

Internal Use Only: Grant : _____

Organization / Agency Information


<i>Organization/Agency Name:</i> Yellowstone Forever - Yellowstone National Park		
<i>Physical Address:</i> 222 E. Main Street		<i>City/State/Zip:</i> Bozeman, MT 59715
<i>Mailing Address:</i> 222 E. Main Street #301		<i>City/State/Zip:</i> Bozeman, MT 59715
<i>CEO or Director:</i> Heather White		<i>Title:</i> President and CEO
<i>Phone:</i> 406-586-6303	<i>Fax:</i> 406-586-6337	<i>Email:</i> hwhite@ypf.org
<i>Contact Person:</i> Justin Barth		<i>Title:</i> Major Gifts Manager, Proposals and Reports
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Project Information

Type of Project: New Trail Construction Maintenance and/or Restoration of Existing Trails

<i>Program/Project Name:</i> Empowering youth through trail restoration projects in Yellowstone			<i>Amount of Grant Requested:</i> \$100,000 <i>ds</i>
<i>Name of Trail(s) Affected:</i> Mount Washburn/Dunraven Trail, North Rim Trail, Bechler Trails Network			<i>Location:</i> Yellowstone National Park
<i>Total Organization Budget:</i> \$9,155,379	<i>Per 990, Percentage of Program Service Expenses (Column B / Column A x 100):</i> 77%	<i>Per 990, Percentage of Management & General Expenses Only (Column C / Column A x 100):</i> 10%	<i>Per 990, Percentage of Management & General Expenses and Fundraising (Column C+D / Column A x 100):</i> 22%
<i>Purpose of Grant Request (one sentence):</i> The purpose of this grant is to partner with youth conservation groups to repair and replace damaged and aged trail features in Yellowstone while also rehabilitating impacts to surrounding natural resources.			
<i>Project Start Date (Month and Year):</i> 6/1/2017		<i>Project End Date (Month and Year):</i> 10/15/2018	

Signatures

<i>Board President / Chair: (Print name and Title)</i> KAY YENGER, CHAIRMAN	<i>Signature:</i> 	<i>Date:</i> 26 Oct 2016
<i>Executive Director/President: (Print name and Title)</i> Heather White	<i>Signature:</i> President & CEO	<i>Date:</i> 10/20/16

Yellowstone Forever Application Narrative

I. Organization Background

- A) What are the history, mission and/or purpose of your organization? How long has the organization been providing programs and services to the community?

Yellowstone Forever connects people to Yellowstone National Park through outstanding visitor experiences and educational programs, and translates those experiences into lifelong support and philanthropic investment to conserve and enhance the park for the future. Yellowstone Forever is Yellowstone National Park's primary philanthropic and educational partner. In this role, Yellowstone Forever inspires people to support and protect Yellowstone through educational engagement and lifelong philanthropic investment.

Yellowstone Forever's roots stretch back to 1933 when the Yellowstone Association began as a research library. In 1976, the Yellowstone Association Institute was formed to offer educational programs in Yellowstone. As park needs continued to grow over the next two decades, the Yellowstone Association Board of Directors decided to found the Yellowstone Park Foundation to direct fundraising efforts to support major park needs. Since its inception in 1996, the Yellowstone Park Foundation has raised more than \$100 million and funded more than 325 important projects and initiatives in Yellowstone.

October 2nd, 2016 marked an important day in the history of the Yellowstone Association and the Yellowstone Park Foundation as these two park partner groups officially merged to form a new entity—Yellowstone Forever. Moving forward, Yellowstone Forever will combine the shining philanthropy legacy of the Yellowstone Park Foundation with the stellar education services offered by the Yellowstone Association, resulting in more support for Yellowstone than ever before. The merger of these two well-established and successful organizations ensures the preservation of Yellowstone's unique ecosystem through dedicated educational and philanthropic engagement efforts for many years to come.

- B) What are some of your past organizational accomplishments (last three years)?

Yellowstone Forever specializes in funding "the margin of excellence" to bring added value and improvement to all aspects of the Yellowstone experience. Recent accomplishments include:

- Providing over \$1M annually in support of Yellowstone National Park's number one natural resources priority, the Native Fish Conservation Program, to restore Yellowstone cutthroat trout populations in the Park;
- A \$2.7M campaign to support a major rehabilitation of the Roosevelt Arch area in Gardiner, Montana, to solve traffic congestion, improve visitor safety, increase visitor services, and transform this historic Park entrance;
- Since the reintroduction of wolves to Yellowstone in 1996, Yellowstone Forever has been providing over \$250,000 annually for critical monitoring activities and research on the impact wolves have on the Greater Yellowstone Ecosystem;
- A \$1M landscape restoration of the historic Artist Point overlook;
- Rehabilitation of more than 100 miles of trails through our \$2M Trails Fund Initiative, with a goal of restoring 100 percent of Yellowstone's most heavily used trails; and
- \$2.2M restoration and restoration and re-purposing of the historic Old Faithful Haynes Photo Shop, which opened in late June 2013.

**Yellowstone Forever
Application Narrative**

C) What are your key programs and activities? Describe the communities you serve. Include populations, geographic locations served, and relevant statistics.

Yellowstone Forever educational offerings and grant-making programs enhance the visitor experience for more than 4 million visitors to Yellowstone National Park every year. Local, national, and international visitors of all ages and demographics benefit from Yellowstone Forever grant programs that protect, preserve, and enhance the natural and cultural resources of Yellowstone.

Yellowstone Forever provides direct support to projects within six strategic initiatives with multiple themes including:

- Wildlife, Wonders and Wilderness (wildlife, research and environmental conservation)
- Greenest Park (sustainability programs)
- Visitor Experience (trails, visitor safety and capital improvements)
- Tomorrow's Stewards (youth education and "in-park" programs)
- Ranger Heritage (equipment and technology for safety and law enforcement)
- Cultural Treasures (historic preservation as well as curatorial and archive support)

Yellowstone Forever's geographic focus lies exclusively within Yellowstone National Park. Approximately ninety-six percent of the land area of Yellowstone National Park is located within the state of Wyoming, three percent in Montana, and the remaining one percent in Idaho.

According to a survey completed in 2011, most (88%) of park visitors were American, while 12% were international visitors. California residents and Utah residents each comprised 8% of visitors. Of the international visitors, 27% were from Canada, 11% from the United Kingdom, 10% from France, and 10% from Germany. The age of adult park visitors shifted during the 24 years between 1987 and 2011. While the percentage of younger adult visitors (ages 26-45) has decreased from 37% in 1987 to 23% in 2011, the percentage of older adult visitors, (ages 46-65) has increased from 24% in 1987 to 34% in 2011. The percentage of visitors in other age groups has remained relatively constant during this time period. 28% percent of all visitors are below the age of 20.

II. Project Information:

A) Statement of Need

Yellowstone National Park was established as the world's first national park in 1872. At the time, visitor services were limited and most Park trails were undeveloped footpaths. The origins of the Yellowstone trails system stem from human use and improvement of game trails which historically followed the path-of-least-resistance while traveling the most direct route between locations. This early lack of structural trail design, construction and maintenance has raised a variety of safety, resource and maintenance concerns as unchecked trail deterioration leads to intrusion on and damage of sensitive wetlands, stream crossings and fragile meadows.

Over the next 50 years, Yellowstone's 1000 mile trail system was built along these paths and old game trails with relatively little consideration paid to the impact of long-term use on surrounding resources. This early lack of planning was followed, during the Great Depression of the 1930s and through the post-WWII boom of the 1950s and 1960s, by a period of major trail construction

Yellowstone Forever Application Narrative

projects. Civilian Conservation Corps crews were hired to build formalized trail systems, intricate masonry retaining walls and steps, and beautiful native-timber bridges. Most of the trails and historic structures constructed during this time have been left largely untended since then and are now in much need of repair.

Twice in the twentieth century the National Park Service committed to improving and expanding Yellowstone's trails, but the second of these efforts occurred half a century ago. Now, because of ever-increasing visitation to Yellowstone's scenic and historic areas, trail resources are showing significant wear. Since 2000, visitors to Yellowstone have increased from three to four million. Yet the average number of park staff remains stagnant at about 550. With increased visitation, the Park has seen an increase in the trampling of vegetation and thermal areas.

With over 1,000 miles of backcountry and front country trails, Yellowstone currently only employs an average of 25 seasonal trail workers each summer. Although the number of skilled employees working on trails today is far greater than in the recent past, more hands are needed to address the large backlog of trail work. With a \$750 million backlog, an inadequate base budget, and record numbers of visitors, it has become increasingly difficult for Yellowstone to fund important trail restoration projects without private support.

B) Project Description

To enhance visitor experience as well as protect natural resources, Yellowstone Forever established a \$2M Yellowstone Trails Fund Initiative. The Fund makes it possible to restore trail networks encompassing popular visitor destinations in the Old Faithful, Canyon, Mammoth Hot Springs, and Heart, Shoshone, and Yellowstone Lake areas. These recreational trails serve a wide variety of four-season functions and their restoration will improve the visitor experiences of overnight camping, day hiking, skiing and stock animal use.

The current allocation of funds from the Yellowstone Forever Trails Fund Initiative enable Park staff to go beyond regular maintenance efforts and address the considerable backlog of major trail restoration work. Specifically, the Trails Fund Initiative supports seasonal hiring of additional National Park Service trails professionals and enables partnerships with youth conservation groups to bring youth trail laborers to Yellowstone.

As part of the Trails Fund Initiative, the funds from the S.L. Gimbel Foundation will be used specifically for the maintenance and restoration of Bechler, North Rim, and Dunraven/Mount Washburn Trail Networks. The funds will be used for supporting youth staff and the construction and repair of critical trail structures including bridges, retaining walls and walking surfaces.

The Bechler Network Trail

The greater Bechler area is located in Yellowstone's remote southwest corner and continues to grow in popularity amongst local and international hikers and stock users. This unique section is also known as Yellowstone's "Cascade Corner" due to its many waterfalls and thermally-influenced water features. National Park Service, Youth Conservation Corps, and Montana Conservation Corps will join together in implementing trail refurbishment and resource restoration work in this increasingly visited and widely-dispersed backcountry wonderland. The area serves NPS picnic areas, trailheads and National Forest campgrounds and is immensely popular with park visitors and local residents as well.

Yellowstone Forever Application Narrative

Utilizing extensive stock and West District Maintenance vehicle and equipment support, the crews will build off of their 2015 successes during the first phase of trail work targeting slips/trips/ and fall hazards on the bluffs and hillsides overlooking the Bechler River and the cauldron-shaped Cave Falls. The project will target the correction of safety hazards on rocky and eroded trail, and rehabilitate and revegetate socially-impacted denuded areas. 150 square feet of turnpike structure will be repaired, including the excavation of muddy sections of the trail through a time and material intensive process, building a log frame and filling with crushed rock. Native materials will be transported and utilized to construct rustic “jackleg” fencing; log and masonry structures will be replaced; and drainage and erosion issues will be addressed. Native, seed, shrubs and trees will be transplanted to complete the restoration of impacted areas.

North Rim Trail

As part of the Canyon Village trail complex located on the North Rim of the Grand Canyon of the Yellowstone River, the North Rim Trail provides a treasury of points of reflection with inspiring views of the multi-hued canyon walls and the powerful plunges of the 109 foot Upper Falls and 308 foot Lower Falls of the Yellowstone River. In an effort to maintain the Grand Canyon of the Yellowstone as one of the park’s most iconic zones, the Park is working in conjunction with the National Park Service, Federal Highways Administration, and Yellowstone Forever.

The S.L. Gimbel Foundation grant funds will build upon the repair work being done. National Park Service Trail Operations staff will spend six weeks in 2017 and six weeks in 2018 in a collaborative effort with Montana Conservation Corps and Yellowstone Youth Conservation Corps to complete the project. The first phase of the North Rim Trail restoration project will be undertaken along a failing section of hard-surfaced trail situated adjacently to the picturesque cascades of the Yellowstone River near the Chittenden Bridge and the Upper Falls of the Grand Canyon. Approximately 350 square feet of deteriorated native masonry retaining wall will be demolished and replaced with approximately 500 square feet of structurally stable masonry retaining wall. The updated retaining wall will enhance trail safety and combat hillside erosion and further deterioration of the trail system.

The realignment, erosion control, and trail reconstruction tasks will be tackled with youth labor provided by the Montana Conservation Corps and Yellowstone Conservation Corps. A quarter mile of muddy and eroded trail surfaces will be reconstructed and in some spots redirected away from the canyon precipice to provide a safer and erosion-free travel pathway. Erosion control and water diversion devices will be constructed as needed to stabilize the trail structure. High use and the creation of “social trails” by visitors has impacted the trail corridor near perceived points of interest. The impact will be rectified with barricading, rehabilitation and delineation of denuded areas by aerating compacted soil and planting native seedlings and trees.

Mount Washburn/Dunraven Trail

Mount Washburn/Dunraven is a destination icon with a visitor center and fire lookout with 360 degree views. As with the North Rim Trail, Dunraven Trail is an old road bed created in the 1920s for large scale heavy use and impact. It is a full width road with greater erosion due to greater surface area. Mount Washburn/Dunraven road is now maintained as a trail. The original rock crib walls from 1930s are now severely damaged. The trails supported by these deteriorating walls now

Yellowstone Forever Application Narrative

pose safety hazards. There is a high need for masonry restoration, tread work and leveling backslopes. Several years of work is needed to restore this trail area. However, the Park has prioritized retaining walls as the most urgent need in Phase I, as well as rebuilding trails cut off by avalanches.

Compliance has been completed on the North Rim Trail. Mount Washburn/Dunraven and Bechler Trails are in the pre-compliance phase with plans to complete all compliance work by Spring of 2017. Compliance work will be provided in-kind on behalf of Yellowstone National Park and no grant funds will be used to cover compliance costs.

C) Project Goal, Objectives, Activities and Expected Outcomes

Goal: To restore and repair Yellowstone's most heavily used network of trails bringing them to a standard of safety and resource protection that is maintainable while inspiring youth as tomorrow's stewards of the land.

Objective I: Engage youth groups in rehabilitating and repairing over ten miles of trails in the Bechler, North Rim, and Mount Washburn/Dunraven Trail Networks by October, 2018.

Activities: Provide funds for Park staff to create and maintain a long-term, cost-effective work plan to restore and maintain Bechler, North Rim, and Mount Washburn/Dunraven Trail Systems. Wet and mired trail segments will be rerouted to drier ground to protect and restore wetlands and meadows; bridges will be constructed to protect riparian stream banks and vegetation; drainage/retaining structures will be placed to mitigate erosional damage to the trails and adjacent critical wildlife habitat; and compacted soils will be aerated and native plants/seeds will be reintroduced to further the natural healing process of damaged resources. More specifically, the following work will be accomplished:

Bechler Trail

- 10 miles of trail service rehabilitated
- 150 feet of turnpike structure repaired, including the excavation of muddy sections of the trail through a time and material intensive process, building a log frame and filling with crushed rock
- 125 drainage, erosion and control structures built with native timber
- ½ mile of restoration work to eliminate "social trails"

North Rim Trail

- 500 square feet of masonry and retaining wall built
- 200 square feet of post and rail fencing built
- ¼ mile of tread work, including leveling, derocking, and draining to fix drainage and erosion
- 1/8 mile of restoration work to eliminate "social trails"

Dunraven Trail

- 200 square feet of retaining wall and masonry built
- 1/8 mile of restoration work to eliminate "social trails"

Partnerships with youth groups such as Montana Conservation Corps and Yellowstone Youth Conservation Corps will provide additional muscle power and, in turn, offer young people the opportunity to gain valuable work skills and experience with resource stewardship.

Yellowstone Forever Application Narrative

Expected Outcomes: At the conclusion of the project, long-term trail problems will be corrected; damaged structures and natural resources rehabilitated; and the trail experience for the visiting public made safer and more enjoyable as they travel to see some of Yellowstone National Park's premier backcountry wonders. In addition, youth groups will have had the opportunity to participate in learning new technical work skills while protecting one of our national treasures.

D) Timeline

The project will take place between April, 2017 and October, 2018, with the following timeline:

May 01 - June 15, 2017 – Youth crew training provided by Yellowstone National Park staff

June 16 - July 30, 2017 – North Rim Trail Project

July 15 - August 30, 2017 – Dunraven Trail Project

Sep 1 - October 15, 2017 – Bechler Trail Project

May 01 - June 15, 2018 – Youth Crew Training

June 16 - July 30, 2018 – North Rim Trail Project (Continuation)

July 15 - August 30, 2018 – Dunraven Trail Project (Continuation)

Sep 1 - October 15, 2017 – Bechler Trail Project (Continuation)

E) Target Population

The trail experience is the quintessential Yellowstone experience. To walk a trail is to see this great park face to face. Correction of identified bridging, tread, retention and drainage deficiencies will serve the visiting public by refurbishing these important trails, correcting safety issues, and improving enjoyment for hikers, and winter skiers drawn to the area. The improvement of identified deficiencies will also serve sensitive park resources with the mitigation of impacts to, and the rehabilitation of upland soils and lowland vegetation. Left unchecked, erosion and deterioration of assets will cause increased damage to treadway and natural resources. Bridges and retaining walls will become unsafe to the visiting public and future repairs will be less proactive and cost effective.

Approximately, 800,000 visitors will be impacted by the project each year. Of those visitors, 12% are children 10 and younger; 19% are 11-25 years old; 23% are 26-45 years old; 34% are 46-65 years old; and 10% are 66 or older. 88% are American visitors, while 12% are international visitors representing over 30 countries. 55% of those visiting Yellowstone are first-time visitors.

F) Youth/Young Adult Engagement, Volunteers, Community Partners

The Yellowstone Backcountry Trail Program serves 950 miles of backcountry and 50 miles of front country trails with a crew that includes about 25 staff within four National Park Service crews comprised of: crew leaders, maintenance workers, laborers, packers, and packer helpers. To augment the shortage of staff, a significant amount of this project's work will be accomplished by volunteers, youth groups and partnerships, including Continental Divide Trails Association (CDTA) and National Public Lands Day volunteers. National Park Service crews and their cooperative and volunteer partner groups will rotate throughout the trails system to accomplish this targeted deferred maintenance work.

Yellowstone's Youth Conservation Corps (YCC) is a residential summer trails programs for students ages 15-18. The goals of the YCC program are to accomplish needed conservation work on public lands; provide employment for young people from all social, economic, and ethnic

Yellowstone Forever Application Narrative

backgrounds; and to develop an understanding and appreciation of our nation's natural, historical, and cultural heritage. Similarly, Montana Conservation Corps (MCC) inspires young people through hands-on conservation service to be leaders, stewards of the land, and engaged citizens who improve their communities. Park staff develop age-appropriate work projects for crews and provide students with environmental education lessons.

Seven National Park Service staff, six Montana Conservation Corps crew members, and several Youth Conservation Corps crew members will work on this project. In addition to receiving valuable work skills and technical training while engaged in the projects, the youth will be educated in critical safety, reclamation, and resource protection values while engaged in outdoor activities within one of the nation's premiere and treasured symbols. The working youth will be engaged in learning the values of public service; natural resource and sustainability education; wilderness values; and life and work skills while repairing park trails and becoming the next stewards of the land.

F) Evaluation

Progress towards the objectives will be measured and tracked by documenting the following work completed by NPS staff and youth crew members:

- Rehabilitation work completed;
- Turnpike structures repaired;
- Drainage, erosion and control structures built;
- Restoration work to eliminate "social trails";
- Masonry and retaining walls built;
- Post and rail fencing built;
- Tread work completed;

Youth Engagement will be measured by tracking:

- Number of youth who participate in the project
- Number of youth who attend the youth crew training
- Number of crew hours spent by youth during the project

Trail Leaders will compare goals and objectives through weekly meetings to adjust goals and expectations as the season progresses. Goals and expectations must occasionally be adjusted in Yellowstone as weather, fire, and staffing issues can cause delays. Adaptive management can involve moving crews between project sites and bringing in additional support if necessary. Trail leaders work collaboratively with all trail staff and measure benchmarks against actual results at the end of the season and submit formal National Park Service reports on the work accomplished.

G) Use of Grant Funds and Leveraging

The grant funds would be used primarily to the cost of youth trail crews in Yellowstone. This includes youth staffing costs and meal costs while the youth are in the field. Funds will also be used to help cover the cost of National Park Service crew leaders to oversee project quality and success. Federal funds and private funds would leverage S.L. Gimbal funding by supporting full-time staff, tools, equipment, vehicles, lodging, and other project resources.

III. Project Future

Yellowstone Forever Application Narrative

A) Sustainability

Yellowstone Forever inherits a proven track record of providing stable and consistent funds for Yellowstone National Park's priority projects. Through a robust stream of corporate partnerships, private partnerships, and unrestricted giving gained through a successful annual appeal process, Yellowstone Forever is able to swiftly respond to the funding needs in Yellowstone. From 2006-2016, the Yellowstone Park Foundation provided over \$200,000 annually to support the rehabilitation of heavily used trails in Yellowstone. As visitation in Yellowstone continues to increase in future years, Yellowstone Forever recognizes that the maintenance of trail systems in the park is paramount in providing a quality visitor experience and a high degree of visitor safety. For these reasons, the trails initiative will remain a cornerstone of Yellowstone Forever's fundraising platform for many years to come. Through a combination of securing in-kind contributions, ongoing funding partnerships with corporations and other organizations, and maintaining low staffing costs through youth partnerships, the Yellowstone trails initiative is able to accomplish a sizeable amount of work at a reasonable cost.

IV. Governance, Executive Leadership and Key Personnel/Staff Qualifications

A) Governance

The Yellowstone Forever board of directors is comprised of 25 volunteer leaders from across the country. The board supports the work of Yellowstone Forever and provides mission-based leadership and strategic governance. While day-to-day operations are led by Yellowstone Forever's President and staff, the board-staff relationship is one of mutual support. All Board members contribute a personally significant gift to Yellowstone Forever annually, participate in organizational events, and actively serve on a Yellowstone Forever board committee. Board committees include: Campaign Steering, Executive, Finance and Audit, Governance, Yellowstone Grants, Philanthropy, Strategic Planning, Young Professionals, Wilderness Risk Management, Corporate Partners, and Education & Volunteerism. The board of directors meets three times annually in Yellowstone National Park help guide the strategic direction, fiscal responsibility, and leadership of Yellowstone Forever. The board committees gather during meetings in Yellowstone and also during periodic teleconference meetings throughout the year to ensure that Yellowstone Forever is upholding its mission.

B) Management

Chris Glenn, Yellowstone's Trails Supervisor, will oversee the project. He managed several large trail restoration projects, including work crews, logistics, and budgets, during the last 15 years in this role. He has a Bachelor's in Geology from Sacramento State University. The Yellowstone Trails Program has the experience and fortitude to carry out the challenges that come with simultaneous and diverse high-profile and iconic trails projects such as the Mount Washburn/Dunraven, North Rim, and Bechler Trails Networks. The Trails Supervisor, Cooperative Group and Logistic Coordinators have combined experience of 71 years in project management and supervision, as well as knowledge about trails. The Crew Leaders, Maintenance Workers, and Laborers are well-versed in trail work and share their skills and enthusiasm with the partnering youth groups they supervise. Integrating this knowledge with the Specialists of the Yellowstone, Resource Management, and Youth Service Operations, a professional and efficient operation will be conducted on this project to the benefit of the natural assets and visitors of Yellowstone National Park.

V. Project Budget and Narrative

Line Item Request (Field crew personnel)	Line Item Explanation (Temporary Workforce)	Support From Your Agency (NPS In-Kind)	Support From Other Funders	Requested Amount From Gimbel/TCF	Line Item Total of Project
(4) Lead Crew Members and Skilled Trail Workers	\$18.65/hr x 40hrs/wk x 36 wks x 4 staff +.0765 benefit rate		\$82,878	\$32,764	\$115,642
(1) Animal Packer	\$23.87/hr x 10hrs/wk x 18 wks +.0765 benefit rate	\$4,626			\$4,626
(2) Supervisory Trails Staff	\$37.46/hr x 7.5hrs/wk x 36 wks x 2 staff + .3785 benefit rate	\$27,885			\$27,885
(2) Supervision, planning and design: Logistics Coordinator	\$26.36/hr x 40hrs/wk x 4 wks x 2 staff +.1925 benefit rate	\$10,059			\$10,059
(6) MCC and YCC Youth Field Crew Members	\$252/week x 36 wks x 6 staff + .0765 benefit rate			\$58,596	\$58,596
Youth Crew Lodging and Food	Campground fee @ \$121.25/wk x 36 wks. Meals @ \$8/day x 5 days/wk x 36 wks x 6 youth	\$4,365		\$8,640	\$13,005
Tools, Materials, Vehicles, Supplies	Bridge plank (\$8 x 68), spikes (\$.50 x 300), Mason Mix and supplies (\$7.50 x 150 bags), Vehicle Travel (\$550/wk x 36 wks), hand and power tools (already purchased).	\$1,819	\$19,800		\$21,619
TOTALS:		\$48,754	\$102,678	\$100,000	\$251,432

B) Narrative: The budget narrative is the justification of “how” and/or “why” a line item helps to meet the project deliverables. Provide a description for each line item request as necessary. Explain how the line item relates to the project. If you are requesting funds to pay for staff, list the specific duties of each position. See attached SAMPLE Project Budget and Budget Narrative

1. Lead Crew Members and Lead Trail Workers: Leadership of a 6-person trail crew undertaking trail reconstruction and resource restoration work. Instructs subordinates in technical work skills: minimum impact camping, bridge building, trail rerouting, drainage and erosion control, soil excavation and native vegetation replanting.
2. Animal Packer: Care and operation of pack stock for transport of crew tools, materials and supplies to and from backcountry camps and worksites.
3. Supervisory Trails Staff: Oversees all lead crew members, manage budgets, and ensure safety and success of all trail projects
4. Logistics Coordinator: Responsible for all trail compliance, as well as planning and design of trail projects
5. MCC and YCC crew members: Field crew providing youth personnel resources and partnering support on trail reconstruction and resource restoration projects.
6. Youth Crew Lodging and Food: Room and board are covered for students as wages are only a stipend amount.
7. Tools, Materials, Vehicles, Supplies: Necessary materials to complete all trail projects. Some materials already are purchased (hand and power tools, camping supplies, etc.), but are not included in the in-kind amount as costs could not be readily calculated. Vehicles transport crews from project sites each day.

2016 S.L. Gimbel Foundation APPLICATION

VI. Sources of Funding: Please list your current sources of funding and amounts.

Secured/Awarded

Name of Funder: Foundation, Corporation, Government	Amount
Wheeler Foundation (Foundation)	\$30,000
George L. Ohrstrom, Jr. Foundation (Foundation)	\$5,000
Recreational Equipment Incorporated (Corporation)	\$5,000
The Coca-Cola Company (Corporation)	\$50,000
Individual Donations	\$6,562

Pending

Name of Funder: Foundation, Corporation, Government	Amount	Decision Date
S.L. Gimbel Foundation	\$100,000	12/15/2016

Diversity of Funding Sources: A financially healthy organization should have a diverse mix of funding sources. Complete those categories that apply to your organization using figures from your most recent fiscal year.

Funding Source	Amount	% of Total Revenue	Funding Source	Amount	% of Total Revenue
Contributions	\$2,385,000	23%	Program Fees	\$450,000	4%
Fundraising/Special Events	\$120,000	1%	Interest Income	\$125,000	1%
Corp/Foundation Grants	\$6,497,500	63%	Other: In-Kind	\$544,500	5%
Government Grants	\$0	0%	Other: In Park Program	\$227,000	2%

Notes:

2016 S.L. Gimbel Foundation APPLICATION

VII. Financial Analysis

Agency Name: Yellowstone Forever (previously Yellowstone Park Foundation)

Most Current Fiscal Year (Dates): From 07/01/2014 To: 06/30/2015

This section presents an overview of an applicant organization's financial health and will be reviewed along with the grant proposal. Provide all the information requested on your **entire organization**. Include any notes that may explain any extraordinary circumstances. Information should be taken from your most recent 990 and audit. **Double check your figures!**

Form 990, Part IX: Statement of Functional Expenses

1) Transfer the totals for each of the columns, Line 25- Total functional expenses (page 10)

(A) Total Expenses	(B) Program service expenses	(C) Management & general expenses	(D) Fundraising expenses
\$ 9,155,379	\$7,102,226	\$922,405	\$1,130,748

2) Calculate the percentages of Columns B, C, and D, over A (per totals above)

- Program services (B) – A general rule is that at least 75% of total expenses should be used to support programs
- Management & general administration (C) – A general rule is that no more than 15% of total expenses should be used for management & general expenses
- Fundraising (D) – A general rule is that no more than 10% of total expenses should be used for fundraising

(A) Total Expenses	(B) Program service expenses	(C) Management & general expenses	(D) Fundraising expenses
	Columns B / A x 100	Columns C / A x 100	Columns D / A x 100
Must equal 100%	%78	%10	%12

3) Calculate the difference between your CURRENT year budget for management & general expenses and your previous management & general expenses per your 990 (Column C)

Percentage of Organization's Current Total Budget used for Administration	Column C, Management & general expenses per 990 above	Differential
%12	10%	2%

If the differential is above (+) or below (-) 10%, provide an explanation:

2016 S.L. Gimbel Foundation APPLICATION

Quick Ratio: Measures the level of liquidity and measures only current assets that can be quickly turned to cash. A generally standard Quick Ratio equals 1 or more.

Cash	+ Accounts Receivables	/Current Liabilities	= Quick Ratio
\$553,724	\$3,120,048	573,918	6.4

Excess or Deficit for the Year:

Excess or (Deficit) Most recent fiscal year end	Excess or (Deficit) Prior fiscal year end
\$(158,017)	\$37,138

Notes:

VIII. Application submission check list:

<u>Submit FOUR (4) Copies: 1 ORIGINAL (WITH ORIGINAL SIGNATURES) and 3 copies, collated and stapled together of the following:</u>	<u>Submit ONE (1) Copy:</u>
Completed Grant Application Form (cover sheet, narrative), budget page and budget narrative (see sample) and sources of funding, financial analysis page	A copy of your current 501(c)(3) letter from the IRS
A list of your Board members and their affiliations	A copy of your most recent year-end financial statements (audited if available; double-sided)
Your current operating budget and the previous year's actual expenses (see sample Budget Comparison)	A copy of your most recent 990 (double-sided)
Part IX only of the 990 form, Statement of Functional Expenses (one page). If you completed a 990-EZ, fill out the attached Part IX, Functional Expenses of the 990 form using figures from your 990-EZ	
Project site map and photo(s)	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	6,342,841.	6,342,841.		
2 Grants and other assistance to domestic individuals. See Part IV, line 22	0			
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	0			
4 Benefits paid to or for members	0			
5 Compensation of current officers, directors, trustees, and key employees	200,000.	60,000.	70,000.	70,000.
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0			
7 Other salaries and wages	867,622.	228,258.	368,830.	270,534.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	71,552.	19,319.	25,895.	26,338.
9 Other employee benefits	110,262.	29,771.	48,054.	32,437.
10 Payroll taxes	79,402.	21,439.	31,468.	26,495.
11 Fees for services (non-employees):				
a Management	0			
b Legal	7,371.	1,990.	5,381.	
c Accounting	34,728.	9,377.	25,351.	
d Lobbying	0			
e Professional fundraising services. See Part IV, line 17.	0			
f Investment management fees	0			
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O).	356,554.	96,270.	111,657.	148,627.
12 Advertising and promotion	16,173.	4,367.	8,497.	3,309.
13 Office expenses	39,101.	10,557.	21,978.	6,566.
14 Information technology	0			
15 Royalties	0			
16 Occupancy	60,372.	16,301.	44,071.	
17 Travel	109,912.	29,676.	31,074.	49,162.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19 Conferences, conventions, and meetings	6,985.	1,886.	5,099.	
20 Interest	0			
21 Payments to affiliates	0			
22 Depreciation, depletion, and amortization	23,956.	6,468.	17,488.	
23 Insurance	9,593.	2,590.	7,003.	
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a APPEALS	457,601.	123,552.		334,049.
b BAD DEBT EXPENSE	431.	116.	315.	
c EVENTS & FUNCTIONS	103,017.	27,815.		75,202.
d BANK FEES	63,282.	17,086.	46,196.	
e All other expenses	194,624.	52,547.	54,048.	88,029.
25 Total functional expenses. Add lines 1 through 24e	9,155,379.	7,102,226.	922,405.	1,130,748.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720)	0			

Budget Comparison

* Please note that *Actuals* (July 1, 2015 - Feb 28, 2016) belong to Yellowstone Park Foundation, one of the entities of the recent merger resulting in Yellowstone Forever. Current budget (Mar 1, 2017 - Feb 28, 2018) reflects the budget of Yellowstone Forever, the merged entity with greater income and expenses.

	Actuals (Yellowstone Park Foundation)	Budget Projections (Yellowstone Forever)	Variance
	July 1, 2015 - Feb 28, 2016 (Shortened Fiscal Year)	Mar 1, 2017 - Feb 28, 2018	
INCOME			
Gross Retail Sales		\$ 2,520,520.00	\$ 2,520,520.00
Gross Forest Service Sales		\$ 42,690.00	\$ 42,690.00
Philanthropy Revenue	\$ 4,928,508.00	\$ 5,929,355.00	\$ 1,000,847.00
Institute Revenue		\$ 1,804,970.00	\$ 1,804,970.00
Facilities Revenue		\$ 71,105.00	\$ 71,105.00
Admin Revenue		\$ 50,000.00	\$ 50,000.00
Other support	\$ 126,374.00		\$ (126,374.00)
In-kind gifts	\$ 388,901.00		\$ (388,901.00)
Releases from Restriction		\$ 8,235,895.00	\$ 8,235,895.00
Total Income	\$ 5,443,783.00	\$ 18,654,535.00	\$ 13,210,752.00
EXPENSES			
Program expenses:			
Aid to National Park Service	\$ 5,526,727.00	\$ 9,189,435.00	\$ 3,662,708.00
Education and Outreach	\$ 519,230.00		\$ (519,230.00)
Retail Expenses		\$ 1,175,680.00	\$ 1,175,680.00
Institute Expenses		\$ 993,575.00	\$ 993,575.00
Volunteer Program Expenses		\$ 154,085.00	\$ 154,085.00
Member and Donor Engagement		\$ 239,685.00	\$ 239,685.00
Visitor and Community Engagement		\$ 102,660.00	\$ 102,660.00
Retail Forest Service Expenses		\$ 28,470.00	\$ 28,470.00
Supporting services:			
Management and general	\$ 640,821.00	\$ 1,154,040.00	\$ 513,219.00
Fundraising	\$ 828,086.00	\$ 2,624,910.00	\$ 1,796,824.00
Shared Service Expenses:			
HR Expenses		\$ 391,730.00	\$ 391,730.00
Marketing		\$ 869,975.00	\$ 869,975.00
Facilities Expenses		\$ 463,500.00	\$ 463,500.00
Vehicles Expenses		\$ 177,370.00	\$ 177,370.00
IT Expenses		\$ 411,525.00	\$ 411,525.00
Contact Center Expenses		\$ 120,645.00	\$ 120,645.00
Web Expenses		\$ 122,175.00	\$ 122,175.00
Total Expenses	\$ 7,514,864.00	\$ 18,219,460.00	\$ 10,704,596.00
Net Increase (Decrease) Before Interfund Transfers	\$ (2,071,081.00)	\$ 435,075.00	

FY 2017 BUDGET

INCOME

Retail Sales	4,589,120
Less: Cost of Goods Sold	2,068,600
Gross Sales	<u>2,520,520</u>

Forest Service Retail Sales	81,825
Less: Cost of Goods Sold	39,135
Gross Forest Service Sales	<u>42,690</u>

Philanthropy Revenue	5,929,355
Institute Revenue	1,804,970
Volunteer Revenue	-
Facilities Revenue	71,105
Admin Revenue	50,000

UNRESTRICTED AND EARNED REVENUES	10,418,640
Releases from Restriction	8,235,895
TOTAL UNRESTRICTED REVENUES	<u>18,654,535</u>

EXPENSES

Programmatic Expenses

Retail Expenses	1,175,680
Retail Forest Service Expenses	28,470
Institute Expenses	993,575
Volunteer Program Expenses	154,085
Member and Donor Engagement	239,685
Yellowstone Project Support	9,189,435
Visitor and Community Engagement	102,660

Administrative Expenses

Admin Expenses	1,154,040
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Philanthropy Expenses

Philanthropy Expenses	2,624,910
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Shared Service Expenses

HR Expenses	391,730
Marketing	869,975
Facilities Expenses	463,500
Vehicles Expenses	177,370
IT Expenses	411,525
Contact Center Expenses	120,645
Web Expenses	122,175

TOTAL EXPENSES	<u>18,219,460</u>
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NET INCOME BEFORE TRANSFERS	<u>435,075</u>
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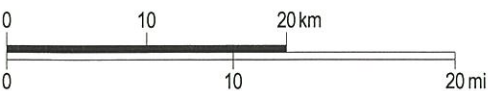
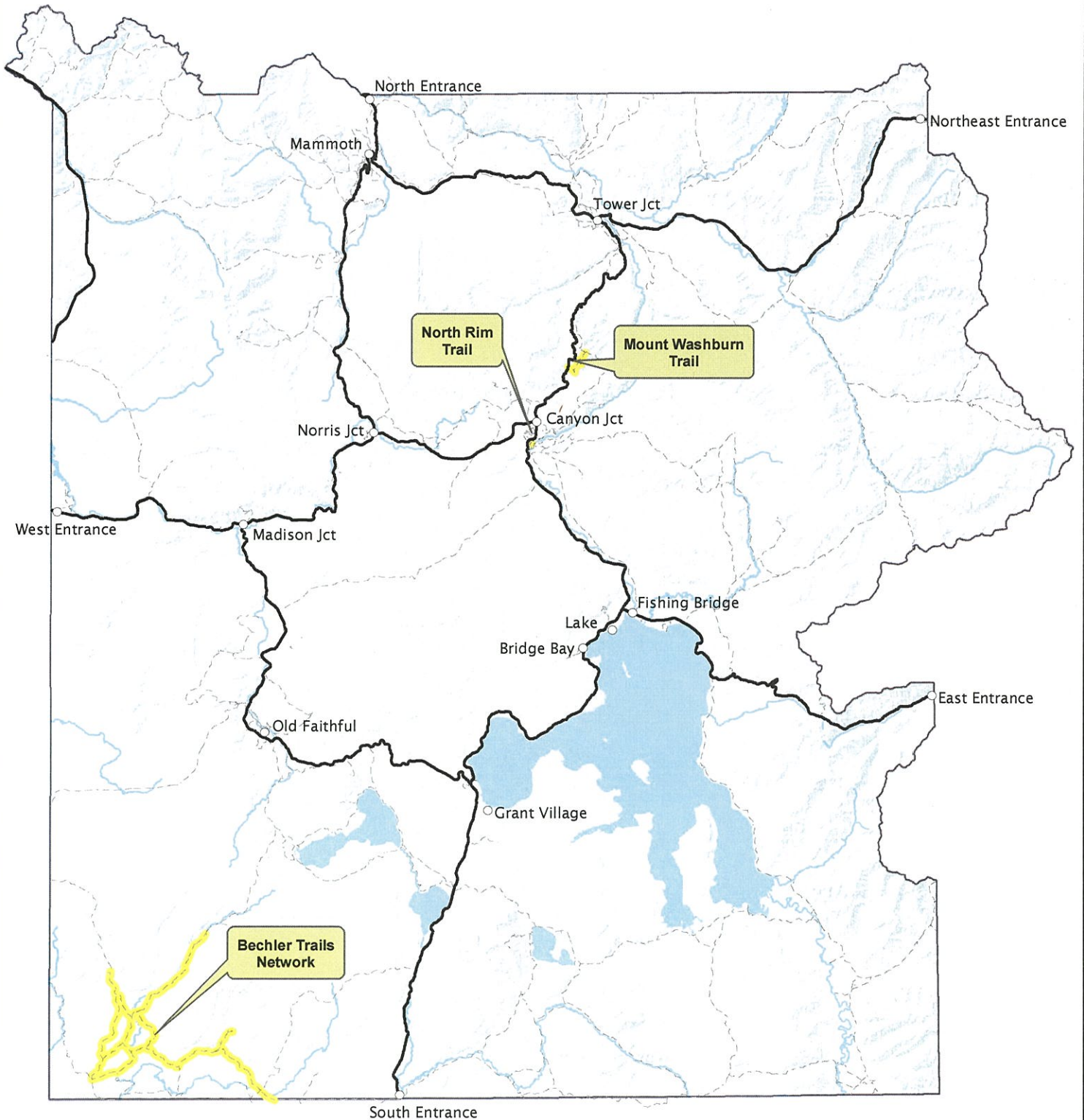
Depreciation	634,000
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TOTAL UNRESTRICTED FUNDS NET INCOME	<u>(198,925)</u>
--------------------------------------------	-------------------------

Restricted Donations	7,190,500
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TOTAL GROSS REVENUE	<u>19,716,875</u>
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Proposed Project Areas



- Developed Area
- Trail
- Primary Trail Project
- Major Road



Mount Washburn/Dunraven Trail: The trail leading to the fire lookout is heavily deteriorating and requires substantial improvements. Erosion to the right of the hiker also poses a safety hazard and requires masonry restoration.



North Rim Trail: Work along the North Rim Trail will reduce erosion through masonry work. Although this project does not show the main project site along the North Rim Trail, it does show an eroding area that will be rehabilitated.



Bechler Trail Network: Erosion control features are necessary throughout portions of the Bechler Trail system where the trail is muddy or washed out.



Youth crews will build life skills and teamwork as they carry out the majority of the project work.



S. L. Gimbel Foundation Application Checklist

Date: 11.3.2016

Docket # (Grant Cycle): National Parks Centennial

Conducted by: A. VALDEZICEDA

Organization Name: YELLOWSTONE FOREVER YELLOWSTONE NATIONAL PARK

Amount Requested: \$100,000

	<u>Submit FOUR (4) Copies: 1 ORIGINAL (WITH ORIGINAL SIGNATURES) and 3 copies, collated and stapled together of the following:</u>		<u>Submit ONE (1) Copy:</u>
✓	Completed Grant Application Form (cover sheet, narrative budget page and budget narrative (see sample) and sources of funding, financial analysis page	✓	A copy of your current 501(c)(3) letter from the IRS
✓	A list of your Board members and their affiliations	✓	A copy of your most recent year-end financial statements (audited if available; double-sided)
✓	Current operating budget and the previous year's actual expenses (see sample Budget Comparison)	✓	A copy of your most recent 990 (double-sided)
✓	Part IX only of the 990 form, Statement of Functional Expenses (one page). If you completed a 990-EZ, fill out the attached Part IX, Functional Expenses of the 990 form using figures from your 990-EZ		
✓	Site map for trail project		

NOTES:

INTERNAL REVENUE SERVICE
P. O. BOX 2508
CINCINNATI, OH 45201

DEPARTMENT OF THE TREASURY

Date: JAN 28 2016

NEW YELLOWSTONE
222 E MAIN ST STE 301
BOZEMAN, MT 59715

Employer Identification Number:
47-5427975
DLN:
17053334312005
Contact Person:
CARLY D YOUNG ID# 31494
Contact Telephone Number:
(877) 829-5500
Accounting Period Ending:
February 28
Public Charity Status:
170(b)(1)(A)(vi)
Form 990/990-EZ/990-N Required:
Yes
Effective Date of Exemption:
October 27, 2015
Contribution Deductibility:
Yes
Addendum Applies:
No

Dear Applicant:

We're pleased to tell you we determined you're exempt from federal income tax under Internal Revenue Code (IRC) Section 501(c)(3). Donors can deduct contributions they make to you under IRC Section 170. You're also qualified to receive tax deductible bequests, devises, transfers or gifts under Section 2055, 2106, or 2522. This letter could help resolve questions on your exempt status. Please keep it for your records.

Organizations exempt under IRC Section 501(c)(3) are further classified as either public charities or private foundations. We determined you're a public charity under the IRC Section listed at the top of this letter.

If we indicated at the top of this letter that you're required to file Form 990/990-EZ/990-N, our records show you're required to file an annual information return (Form 990 or Form 990-EZ) or electronic notice (Form 990-N, the e-Postcard). If you don't file a required return or notice for three consecutive years, your exempt status will be automatically revoked.

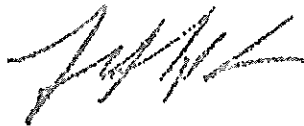
If we indicated at the top of this letter that an addendum applies, the enclosed addendum is an integral part of this letter.

For important information about your responsibilities as a tax-exempt organization, go to www.irs.gov/charities. Enter "4221-PC" in the search bar to view Publication 4221-PC, Compliance Guide for 501(c)(3) Public Charities, which describes your recordkeeping, reporting, and disclosure requirements.

Letter 947

NEW YELLOWSTONE

Sincerely,

A handwritten signature in black ink, appearing to read "Jeffrey I. Cooper". The signature is fluid and cursive, with a long horizontal stroke at the end.

Jeffrey I. Cooper
Director, Exempt Organizations
Rulings and Agreements

**SECRETARY OF STATE
Linda McCulloch -- State of Montana**



Montana State Capitol
PO Box 202801
Helena, MT 59620-2801

HOLLAND & HART
MICHAEL A MONSON
PO BOX 639
BILLINGS MT 59103-0639

CERTIFICATE OF FILING

I, LINDA McCULLOCH, Secretary of State of the State of Montana, do hereby certify that

**OLD NAME: NEW YELLOWSTONE
NEW NAME: YELLOWSTONE FOREVER**

filed its ARTICLES OF AMENDMENT in this office and has fulfilled the applicable requirements set forth in law. By virtue of the authority vested in the office, I hereby issue this certificate evidencing filing effective on the date shown below. I wish you the best of luck with all your future endeavors as part of the Montana business community.

Certified File Number: D268016 - 1808985

Dated: June 29, 2016

Effective Date: June 29, 2016

Linda McCulloch
Secretary of State



Celia Cudiamat

From: Celia Cudiamat
Sent: Wednesday, December 14, 2016 10:49 AM
To: 'hwhite@ypf.org'; jbarth@ypf.org
Subject: Gimbel Foundation Grant
Attachments: Yellowstone Forever Grant Agreement 20160822.pdf

Importance: High

December 14, 2016

Heather White
President and CEO
Yellowstone Forever – Yellowstone National Park
222 E. Main Street
Bozeman, MT 59715

Dear Ms. White:

Congratulations! A grant has been approved for **Yellowstone Forever** in the amount of \$100,000 from the S.L. Gimbel Foundation. The performance period for this grant is **December 1, 2016 to November 30, 2017**. Additional funding beyond the performance period is not guaranteed. It is highly recommended that alternative funding sources be sought accordingly. The grant is to support the following as specified in your proposal:

Partner with youth conservation groups to repair and place damaged and aged trail features in the Mount Washburn/Dunraven Trail, North Rim Trail, Bechler Trail Network.

Note from Reviewers: “ Outcome evaluation should consider success of specific repairs mentioned in the objectives.”

This grant is subject to the terms outlined in the enclosed Grant Agreement. After you have reviewed the terms and conditions of the Grant Agreement, please sign and date the agreement and **EMAIL to me with original signature ASAP, no later than December 21**. Be sure to copy the signed agreement for your records. Funds will be released immediately upon receipt of the signed Grant Agreement.

A condition of this grant is that you agree to submit the Grant Evaluation Form which includes a narrative report and fiscal report. **The Grant Evaluation is due by December 15, 2017** and a copy will be available online.

We wish you great success and look forward to working with you during the grant performance period. If you have any questions, please call me at 951-241-7777, ext. 114, or email me at ccudiamat@thecommunityfoundation.net.

Sincerely,

Celia Cudiamat | Executive Vice President of Programs

The Community Foundation

Celebrating 75 years of Philanthropy in Riverside and San Bernardino Counties

Corporate Office: 3700 Sixth Street, Suite 200 | Riverside, CA 92501

Office: 951.241.7777 x 114 | **Fax:** 951.684.1911



Strengthening Inland Southern California through Philanthropy

3700 Sixth Street, Suite 200
Riverside, CA 92501
P: 951-684-4194
F: 951-684-1911
www.thecommunityfoundation.net

**S. L. Gimbel Foundation Fund
Grant Agreement**

Organization: Yellowstone Forever
Grant Amount: \$100,000 **Grant Number:** 20160822
Grant Period: 12/1/2016 – 11/30/2017
Purpose: Repair and replace the Mt. Washburn/Dunraven trail, North Rim trail, Bechler trails.

1. Use of Grant Funds

Grant funds must be expended within the grant period, for the purpose and objectives described in your grant proposal. Grant funds may not be expended for any other purpose without prior written approval by The Community Foundation. If there are significant difficulties in making use of the funds as specified in your proposal, or if the grant funds cannot be spent within the grant period, notify us in writing promptly.

Formal requests for extensions or variances must be submitted to the Foundation's Board of Directors for approval a minimum of 60 days before the end of the grant period.

Requests for variances or extensions are reviewed on a case-by-case basis and approved by the Board of Directors. If a request is denied, unused funds must be immediately refunded to the Foundation.

Grant funds will not be expended for any political or lobbying activity or for any purpose other than one specified in section 170(c)(2)(b) of the Code.

2. Payment of Grant Funds

The grant funds will be paid in full by the Foundation upon receipt of the signed Grant Agreement. Challenge grant funds will be paid in full upon receipt of the signed Grant Agreement and upon receipt of documentation providing evidence that condition(s) of the challenge grant has/have been met.

3. Certification and Maintenance of Exempt Organization Status

This grant is specifically conditioned upon Grantee's status as an eligible grantee of The Community Foundation. The Foundation has obtained a copy of the Grantee's IRS determination letter. Grantee confirms that it has not had any change in its legal or tax-exempt status, and shall notify the Foundation immediately of any such change.

4. Final Report and Records

The Grantee will submit the Grant Evaluation report per the deadline set forth in the award letter. This report includes a narrative on outcomes based on goals and objectives set forth in the grant proposal and an expenditure report documenting use of grant funds. If equipment was purchased, copies of receipts need to be included.

5. Grantee's Financial Responsibilities

Grantee will keep records of receipts and expenditures of grant funds and other supporting documentation related to the grant at least four (4) years after completion of the grant and will make such records of receipts, expenditures and supporting documentation available to the Foundation upon request, for the purpose of conducting financial audits, making verifications, and investigations as deemed necessary concerning the grant.

6. Publicity

The Community Foundation appreciates publicity for the grant in all relevant published materials, such as brochures, newsletters and annual reports. The credit line of "Made possible in part by a grant from "The Community Foundation, Strengthening Inland Southern California through Philanthropy" is suggested. The Grantee will allow the Foundation to review and approve the content of any proposed publicity concerning the grant prior to its release, upon request. When your donors are listed in printed materials, include the Foundation in the appropriate contribution size category. Sending a brief press release to your local paper is appreciated. Please email Charee Gillens, our Marketing & Communications Officer, at cgillens@thecommunityfoundation.net with copies of any printed or publicity materials that highlight the grant. When publishing our name, please note the "The" at the beginning of our name is a legal part of our name. It should always be used and capitalized. Attaching a logo is also appreciated. Our logo can be downloaded on our website at www.thecommunityfoundation.net.

Grantee agrees to allow the Foundation to include information about this grant in the Foundation's periodic public report, newsletter, news releases, social media postings, and on the Foundation's website. This includes the amount and purpose of the grant, any photographs you have provided, your logo or trademark, and other information and materials about your organization and its activities.

7. Indemnification

In the event that a claim of any kind is asserted against the Grantee or the Foundation related to or arising from the project funded by the Grant and a proceeding is brought against the Foundation by reason of such claim, the Grantee, upon written notice from the Foundation, shall, at the Grantee's expense, resist or defend such action or proceeding, at no cost to the Foundation, by counsel approved by the Foundation in writing.

Grantee hereby agrees, to the fullest extent permitted by law, to defend, indemnify, and hold harmless the Foundation, its offices, directors, employees, and agents, from and against any and all claims, liabilities, losses, and expenses (including reasonable attorneys' fees) directly, indirectly, wholly, or partially arising from or in connection with any act or omission by Grantee, its employees, or agents in applying for or accepting the Grant, in expending or applying the Grant funds or in carrying out any project or program supported by the Grant, except to the extent that such claims, liabilities, losses, and expenses arise from or in connection with any bad faith act or omission by the Foundation, its officers, directors, employees, or agent.

8. Termination

The Community Foundation may terminate this agreement, modify or withhold payments under this grant award, require a total or partial refund of any grant funds, or all at any time, if, in the Community Foundation's judgment: a) The Community Foundation is not satisfied with the quality of the Grantee's progress toward achieving the project goals and objectives; b) the Grantee dissolves or fails to operate; c) the Grantee fails to comply with the terms and conditions of this agreement; d) the Grantee fails to comply with the requirements of any law or regulation applicable to you, the Foundation, or this grant.

9. Limitation of Support

This Agreement contains the entire agreement between the parties with respect to the Grant and supersedes any previous oral or written understandings or agreements.

I have read and agree to the terms and conditions of the Grant Agreement.

Heather White

Signature

Heather White

Printed Name

12/15/16

Date

President/CEO

Title

Grant Number: 20160822

Organization: Yellowstone Forever

12/15/16

BOARD OF DIRECTORS

Philip Savage IV
Chair of the Board

Sean Varner
Vice Chair of the Board

Pat Spafford, CPA
Chief Financial Officer

Sergio Bohon
Secretary of the Board

Dr. Paulette Brown-Hinds

Rabbi Hillel Cohn

James Cuevas
Immediate Past Board Chair

Paul Granillo

Stanley Grube

Kirk Harns

Dr. Fred Jandt

Andrew Jaramillo

Dr. Albert Karnig

D. Matthew Pim

Teresa Rhyne

Kathleen Sawa

Dr. Henry Shannon

Tamara Sipos

Beverly Stephenson

Randall Tagami

Diane Valenzuela

Dr. Jonathan Lorenzo Yorba
President and CEO

December 15, 2016

Heather White

President and CEO

Yellowstone Forever – Yellowstone National Park

222 E. Main Street

Bozeman, MT 59715

Dear Ms. White:

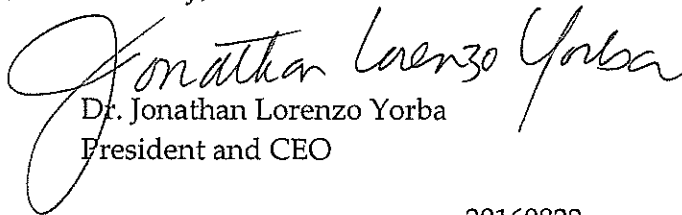
The Community Foundation is pleased to enclose a grant check for \$100,000 from the S. L. Gimbel Foundation, a component fund at The Community Foundation. By cashing the grant check, you are agreeing to the conditions stated under the *Terms of Grant* which you have signed and returned.

The completed Grant Evaluation form is due by December 15, 2017 and will be available online on The Community Foundations website under Grants/Forms. Please note that any grant variances or extensions must be requested in writing and in advance. Any remaining grant funds must be returned to The Community Foundation at the end of the grant period.

We greatly appreciate any help you can give us in publicizing the grant. Please use the following credit in any grant announcements or materials funded by the grant: "The (name of project/program) is supported by a grant from The S. L. Gimbel Foundation." You may send copies of articles printed in local papers, stories in your agency newsletter, annual report, press releases, and other publications for our files.

Please feel free to contact Celia Cudiamat, Executive Vice President of Programs at 951-241-7777, ext. 114, if you have any questions.

Sincerely,


Dr. Jonathan Lorenzo Yorba
President and CEO

20160822

41778

GIMB5



The Community Foundation
 Strengthening Inland Southern California through Philanthropy
 3700 SIXTH STREET, SUITE 200
 RIVERSIDE, CA 92501
 951-241-7777 / FAX 951-684-1911

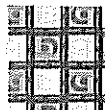
CITIZENS BUSINESS BANK
 A Financial Services Company
 3495 Main Street, Riverside, CA 92501
 90-3414/1222

Check Fraud
 Protection for Business

PAY * One Hundred Thousand and no/100 *

TO THE ORDER OF DATE AMOUNT
 12/15/2016 \$***100,000.00

Yellowstone Forever
 222 East Main St., Suite 30
 Bozeman, MT 59715



Jonathan Lorenzo Yarker
Celia C. Anderson
 AUTHORIZED SIGNATURE

Security features. Details on back.

⑈041778⑈ ⑆122234149⑆ 244124437⑈

The Community Foundation 41778

22864	Yellowstone Forever	12/15/2016	041778	
20160822	12/13/2016	Repair and replace the Mt. Washington/Dunraven trail,		100,000.00
GIMB	S.L. Gimbel Foundation Advised Fund		100,000.00	

CHECK TOTAL: \$***100,000.00

The Community Foundation 41778

22864	Yellowstone Forever	12/15/2016	041778	
20160822	12/13/2016	Repair and replace the Mt. Washington/Dunraven trail,		100,000.00
GIMB	S.L. Gimbel Foundation Advised Fund		100,000.00	

CHECK TOTAL: \$***100,000.00