coming >	10,792,353	ARPA funds still due from '23
Expenditures		
7001 Payroll & Benefits	3,071	
7001-01 Payroll Expense	13,916	
7001-02 Salary Expense	2,344,538	
7001-03 Health Insurance	355,333	
7001-04 Life/LTD Insurance	2,285	
7001-05 Retirement Expense	66,616	
7001-06 TANF Salary Allocation	11,971	
7001-07 FICA Expense	176,511	
7001-08 State Unemployment Expense	2,334	

7001-09 Workers Comp	25,000
Total 7001 Payroll & Benefits	3,298,382
8010 Fees & Services	
8010-01 Temporary Services	60,000
8010-02 Contract Labor	0
8010-03 Auditing Fees	35,000
8010-04 Consulting Fees	7,000
8010-05 Bank Fees and Charges	0
8010-06 Legal Fees	5,000
8010-07 Cap Campaign Consulting Fees	0
Total 8010 Fees & Services	107,000
8050 Fundraising	
8050-01 Direct Mail Expense	124,000
8050-02 Marketing	144,000
8050-03 Special Events/Fundraise/Gala	56,000
8050-04 Marketing Materials	15,000
Total 8050 Fundraising	339,000
8100 Supplies	
8100-01 Office Supplies	20,000
8100-02 Warehouse Supplies	100,000
8100-03 Janitorial Supplies	5,000
8100-04 Vending Supplies	2,500
8100-05 Partner Engage- Supplies	120,000
Total 8100 Supplies	247,500
8150 Employee Expense	
8150-01 Uniform Expense	10,000
8150-02 Safety Shoe Program	3,000
8150-03 Cell Phone Reimbursement	12,000
8150-04 Human Resource Expense	6,000
8150-05 Mileage Reimbursement	3,000
8150-06 Lodging/Meals/Transportation	10,000
8150-07 Employee Appreciation	15,000
8150-08 Staff Development/Training/Continuing Education	5,000
Total 8150 Employee Expense	64,000
8302 Postage Expense	
8302-01 Postage	6,000
8302-02 Direct Mail Postage	32,000
Total 8302 Postage Expense	38,000
8410 Facility Overhead	
8410-01 Utilities	180,000
8410-02 Telephones	7,000
8410-03 Building Maintenance	10,000
8410-04 Freezer Costs	0
8410-05 Janitorial Services	9,000
8410-06 Garbage Removal	12,000
8410-07 Pest Control	4,000
Total 8410 Facility Overhead	222,000
8440 Technology	
8440-01 IT Support/ Maintenance	30,000
8440-02 Software/Hosting/License Fees	70,000
8440-03 Computer Equipment	10,000
Total 8440 Technology	110,000
8500 Program Equipment	
8500-01 Maintenance of Equipment	0
8500-02 Lease of Equipment	69,100
8500-03 Equipment	0
Total 8500 Program Equipment	69,100
8610 Dues/Subscriptions	2,500
8758 Fleet Expense	0
8758-01 Fuel	115,000
8758-02 Maintenance/Repairs	0
Total 8758 Fleet Expense	115,000
8811 Network Expenses	
8811-01 Board/Agency Meetings	4,500
8811-02 Feeding America Dues	12,000
8811-03 Dues to Others	0
8811-05 Programs Capacity Building	5,000
8811-06 Agency Capacity Building	5,000
8811-07 Network Marketing	12,600
8811-08 Volunteers	2,100
8811-09 Partner Conference and Meetings	8,000
Total 8811 Network Expenses	49,200
8900 Food	
8900-02 VAP Dry Goods Food (Purchased Food/Products)	2,000,000
8900-03 Agency Custom Purchase	0
8900-03A Holiday Boxes	500,000
8900-04 Cooler/Freezer Protien VAP	250,000
8900-05 Produce Program Purchase	0
8900-06 TANF Food (Temporary Assistance For Needy Families)	382,650

7001-09 Workers Comp	31,104	
Total 7001 Payroll & Benefits	3,007,678	290,704
8010 Fees & Services	754	
8010-01 Temporary Services	21,386	
8010-02 Contract Labor	393	
8010-03 Auditing Fees	37,220	
8010-04 Consulting Fees	32,620	
8010-05 Bank Fees and Charges	88,384	
8010-06 Legal Fees	533	
8010-07 Cap Campaign Consulting Fees	74,077	
Total 8010 Fees & Services	255,366	-148,366
8050 Fundraising		
8050-01 Direct Mail Expense	115,505	
8050-02 Marketing	144,291	
8050-03 Special Events/Fundraise/Gala	56,081	
8050-04 Marketing Materials	7,641	
Total 8050 Fundraising	323,518	15,482
8100 Supplies	0	
8100-01 Office Supplies	11,282	
8100-02 Warehouse Supplies	89,545	
8100-03 Janitorial Supplies	4,070	
8100-04 Vending Supplies	2,541	
8100-05 Partner Engage- Supplies	130,797	
8100-06 Signature Event - Gala	0	
Total 8100 Supplies	238,235	9,265
8150 Employee Expense		
8150-01 Uniform Expense	14,536	
8150-02 Safety Shoe Program	2,522	
8150-03 Cell Phone Reimbursement	11,595	
8150-04 Human Resource Expense	5,637	
8150-05 Mileage Reimbursement	2,050	
8150-06 Lodging/Meals/Transportation	20,974	
8150-07 Employee Appreciation	8,846	
8150-08 Staff Development/Training/Con Education	7,330	
Total 8150 Employee Expense	73,490	-9,490
8302 Postage Expense	0	
8302-01 Postage	7,009	
8302-02 Direct Mail Postage	35,137	
	42,146	-4,146
8410 Facility Overhead		
8410-01 Utilities	147,760	
8410-02 Telephones	4,387	
8410-03 Building Maintenance	50,750	
8410-04 Freezer Costs	46,956	
8410-05 Janitorial Services	9,104	
8410-06 Garbage Removal	12,770	
8410-07 Pest Control	3,633	
Total 8410 Facility Overhead	275,359	-53,359
8440 Technology	0	
8440-01 IT Support/ Maintenance	33,723	
8440-02 Software/Hosting/License Fees	83,735	
8440-03 Computer Equipment	5,504	
Total 8440 Technology	122,962	-12,962
8500 Program Equipment		
8500-01 Maintenance of Equipment	29,138	
8500-02 Lease of Equipment	75,094	
Total 8500 Program Equipment	104,232	-35,132
8610 Dues/Subscriptions	5,745	
8758 Fleet Expense		
8758-01 Fuel	119,449	
8758-02 Maintenance/Repairs	59,191	
8758-03 Leased Vehicle	0	
8758-04 Fleet Purchase / Supplies	8,150	
Total 8758 Fleet Expense	186,790	-71,790
8811 Network Expenses		
8811-01 Board/Agency Meetings	9,388	
8811-02 Feeding America Dues	25,920	
8811-03 Dues to Others	3,283	
8811-05 Programs Capacity Building	6,885	
8811-06 Agency Capacity Building	50,766	
8811-07 Network Marketing	7,160	
8811-08 Volunteers	387	
Total 8811 Network Expenses	103,789	-54,589
8900 Food		
8900-02 VAP Dry Goods Food (Purchased Food/Products)	3,466,977	
8900-03 Agency Custom Purchase	95,127	
8900-03A Holiday Boxes	575,161	
8900-04 Cooler/Freezer Protien VAP	366,917	
8900-05 Produce Program Purchase	563,886	

8900-07 Non-Food Items	2,000
8900-08 Diaper Purchases	0
8900-13 Food ARPA (American Rescue Plan Act)	232,000
8900-14 Jeff Co CDBG HUD Grant Food	0
8900-15 Jeff Co CDBG ADECA Grant Food	0
8900-17 Costco Food Purchase	0
Total 8900 Food	**3,366,650**
8901 Freight	
8901-01 Other Freight	10,000
8901-02 Freight Choice System	0
Total 8901 Freight	**10,000**
8902 In-Kind	
8902-01 In-Kind Community Donations	21,195,000
8902-02 In-Kind USDA	8,000,000
8902-03 In-Kind Other	3,200
9300-01 General Liability Insurance	38,000
9300-02 Auto Insurance	60,000
Total 9300 Insurance	**98,000**
9400 Miscellaneous Expense	3,000
9745- 01 TEFAP R&R Grant	99,000
9745-02 Eqpt Grants	27,000
Total 9745 Equipment	**126,000**
Total Expenditures	**37,463,532**
Cash Basis Expenses Budget	**8,265,332**

SUMMARY: ***Cash Basis Revenue***	**8,266,796**
Cash Basis Expenses	**8,265,332**
Net Income	**1,464**

8900-06 TANF Food (Temporary Assis For Need Fams)	37,927	
8900-07 Non-Food Items	1,386	
8900-08 Diaper Purchases	16,800	
8900-13 Food ARPA (American Rescue Plan Act)	0	
8900-14 Jeff Co CDBG HUD Grant Food	518,343	
8900-15 Jeff Co CDBG ADECA Grant Food	271,968	
8900-17 Costco Food Purchase	19,475	
8900-21 Inventory Adjustment	0	
8900-22 Inventory - Total Reciepts	-6,187,873	d/pvt receiptspurch^Inv=CR, not Out yet as E
8900-23 Inventory - Confirmed Orders	6,407,660	pvt Confirm ordersDistr<INV=DR, OUT so Exp
Total 8900 Food	**6,153,755**	-2,787,105
8901 Freight	**0**	10,000
8901-01 Other Freight	3,898	
8901-02 Freight Choice System	13,312	
8901-02A ARPA Freight/Delivery Costs	0	
8902 In-Kind		
8902-01 In-Kind Community Donations	17,708,060	
8902-02 In-Kind USDA	9,154,330	
8902-03 In-Kind Other	0	
Total 8902 In-Kind	**26,862,390**	
8902-04 Inventory Adjustment - InKind		
8903 Cost of Food	-6,238	
8903-99 Purchases Offset	0	
9300 Insurance	0	
9300-01 General Liability Insurance	53,136	
9300-02 Auto Insurance	61,334	
Total 9300 Insurance	**114,470**	-16,470
9400 Miscellaneous Expense	1,682	1,318
9500 Taxes Paid	49	
9500-01 Property Tax	647	
Total 9500 Taxes Paid	**696**	696
9745 Equipment		
9745- 01 TEFAP R&R Grant	50,977	
9745-02 Eqpt Grants	17,110	
Total 9745 Equipment	**68,087**	57,913
Total Expenditures	**37,953,855**	
Cash Basis Expenses>	**11,091,465**	-2,826,133

SUMMARY: ***Cash Basis Revenue***	**9,492,353**	
Cash Basis Expenses	**11,091,465**	
Net Income	**-1,599,113**	'22-Pre Audit:, BEFORE ARPA rev
Adj Net Inc for ARPA $1.3 M coming >	**-299,113**	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	31,519,079.	31,519,079.		
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	109,891.	43,956.	54,946.	10,989.
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	1,892,945.	1,534,743.	248,657.	109,545.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	31,867.	28,715.	1,603.	1,549.
9 Other employee benefits	276,012.	218,051.	41,401.	16,560.
10 Payroll taxes	161,284.	127,414.	24,193.	9,677.
11 Fees for services (nonemployees):				
a Management				
b Legal	9,773.	8,307.	1,466.	
c Accounting	23,500.	19,975.	3,525.	
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch O.)	182,898.	155,463.	27,435.	
12 Advertising and promotion	402,278.		240,127.	162,151.
13 Office expenses	48,461.		15,058.	33,403.
14 Information technology	89,861.	80,875.	8,986.	
15 Royalties				
16 Occupancy	287,836.	259,052.	23,027.	5,757.
17 Travel	377,616.	302,093.	67,971.	7,552.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	32,645.	27,748.	4,897.	
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	392,126.	345,071.	47,055.	
23 Insurance	83,479.	75,131.	8,348.	
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
a Supplies	261,685.	238,133.	18,318.	5,234.
b Miscellaneous	49,059.	47,097.	1,962.	
c Membership dues and sub	21,317.	19,185.	2,132.	
d				
e All other expenses				
25 **Total functional expenses.** Add lines 1 through 24e	36,253,612.	35,050,088.	841,107.	362,417.
26 **Joint costs.** Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ☐ if following SOP 98-2 (ASC 958-720)				

IRS Department of the Treasury
Internal Revenue Service

OGDEN UT 84201-0038

In reply refer to: 0441977571
Mar. 11, 2011 LTR 4168C E0
63-0837956 000000 00
00028552
BODC: TE

COMMUNITY FOOD BANK OF CENTRAL
ALABAMA
107 WALTER DAVIS DR
BIRMINGHAM AL 35209-2803

007796

Employer Identification Number: 63-0837956
Person to Contact: Ms. Patino
Toll Free Telephone Number: 1-877-829-5500

Dear Taxpayer:

This is in response to your Mar. 02, 2011, request for information regarding your tax-exempt status.

Our records indicate that you were recognized as exempt under section 501(c)(03) of the Internal Revenue Code in a determination letter issued in July 1983.

Our records also indicate that you are not a private foundation within the meaning of section 509(a) of the Code because you are described in section(s) 509(a)(1) and 170(b)(1)(A)(vi).

Donors may deduct contributions to you as provided in section 170 of the Code. Bequests, legacies, devises, transfers, or gifts to you or for your use are deductible for Federal estate and gift tax purposes if they meet the applicable provisions of sections 2055, 2106, and 2522 of the Code.

Please refer to our website www.irs.gov/eo for information regarding filing requirements. Specifically, section 6033(j) of the Code provides that failure to file an annual information return for three consecutive years results in revocation of tax-exempt status as of the filing due date of the third return for organizations required to file. We will publish a list of organizations whose tax-exempt status was revoked under section 6033(j) of the Code on our website beginning in early 2011.

If you have any questions, please call us at the telephone number shown in the heading of this letter.

Sincerely yours,

Rita A. Leete

Rita A. Leete
Accounts Management II