



2017 S.L. Gimbel Foundation Fund Grant Application-International

Internal Use Only:
Grant : _____

#40,063

Organization / Agency Information



Organization/Agency Name: Project Concern International (PCI)		
Physical Address: 5151 Murphy Canyon Rd., Suite 320		City/State/Zip San Diego, CA 92123
Mailing Address: Same as above.		City/State/Zip
CEO or Director: Carrie Hessler-Radelet		Title: President & CEO Term begins April 3, 2017.
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Web Site Address: www.pciglobal.org		Tax ID: 95-2248462

Program / Grant Information

Interest Area: ☐ Animal Protection ☐ Education ☐ Environment ☒ Health ☒ Human Dignity

Program/Project Name: <i>Dignidad (Dignity) II: Improving the Quality of and Access to MNCH/SRH Education and Services for Women of Reproductive Age, with a Focus on Adolescent Girls in Huehuetenango, Guatemala</i>			Amount of Grant Requested: \$40,063
Total Organization Budget: \$65,391,086 FY16	Per 990, Percentage of Program Service Expenses (Column B/Column A x 100): 89.36%	Per 990, Percentage of Management & General Expenses Only (Column C/Column A x 100): 7.41%	Per 990, Percentage of Management & General Expenses and Fundraising (Column C+D / Column A x 100): 3.23%
Purpose of Grant Request (one sentence): PCI requests a grant to support an established, successful program that has, since 2000, decreased maternal, newborn, infant and child morbidity and mortality in remote areas of rural Guatemala, and specifically to build on the success of Project Dignidad to improve the quality and expand access to sexual and reproductive health education and services, particularly among additional adolescents 10-19 years of age in two municipalities of San Pedro Soloma and Santa Cruz Barillas, Huehuetenango, Guatemala.			
Gimbel Grants Received: List Year(s) and Award Amount(s) \$25,000 grant awarded in 2014 term 4/2014 – 4/2015; and \$50,000 grant awarded 2015 term 11/2015-1/2017.			

Signatures

Board President / Chair: (Print name and Title)	Signature: 	Date: 03/14/2017
Robert Sullivan, Chairman of the Board	Signature: 	Date: 03/14/2017
Executive Director/President: (Print name and Title)	Signature:	Date:
Mark O'Donnell, COO and Acting President & CEO		

I. Organization Background – History, mission, purpose? Since 1961, **Project Concern International** (PCI) is a non-governmental organization dedicated to empowering people to enhance health, end hunger and overcome hardship. PCI's approach is to collaborate, partner, and establish deep and long-term relationships with communities to mobilize them to find sustainable solutions to the health, nutrition, and livelihood challenges that they face. **Past Accomplishments?** Currently operating in 13 countries in Asia, Africa, and the Americas, recent PCI achievements reflect our commitment to person-centered, community-based and locally driven solutions. Immediately upon learning of the first cases of Ebola in Liberia in March 2014, PCI was among the first NGOs to contribute critically needed supplies and equipment to families and communities in 4 counties. An astounding 95% of the 800,000 children, women and men of the over 3,000 communities where PCI worked remained Ebola free. Additionally, with funding from the US Department of Agriculture (USDA), PCI is implementing integrated school feeding programs in Guatemala, as well as Nicaragua and Tanzania. In 2016, PCI served over 220,000 children every day in these three countries, and strengthened hundreds of parent/teacher associations; helped to improve school kitchens, latrines and other school infrastructure, and secured access to school supplies to sustain enrollment and ongoing academic achievement.

Key Programs & Communities Served? Reproductive, maternal, newborn, and child health (RMNCH) has been central to PCI's work since the its inception. PCI has partnered with communities in the highlands of rural Guatemala since 1975, implementing programs designed to empower and promote the health and nutritional status of vulnerable, indigenous families with a focus on women of reproductive age (WRA), including adolescents, in the Department of Huehuetenango. In 2000, PCI initiated the *Casa Materna* (Mother's House) Program in Huehuetenango, where maternal and infant mortality rates remain tragically high and an estimated 25% of births are to female adolescents 10-19 years of age (Huehuetenango Health District, 2012). For 16 years, the integrated program has provided high quality and respectful life-saving services through its maternal waiting home, post-partum in-patient facility, out-patient services (e.g. prenatal care, medical evaluations, and family planning counseling), community outreach, and more recently, its teen-friendly space, which provides confidential sexual and reproductive health (SRH) counseling and services to adolescents. Located next to the Ministry of Health's (MoH) departmental hospital, from its inception the program has directly benefited more than 79,000 vulnerable women, adolescents, and their families, increased the survival of low birth weight (LBW) and pre-mature newborns, and contributed directly to a reduction in maternal deaths, including the achievement of zero maternal deaths in the municipality of Todos Santos (2011 and 2013). In 2016, *Casa Materna* provided inpatient services to 1,245 beneficiaries, of which 31% were minors, while 437 adolescents received SRH education, 127 of which directly accessed youth-friendly SRH counseling and services. This is the only program and facility of its kind in the department of over one million inhabitants.

I. Project Information

A) Statement of Need - The majority of adolescents age 10-19 years in Santa Cruz Barillas and San Pedro Soloma, located in northern Huehuetenango, lack access to comprehensive SRH education and services, including safe and supportive spaces to discuss, address, and mitigate the major risk factors for poor SRH outcomes. The risk factors faced by adolescents - the majority of whom come from rural, poor/extremely poor, and indigenous households - are interconnected and include early sexual debut and marriage, low secondary school attendance/high illiteracy, and a high prevalence of sexual and physical victimization, depression, and substance abuse (WHO, 2014; Ruether et al., 2016). These risk factors contribute directly to high rates of early

pregnancy, the transmission of sexually transmitted infections (STIs), and the perpetuation of poverty and rampant sexual and physical violence (PSI, 2016). Guatemala has one of the largest adolescent populations and one of the highest adolescent fertility rates in all of Latin America and the Caribbean, as well as one of the lowest rates of contraceptive use in the region – 46% of poor, rural women in Guatemala have sex before the age of 18 (often outside of stable marital unions), but only 39% of sexually active, never-married adolescents age 15–19 use a contraceptive method (IPPF, 2012; Guttmacher, 2014), a situation more acute in remote, northern areas such as Barillas and Soloma. In Huehuetenango in particular, more than 1 in 4 adolescent girls have experienced a pregnancy (ENSMI, 2014-5). In 2016, 23% of institutional deliveries in Barillas and 20% in Soloma occurred among adolescents, with 26 % and 17% of girls, respectively, being under 14 years of age; the northern areas have the highest number of pregnancies in children under 14, including 11-year-old girls. Adolescents face heightened risk for complications linked to pregnancy and childbirth including maternal death, neonatal death, postpartum hemorrhage, LBW, pre-term delivery, and unsafe abortion (WHO, 2014; McQueston et al., 2012), which carry severe physical, emotional, social and livelihood consequences. Exacerbated by low institutional delivery rates (Stollak et al., 2016; Ishida et al., 2012) due to poverty, limited health services, and geographic distance/ lack of transport, this demographic is a major contributor to Huehuetenango's high neonatal mortality rate and one of the highest maternal mortality rates in Latin America (338/100,000: Curamericas/Guatemala, 2015). Endemic poverty and gender inequities, harmful social norms and practices, and a high rate of out-migration of adults to the U.S. (due to socio-political climate and limited economic opportunities - in Soloma, rates are as high as 21% among adult men; PDRL, EU, 2008b), have created an environment in which family structures are often disrupted and social support limited, and non-marital (and often non-consensual) sexual activity is highly prevalent yet stigmatized. However, confidential, age-appropriate, and high quality SRH and MNCH information and services remain largely unavailable. Hence, adolescents in Soloma and Barillas lack access to the care they need and the autonomy, knowledge, self-esteem, self-efficacy, and the necessary resources to make SRH decisions and adopt healthy practices that significantly impact their present and future well-being (Guttmacher, 2014).

B) Project Description – The goal of **Project *Dignidad (Dignity) II*** is to improve the quality of, access to, and utilization of MNCH and youth-friendly SRH education and services for **4,252** WRA and adolescents ages 10-19 years in the Santa Cruz Barillas and San Pedro Soloma municipalities of Huehuetenango, Guatemala. The ages of the target population represent the range of ages found in 5th and 6th grade in primary schools in remote rural communities. How does the project meet community needs? In coordination with the MoH and the Ministry of Education (MoE), ***Dignidad II*** will build upon the successes of *Dignidad I* and address gaps in service delivery by: **1)** strengthening the quality and increasing the breadth of *Casa Materna* preventative and clinical youth-friendly and age-appropriate MNCH and SRH education and services, including the capacity to identify, monitor, accompany, and refer high-risk pregnancies to the *National Hospital*; and **2)** expanding the depth and reach of comprehensive SRH education among adolescents ages 10-19 years in 10 communities/schools in Barillas (8 of which were targeted during *Dignidad I*) and 10 communities/schools in Soloma. To achieve these objectives, PCI will implement three major interventions: **1)** build capacity of *Casa* staff to deliver a broader range of high quality, age-appropriate, and life-saving in- and out-patient MNCH and SRH services, which includes family planning, STI screening and treatment, newborn care, postpartum care, care of the LBW/pre-term baby, and improving access to *Casa's* “teen friendly

space” developed under *Dignidad I*; **2)** form school-based youth groups and train youth leaders, teachers, and parents to provide and/or support SRH education using participatory, evidence-based methodologies that build self-efficacy, challenge harmful gender norms and practices, empower adolescents to adopt healthy SRH behaviors, and increase demand for and utilization of *Casa Materna*’s youth-friendly services; and **3)** strengthen the capacity of youth group leaders, students, local NGOs, civil society organizations (CSOs), and teachers trained under *Dignidad I* to form youth groups, conduct community outreach and organize educational health fairs at the *Casa* and in Barillas and Soloma to reach more adolescents, including those out-of-school.

What is Innovative about the Project? *Dignidad II* builds on the innovative approaches and lessons learned under *Dignidad I* for improving adolescent MNCH and SRH outcomes. *Dignidad II* will focus on 4 key innovative approaches that address both the facility and community levels: **1)** strengthening *Casa Materna* services by expanding and improving effectiveness of its reach and protection mechanisms within one of the most vulnerable demographics, including enhancing the comprehensiveness of its MNCH/SRH care by promoting and educating on newly established MoH protocols for reporting cases of sexual abuse among pregnant girls under the age of 14; **2)** with MoE support, implementing a community-focused strategy that builds knowledge and self-efficacy and advances gender equality, healthy communication, and relationship-building among adolescents and their key influencers (parents, teachers, and healthcare workers), a proven protective factor for youth (Svenemyr, 2012; WHO, 2004); **3)** utilizing a cascading peer-led social and behavior change approach, an evidence-based method for delivering and scaling-up SRH messages that draws on the credibility that young people have with their peers and leverages the power of role modeling (Greene et al., 2015); and **4)** addressing the unique needs of boys and engaging them as agents of change, which aligns with a growing body of literature on the benefits of male engagement for pregnancy and STI prevention, violence reduction, and transforming gender norms (Greene et al., 2015; UNFPA, 2014; Barker et al. 2012).

C) Project Goal, Objectives, Activities, Expected Outcomes, and Evaluation Plan - Depicted in the table below, in the required format established by the S.L. Gimbel Foundation, are two specific, measurable, and time-bound project objectives along with the activities, expected outcomes, and the evaluation plan that will allow PCI to measure impact and achieve the project goal. The PCI-Guatemala *Casa Materna*’s monitoring and evaluation (M&E) system will support the monitoring of project activities.

ACTIVITIES AND TIMELINE		Q1	Q2	Q3	Q4
GOAL: <i>Improved quality of, access to, and utilization of age-appropriate MNCH care and youth-friendly SRH education, counseling, and services for 3,550 WRA and 702 adolescents (4,252 total), with a focus on adolescent girls in San Pedro Soloma and Santa Cruz Barillas municipalities of Huehuetenango, Guatemala</i>					
OBJECTIVE 1: Improved quality of age-appropriate, respectful, and accessible MNCH care and SRH counseling and services provided at <i>Casa Materna</i> and the <i>National Hospital</i> by providing trainings to a min. 10 <i>Casa Materna</i> and 20 <i>Hospital</i> staff					
Activity 1.1: Trainings provided to 10 <i>Casa Materna</i> staff on age-appropriate neonatal and postpartum care with a special emphasis on low-birth weight/premature babies, Kangaroo Mother Care, exclusive breastfeeding, and pregnancy prevention					
Activity 1.2: Trainings provided to 20 <i>National Hospital</i> and other					

ACTIVITIES AND TIMELINE	Q1	Q2	Q3	Q4
MoH staff on MoH guidelines for age-appropriate care with emphasis on quality and respectful care				
Activity 1.3: Trainings provided to 10 <i>Casa Materna</i> staff on youth-friendly SRH counseling and services with a focus on family-based counseling and teens with history of sexual abuse				
Activity 1.4: Trainings provided to 20 <i>National Hospital</i> and other MoH staff on youth-friendly SRH counseling and services with a focus on family-based counseling and teens with history of sexual abuse				
Expected Outcome 1.1: Increased capacity of a min. of 10 <i>Casa Materna</i> and 20 <i>National Hospital</i> staff to provide high quality, age-appropriate in/out-patient MNCH services and youth-friendly SRH counseling and services to 4,252 WRA and adolescents in Huehuetenango				
EVALUATION: Increased capacity of a min. of 10 <i>Casa Materna</i> and 20 <i>National Hospital</i> staff will be measured through training pre/post tests of all participants administered immediately after the completion of the training. The test will focus on measuring the skills and knowledge obtained from the training. PCI will report on the percentage of trainees who improve their knowledge and skills from baseline to endline, and the percentage of trainees who pass the final test with a 90% or greater score.				
OBJECTIVE 2: Improved gender-equitable attitudes and increased SRH knowledge and demand for and utilization of MNCH care and youth-friendly SRH counseling and services at <i>Casa Materna</i> among 4,252 WRA and adolescents, 40 teachers and 60 parents in 10 schools each (20 total) in San Pedro Soloma and Santa Cruz Barillas				
Activity 2.1: Training provided in gender equality, comprehensive SRH education, and facilitation, leadership, and mentoring skills to 40 school teachers and 60 parents in 10 schools in Santa Cruz Barillas and 10 schools in San Pedro Soloma				
Activity 2.2: Training provided in gender equality, comprehensive SRH education, and facilitation, leadership, and mentoring skills to 71 youth group leaders in 10 schools in Santa Cruz Barillas and 10 schools in San Pedro Soloma				
Activity 2.3: Action-oriented trainings provided to 10 advanced youth group leaders, 20 teachers, and 20 local NGO staff trained under <i>Dignidad I</i> in gender equality, SRH education, facilitation, mentoring, and advocacy skills, focused on leadership capacity of CSOs, sustainability, and outreach to hard-to-reach/out-of-school adolescents				
Activity 2.4: Support and capacity building provided to 20 school-based youth groups of 8-19 members each, in 10 new schools in San Pedro Soloma, 2 new schools and 8 established groups in Santa Cruz Barillas				
Activity 2.5: Age and sex appropriate, culturally-sensitive, participatory, and comprehensive SRH and life-skills education provided to 20 youth groups				
Activity 2.6: Youth health fairs targeting a min. of 702 adolescents and 60 parents organized at <i>Casa Materna</i> and 1 each in Santa Cruz Barillas and San Pedro Soloma in coordination with MoE, MoH, and PCI staff to disseminate healthy SRH messages, provide SRH counseling, and				

ACTIVITIES AND TIMELINE	Q1	Q2	Q3	Q4
promote <i>Casa's</i> teen-friendly space				
Activity 2.7: Teen-friendly space at <i>Casa Materna</i> promoted at a min. of 20 local schools, health posts, and through community radio spots.				
Expected Outcome 2.1 Increased utilization of youth-friendly and age-appropriate MNCH and SRH counseling and services at <i>Casa Materna</i> among min. of 3,550 WRA and 702 (4,252 total) adolescents in San Pedro Soloma and Santa Cruz Barillas				
EVALUATION: Increased utilization will be measured by tracking the number of people utilizing the MNCH and SRH counseling and services provided at <i>Casa Materna</i> . The number of people making use of the counseling and services will be reported each quarter and disaggregated by age group (adolescent, WRA) and sex. When counseling or services are provided, PCI will ask how they heard of the service to evaluate if the service is being promoted by the 40 trained staff of partner NGOs, 71 youth group leaders, 40 teachers and 60 parents trained by PCI. Increased capacity of local NGO staff, youth group leaders, teachers and parents as well as staff will be measured through training pre/post tests of all participants administered immediately after the completion of the training. The test will focus on measuring the skills and knowledge obtained from the training. PCI will report on the percentage of trainees who improve their knowledge and skills from baseline to endline, and the percentage of trainees who pass the final test with a 90% or greater score. At baseline and endline a short questionnaire will be administered to youth group members to measure increase in SRH knowledge and improved gender-equitable attitudes. Results will be aggregated and presented in the final report.				

D) Timeline – PCI proposes June 1, 2017 – May 31, 2018. The current school year in Huehuetenango runs mid-January thru October 20th and the earlier parents and teachers in the new communities/schools can be trained and the new youth groups formed, the groups are more likely to continue meeting during the school break. PCI expects the momentum built under phase I will contribute to the timely start-up of *Dignidad II*; however, PCI learned that we must allow adequate time to orient and train teachers and parents during the 1st quarter to ensure acceptance and buy-in for SRH education; therefore we wish to initiate activities as soon as possible.

E) Target Population – Who will the grant serve and how many people will be impacted? The target population is comprised of adolescents ages 10-19 years, their families, teachers and local leaders, including CSOs, in the target area of *Dignidad I* Santa Cruz Barillas and the additional municipality of San Pedro Soloma. As described above, adolescents in both municipalities face serious risk factors that result in poor SRH and other health outcomes. The age range reflects the reality of the lives of children in these remote rural communities who experience breaks in their education; therefore, the ages of students in the 5th and 6th grades can vary significantly. *Dignidad II* will also serve some adolescents not currently in school. Additional beneficiaries are *Casa Materna*, MoE, MoH and *National Hospital* staff. An estimated 4,402 persons will benefit directly, including: 3,550 WRA and 702 adolescents, boys and girls, 10-19 years of age enrolled in the 5th and 6th grades (**4,252 total**); 40 teachers and 60 parents; and 50 staff of the *Casa Materna*, MoH and the partner women's association. Additionally, 10,010 family and community members will benefit indirectly, for 14,412 total beneficiaries.

F) Projects in the Community – Other projects in the community?; Who are our partners and how do we utilize volunteers? PCI has a large complementary portfolio of programs in Guatemala and many of the women and their families who access *Casa Materna* services further

benefit from infant/child growth monitoring, nutritional enhancement, livelihood interventions and school feeding programs. Specifically, PCI is improving enrollment, attendance and educational achievement of children and adolescents in 294 primary schools in 6 municipalities, including 72 in Barillas and 34 in Soloma under a large USDA Food for Education program. Since 2010, in partnership with communities PCI has worked with community volunteers to improve school infrastructure such as latrines so that girls have privacy and feel safe, built the capacity of parent councils, and promoted reading and other contests to improve educational achievement and student retention. PCI has established relationships with the MoH, MoE and local women's associations and CSOs. Save the Children and CRS are also working in the region, particularly to address the detrimental effects of drought and malnutrition. Hundreds of volunteers work with PCI, including to provide labor for infrastructure, midwives who reach vulnerable women in remote communities and youth who volunteer to lead peer groups.

G) Use of Grant Funds – To support the staff responsible for implementing and managing project activities, including the *Casa Materna* Coordinator and primary physician, Auxiliary Nurses and Administrator, and program expenses related the trainings in the communities and the youth fairs.

II. Project Future

A) Sustainability - The continued operation of *Casa Materna* for 16 years is a significant accomplishment. Cuts in public funding in the country continue to impact the MoH hospital and increase operating expenses for *Casa*. Public personnel often experience interruptions in their pay, yet, many dedicated MoH and other government staff stay on their jobs and stand up for the lifesaving work of the *Casa*. The program continues to raise funds through the collection of modest fees for service covering 20-25 percent of annual expenses and hundreds of traditional birth attendants, former clients and youth volunteers donate their time for outreach activities. PCI continues to integrate the *Casa's* clinical and education and outreach services with major projects supported other major donors; however, private foundations and individual donors remain a critical component of the overall support for the *Casa Materna*. (See VI. Sources of Funding.) A \$50,000 grant from the S.L. Gimbel Foundation Fund for *Dignidad II* will make a significant impact on maternal and child health and specifically, allow the expansion of SRH education and health services for more vulnerable adolescent girls and boys in rural communities of Guatemala.

III. Governance, Exec. Leadership & Key Staff Qualifications –

A) Governance – The Board of Directors oversees PCI's business affairs and leadership and links us to prospective donors and the business community. The board has 7 standing committees and decisions are passed during meetings if a quorum is met and then by a majority vote in favor.

B) Management - PCI/Guatemala's Country Director, Pascale Wagner, and the Huehuetenango Regional Director, Balmaria Gutierrez, are responsible for overseeing all project activities and both have extensive experience in community organization and program management. Gutierrez also oversees USDA programming described earlier and will ensure close coordination and linkage of *Dignidad II* with this major project in the target communities. Dr. Susana Anton, MD, *Casa Materna* Coordinator has years of service at the MoH, specifically in the areas of MCNH and supervisory positions at the *National Hospital* in Huehuetenango. Mary Pat Kieffer, PCI Senior Advisor, Health Programs will provide oversight from PCI HQ.

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Budget Narrative

Item Explanation	Support from Your Agency (PCI)	Support From Other Funders	Requested Amount from TCF	Line Item Total of Project
per hour for 40 hours per week (14.79 hrs week towards Gimbel Fdn.) for 52 weeks	\$3,448	\$4,891	\$4,891	\$13,230
per hour for 40 hours per week (16 hours utable to Gimbel Foundation) x 52 weeks	-	\$2,700	\$1,800	\$4,500
per week x 40 hours per week for 52 weeks nurses	-	\$5,600	\$5,600	\$11,200
per hour for 30 hours per week for 52 weeks aff	-	\$2,875	\$3,360	\$6,235
0 per hour for 8 hours per week for 52 weeks upport <i>Dignidad II</i>		\$7,072	-	\$7,072
of salaries, includes all statutory requirements ding taxes & insurance.	\$1,552	\$10,412	\$7,043	\$19,007
tg. for local stakeholders + 112 mtgs. for x \$75/mtg. for food, drinks, snacks, materials 0 + \$8,400; and 3 youth fairs = \$2,000	-	-	\$11,150	\$11,150
des food, medicines, cleaning materials, fuel, none, utilities, photocopying, building repair aintenance.	\$20,000	\$10,000	\$6,219	\$36,219
am Management support costs for program liance and reporting.		\$3,923	-	\$3,923
des headquarters general and administrative ort costs.		\$18,812	-	\$18,813
	\$25,000	\$66,286	\$40,063	\$131,350

B.Budget Narrative

Please note that as all salaries were converted from local currency into US Dollars for this budget and there may be slight variances in the totals below (\$5-10) as hourly rates were rounded to the nearest hundredth, yet the actual conversions used in the budget totals are based on the actual hourly rate and not the rounded amounts.

1) Casa Materna Coordinator

The *Casa Materna* Coordinator, a position held by *Casa's* medical doctor, is responsible for quality medical attention to patients, training and supervising the auxiliary nurses, and for coordination with the *National Hospital* and the overall management of the *Casa Materna*. She plans and coordinates activities with local partners and MoH health centers.

40 hours/week x \$6.36/hour x 52 weeks = \$13,230 annual salary with \$4,891 (14.79 hours/week) requested from S.L. Gimbel Foundation.

2) Casa Materna Administrator

The *Casa Materna* Administrator is responsible for the day-to-day operations of the *Casa Materna* facility, including supply inventory and procurement, the supervision of reception, bookkeeping for the *Casa's* operations and ensuring proper maintenance of the facilities.

40 hours/week x \$2.16 hour x 52 weeks = \$4,500 salary, and \$1,800 (16 hours/week) requested from S.L. Gimbel Foundation.

3) Auxiliary Nurses

The Auxiliary Nurses, working in coordination with the medical doctor, are responsible for the attention to outpatients and inpatients 24 hour a day. They take patients to the *National Hospital* when ready to deliver, maintain patients' charts and follow up on cases they refer to the hospital. 40 hours/week x \$2.69/ hour x 52 weeks x 2 Nurses = \$11,200 with \$5,600 (20hrs/week) requested from S.L. Gimbel Foundation.

4) Maintenance and Cook Staff

The maintenance staff are responsible for the cleanliness of the facilities, laundry and the overall upkeep and housekeeping of *Casa Materna*. The Cook prepares meals for inpatients and supports the maintenance staff in the upkeep and cleaning of the kitchen. 30 hours/week x \$2.00/hour x 52 weeks x 2 people = \$6,235 with \$3,360 requested from S.L. Gimbel Fdn.

5) Regional Director

Regional Director, Balmaria Gutierrez is responsible for coordinating all project activities and ensuring sound financial management of the grant funds by PCI-Guatemala staff based in Huehuetenango as well as coordinating *Dignidad II* activities with interventions implemented in the same target area under other funding sources. 8 hours/week x \$17/hour X 52 weeks = \$7,072. PCI will cover all of Bal's LOE on the project from other sources.

6) Local Benefits

Benefits are calculated at 45% of local salaries as required by Guatemalan law and PCI policy. \$15,651 X 45% = \$7,043. Support from other funders will cover benefits for the Regional Director and Head Nurse calculated at \$23,138 x 45% = \$10,412.

7) Meetings and Youth Group Fairs

10 meetings for local stakeholders x \$75/mtg. for food, drinks, snacks, materials =\$750; 440 students, teachers, and parents trained x \$19 per person= \$8,400; 3 health fairs to promote SRH knowledge, healthy behaviors and Casa's youth-friendly services=\$2,000; total=\$11,150

8) Casa Materna Facility Costs

Casa Materna Facility Costs are estimated at \$6,219 total. These costs include: food for 25 patients at approximately \$2.00 per day x 30 days per month= \$1,500; Generic pharmaceuticals as prescribed to patients based on needs at average cost of \$500 per 2 doses =\$1,000; Cleaning materials for the *Casa Materna* for washing clothes, bedding, patient rooms and medical offices is estimated \$50 per month for 12 mos. =\$600; General supplies includes folders, notebooks, and other office supplies for doctors and administrative staff, average cost is est. at \$40 per month for 12 mos =\$480; Fuel costs at an average of 18 gallons per month x \$3.70 per gallon =\$800; Per Diem for field is estimated based on number of visits per month at \$10.42 per visit x 4 people = \$500; Telephone costs are estimated at \$13.5 per month for 12 mos. = \$162; Electricity costs are estimated at \$25 per month for 12 months =\$300; Water is estimated to cost \$20 per month for 12 months =\$240; Internet is estimated to cost \$20 per month for 12 months =\$240; Building repairs are estimated to cost \$16.67 per month for 12 months =\$198.6; Photocopying costs are estimated to cost \$16.67 per month for 12 months =\$198.6. PCI requests \$6,219 of the total \$36,219 to be covered by the grant from S.L. Gimbel Foundation.

9) Pooled Management Costs

PCI uses an accounting system where shared program management costs are pooled in order to allow for greater efficiency. This pooled program management cost is estimated at \$1,923 for this project; **however, this expense has since been allocated to other donors.** This includes support by HQ team members working directly on the program to ensure quality program design; providing guidance on measurement, evaluation design and data collection; ensuring compliance with executed donor agreements; writing, editing and submission of on-time reports, and performing and documenting field financial transactions so that accurate information can be provided to the HQ and included in donor financial reports.

10) Indirect Costs

Indirect costs are budgeted at 20% of direct program costs. **This expense has now been allocated to other donors.**

Total Budget:

S.L Gimbel Foundation Fund: \$40,063

PCI Support: \$25,000

Other Funders Support: **\$66,286**

Project Total: \$131,350*

**See Sec. VI. Sources of Funding for additional detail on the total est. annual project budget.*

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VI. Sources of Funding: Please list your current sources of funding and amounts.

Secured/Awarded for FY2017

Name of Funder: Foundation, Corporation, Government	Amount
Program Income – Funds Raised by the <i>Casa Materna</i> program from fees for service (administered on a voluntary basis) and income generating activities	\$23,500
Izumi Foundation (<i>\$150,000 total 05/2016 – 04/2018</i>)	\$74,300
Various Private donors	\$2,140
In-kind support from Huehuetenango MoH: includes donation of the rent-free facility in which <i>Casa Materna</i> clinic and maternity waiting home is located as well as contraceptives and other medicines and supplies. In-kind donations <u>are not</u> accounted for in the project budget; however, this support is critical and demonstrates the buy-in and commitment of the local departmental government to their partnership with PCI.	\$36,000 (in-kind)

Pending

Name of Funder: Foundation, Corporation, Government	Amount	Decision Date
Various Private Donors (<i>Private donations come in throughout the year. The amount listed is expected to increase between now and the end of the fiscal year (9/30/17).</i>)	\$6,000	9/30/2017
Faraway Foundation (<i>Pledged and awaiting check.</i>)	\$20,000	<i>Secured 06/2017</i>

Please note that the total estimated annual budget for the *Casa Materna* Program for FY2017 is \$180,000 and this is a base budget. The annual budget normally increases as the year progresses and as the demand for services increases and more resources are available to add additional interventions, especially outreach to the communities in remote rural areas, which involves staff time and travel expenses. Additionally, the salary of the PCI-Guatemala Country Director and most of the salary for the Regional Director are covered under the major USG-funded programming PCI implements in the same region, and are not included in the budget presented in Sec. V Budget above. These represent additional contributions to support the proposed project. PCI serves all women and their children, regardless of their ability to pay; beneficiaries depend on PCI and its donors to survive and increase their chances of a healthy life long-term. As was described in the final report for Project *Dignidad I*, a grant of \$50,000 from the S.L. Gimbel Foundation Fund for *Dignidad II* will make a real impact in the program and is critically needed in FY2017 and 2018. Thank you.

See next page for Diversity of Funding Sources table.

Diversity of Funding Sources: A financially healthy organization should have a diverse mix of funding sources. Complete those categories that apply to your organization using figures from your most recent fiscal year.

Funding Source	Amount	% of Total Revenue	Funding Source	Amount	% of Total Revenue
Contributions	\$7,956,873	13	Program Fees	\$0	0
Fundraising/Special Events	\$786,219	1	Interest Income	\$73,847	0
Corp/Foundation Grants	\$4,594,320	7	Other:	\$4,223,813	7
Government Grants	\$45,298,510	72	Other:	\$93,958	0

Notes: Government grants include federal, state, local, and foreign governments and are restricted to budget support for specific projects. Non-governmental organizations include sub-grants of federal funds. Multilateral organizations are organizations such as the United Nations and the World Food Program. Commodities (which are monetized to fund programs and/or distributed through programs) are non-cash support provided by the federal government.

2017 S.L. Gimbel Foundation APPLICATION**VII. Financial Analysis****Agency Name:** Project Concern International, Auditor is Moss Adams, LLP**Most Current Fiscal Year (Dates): From:** 10/01/2015 **To:** 09/30/2016

Notes: FY 2016 is the most recent fiscal year that has been audited. FY 2017 will end 09/30/2017 and the audit will be completed in the first quarter of 2018, and updated financials can be forwarded at that time. The most recent completed 990 tax returns cover the period up to the end of FY 2015, 09/30/2015. The FY2016 990 will be available August 2017.

This section presents an overview of an applicant organization's financial health and will be reviewed along with the grant proposal. Provide all the information requested on your **entire organization**. Include any notes that may explain any extraordinary circumstances. Information should be taken from your most recent 990 and audit. **Double check your figures!**

Form 990, Part IX: Statement of Functional Expenses**1) Transfer the totals for each of the columns, Line 25- Total functional expenses (page 10)**

(A) Total Expenses	(B) Program service expenses	(C) Management & general expenses	(D) Fundraising expenses
\$58,599,541	\$52,362,977	\$4,343,008	\$1,893,556

2) Calculate the percentages of Columns B, C, and D, over A (per totals above)

- Program services (B) – A general rule is that at least 75% of total expenses should be used to support programs
- Management & general administration (C) – A general rule is that no more than 15% of total expenses should be used for management & general expenses
- Fundraising (D) – A general rule is that no more than 10% of total expenses should be used for fundraising

(A) Total Expenses	(B) Program service expenses	(C) Management & general expenses	(D) Fundraising expenses
	Columns B / A x 100	Columns C / A x 100	Columns D / A x 100
Must equal 100%	89.36%	7.41%	3.23%

3) Calculate the difference between your CURRENT year budget for management & general expenses and your previous management & general expenses per your 990 (Column C)

Percentage of Organization's <u>Current</u> Total Budget used for Administration	Column C, Management & general expenses per 990 above	Differential
13%	7.41 %	5.59 %

If the differential is above (+) or below (-) **10%**, provide an explanation:

2017 S.L. Gimbel Foundation APPLICATION

Quick Ratio: Measures the level of liquidity and measures only current assets that can be quickly turned to cash. A generally standard Quick Ratio equals 1 or more.

Cash	+ Accounts Receivables	/Current Liabilities	= Quick Ratio
\$5,428,913	\$6,369,393	\$9,284,233	1.27

Excess or Deficit for the Year:

Excess or (Deficit) Most recent fiscal year end (FY16)	Excess or (Deficit) Prior fiscal year end (FY15)
(\$1,733,546)	\$3,800,447

Notes: These figures exclude unspent temporarily restricted funds that are carried forward and therefore may produce deficits in the years when expended. So, if these funds are included, there would be an excess in FY16 of \$128,746 and an adjusted excess in FY15 of \$89,952.

VIII. Application submission check list:

	<u>Submit FOUR (4) Copies: 1 ORIGINAL (WITH ORIGINAL SIGNATURES) and 3 copies, collated and stapled together of the following:</u>		<u>Submit ONE (1) Copy:</u>
√	Completed Grant Application Form (cover sheet, narrative (3 pages maximum), budget and sources of funding, financial analysis page	√	A copy of your current 501(c)(3) letter from the IRS
√	Your current operating budget and the previous year's actual expenses	√	A copy of your most recent year-end financial statements (audited if available; double-sided)
√	Part IX only of the 990 form, Statement of Functional Expenses (one page). If you completed a 990-EZ, fill out the attached Part IX, Functional Expenses of the 990 form using figures from your 990-EZ	√	A copy of your most recent 990 (double-sided)
√	For past grantees, a copy of your most recent final report.	√	A list of your Board members and their affiliations

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	507,452.	507,452.		
2 Grants and other assistance to domestic individuals. See Part IV, line 22	316.	316.		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	5,164,403.	5,164,403.		
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	1,121,256.	49,251.	1,022,307.	49,698.
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	16,663,127.	14,482,994.	1,005,553.	1,174,580.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	695,980.	532,664.	100,740.	62,576.
9 Other employee benefits	3,938,354.	3,570,875.	239,563.	127,916.
10 Payroll taxes	767,291.	531,248.	144,365.	91,678.
11 Fees for services (non-employees):				
a Management	3,068,443.	2,696,029.	221,380.	151,034.
b Legal	143,820.	133,284.	10,536.	
c Accounting	227,088.	58,580.	168,508.	
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)	1,566,447.	1,566,447.		
12 Advertising and promotion	500,555.	445,721.	14,952.	39,882.
13 Office expenses	1,421,364.	1,336,663.	80,469.	4,232.
14 Information technology	759,564.	445,894.	276,397.	37,273.
15 Royalties				
16 Occupancy	1,170,113.	801,434.	365,660.	3,019.
17 Travel	3,881,412.	3,574,267.	208,978.	98,167.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	162,360.	101,642.	48,968.	11,750.
20 Interest	3,938.		3,938.	
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	84,770.		84,770.	
23 Insurance	184,651.	127,449.	57,202.	
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a IN-KIND GOODS	8,977,908.	8,977,908.		
b TRAINING	2,917,145.	2,912,029.	2,441.	2,675.
c PROGRAM SUPPLIES	2,458,597.	2,457,910.	38.	649.
d OFFICE SUPPLIES	1,150,057.	1,088,080.	59,659.	2,318.
e All other expenses	1,063,130.	800,437.	226,584.	36,109.
25 Total functional expenses. Add lines 1 through 24e	58,599,541.	52,362,977.	4,343,008.	1,893,556.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here ☐ if following SOP 98-2 (ASC 958-720)

**Project Concern International
Fiscal Year 2017 -Organizational Budget**

Version:

First

	Total
Projected Revenue by Type of Funding	
HIV/AIDS	\$ 4,583,375
Food Nutrition and Livelihood Security	\$ 28,743,611
Gender Sensitive Programming	\$ 4,909,322
Disease Prevention and Other	\$ 2,588,713
Repro Maternal Newborn Child Health	\$ 8,790,937
HA/DRR	\$ 5,233,987
Other , including in-kind	\$ 15,076,808
Total Projected Revenue	\$ 69,926,753
Projected Program Activities by Country	
Botswana	\$ 2,183,229
EP Scale	\$ 1,376,862
Ethiopia	\$ 2,644,761
Guatemala	\$ 7,571,421
IO Managed	\$ 95,895
IO Direct	\$ 2,003,725
India	\$ 6,040,659
Liberia	\$ 174,820
Malawi	\$ 11,427,976
Mexico	\$ 61,563
Nicaragua	\$ 2,674,709
Tanzania	\$ 4,962,677
USBP	\$ 2,185,197
WE	\$ 1,207,965
Zambia	\$ 2,256,945
Other, including in-kind	\$ 11,589,183
Total Program Activities	58,457,586
Supporting Services	
Program Support	4,027,693
Fundraising	909,891
Management and General	6,427,028
Total Supporting Services	11,364,612
Total Projected Expenses	\$ 69,822,198
Projected Net Income	\$ 104,555

**PROJECT CONCERN INTERNATIONAL
STATEMENTS OF ACTIVITIES
YEARS ENDED SEPTEMBER 30, 2016 AND 2015**

	2016			2015		
	Unrestricted	Temporarily Restricted	Permanently Restricted	Unrestricted	Temporarily Restricted	Permanently Restricted
			Total			Total
SUPPORT AND REVENUE						
Government grants	\$ 46,982,165	\$ -	\$ 46,982,165	\$ 43,061,991	\$ -	\$ 43,061,991
Contributions	1,091,567	1,037,265	2,128,832	963,671	6,086,189	7,141,681
Agricultural commodities	5,433,761	-	5,433,761	4,720,064	-	4,720,064
Contributions, in-kind	4,223,813	-	4,223,813	4,711,370	-	4,711,370
Non-government grants	4,553,451	-	4,553,451	3,546,043	-	3,546,043
Other	155,511	-	155,511	54,563	-	54,563
Investment income (loss)	91,826	-	91,826	49,650	-	37,689
Net assets released from restrictions:						
Satisfaction of purpose restrictions	2,899,556	(2,899,556)	-	2,375,695	(2,375,695)	-
Total support and revenue	65,431,650	(1,862,291)	63,569,359	59,483,047	3,710,494	63,273,401
EXPENSES AND LOSSES						
Program services	54,841,870	-	54,841,870	50,217,634	-	50,217,634
Supporting services:						
Management and general	9,722,951	-	9,722,951	8,461,426	-	8,461,426
Fundraising	826,265	-	826,265	793,894	-	793,894
Total expenses	65,391,086	-	65,391,086	59,472,954	-	59,472,954
CHANGE IN NET ASSETS	40,564	(1,862,291)	(1,733,546)	10,093	3,710,494	3,800,447
NET ASSETS						
Beginning of year	2,234,981	5,194,205	7,924,126	2,224,888	1,483,711	4,123,679
End of year	\$ 2,275,545	\$ 3,331,914	\$ 6,190,580	\$ 2,234,981	\$ 5,194,205	\$ 7,924,126

See accompanying notes.



Strengthening Inland Southern California through Philanthropy

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Paula Myles
Interim President and CEO

July 21, 2017

S. L. Gimbel Foundation Fund

Ms. Carrie Hessler-Radelet
President & CEO
Project Concern International (PCI)
5151 Murphy Canyon Road, Suite 320
San Diego, CA 92123

Dear Ms. Hessler-Radelet:

Congratulations! A grant has been approved for **Project Concern International (PCI)** in the amount of **\$40,063.00** from the S.L. Gimbel Foundation. **The performance period for this grant is August 1, 2017 to July 31, 2018.** Additional funding beyond the performance period is not guaranteed. It is highly recommended that alternative funding sources be sought accordingly. The grant is to support the following as specified in your proposal:

*Improve quality of, expand access to sexual/reproductive
health education and services in Guatemala*

This grant is subject to the terms outlined in the enclosed Grant Agreement. After you have reviewed the terms and conditions of the Grant Agreement, **please sign and date the agreement and return with original signature to The Community Foundation by Friday, August 25, 2017.** Be sure copy the signed agreement for your records. Funds will be released upon receipt of the signed Grant Agreement.

A condition of this grant is that you agree to submit the Grant Evaluation Form which includes a narrative report and fiscal report. **The Grant Evaluation is due by August 15, 2018** and a copy will be available online.

We wish you great success and look forward to working with you during the grant performance period. If you have any questions, please feel free to contact me at 951-241-7777.

Sincerely,

Celia Cudiamat
Executive Vice President of Programs

20674 Project Concern International (PCI)

20170382 GIMB



**S. L. Gimbel Foundation Fund
Grant Agreement**

Organization: Project Concern International (PCI)
Grant Amount: \$40,063.00 **Grant Number:** 20170382
Grant Period: August 1, 2017 to July 31, 2018 (*Evaluation Due: August 15, 2018*)
Purpose: Improve quality of, expand access to sexual/reproductive health education and services in Guatemala

1. Use of Grant Funds

Grant funds must be expended within the grant period, for the purpose and objectives described in your grant proposal. Grant funds may not be expended for any other purpose without prior written approval by The Community Foundation. If there are significant difficulties in making use of the funds as specified in your proposal, or if the grant funds cannot be spent within the grant period, notify us in writing promptly.

Formal requests for extensions or variances must be submitted to the Foundation's Board of Directors for approval a minimum of 60 days before the end of the grant period.

Requests for variances or extensions are reviewed on a case-by-case basis and approved by the Board of Directors. If a request is denied, unused funds must be immediately refunded to the Foundation.

Grant funds will not be expended for any political or lobbying activity or for any purpose other than one specified in section 170(c)(2)(b) of the Code.

2. Payment of Grant Funds

The grant funds will be paid in full by the Foundation upon receipt of the signed Grant Agreement. Challenge grant funds will be paid in full upon receipt of the signed Grant Agreement and upon receipt of documentation providing evidence that condition(s) of the challenge grant has/have been met.

3. Certification and Maintenance of Exempt Organization Status

This grant is specifically conditioned upon Grantee's status as an eligible grantee of The Community Foundation. The Foundation has obtained a copy of the Grantee's IRS determination letter. Grantee confirms that it has not had any change in its legal or tax-exempt status, and shall notify the Foundation immediately of any such change.

4. Final Report and Records

The Grantee will submit the Grant Evaluation report per the deadline set forth in the award letter. This report includes a narrative on outcomes based on goals and objectives set forth in the grant proposal and an expenditure report documenting use of grant funds. If equipment was purchased, copies of receipts need to be included.

5. Grantee's Financial Responsibilities

Grantee will keep records of receipts and expenditures of grant funds and other supporting documentation related to the grant at least four (4) years after completion of the grant and will make such records of receipts, expenditures and supporting documentation available to the Foundation upon request, for the purpose of conducting financial audits, making verifications, and investigations as deemed necessary concerning the grant.

6. Publicity

The Community Foundation appreciates publicity for the grant in all relevant published materials, such as brochures, newsletters and annual reports. The credit line of "Made possible in part by a grant from **The Community Foundation, Strengthening Inland Southern California through Philanthropy**" is suggested. The Grantee will allow the Foundation to review and approve the content of any proposed publicity concerning the grant prior to its release, upon request. When your donors are listed in printed materials, include the Foundation in the appropriate contribution size category. Sending a brief press release to your local paper is appreciated. Please email Charee Gillens, our Marketing & Communications Officer, at cgillens@thecommunityfoundation.net with copies of any printed or publicity materials that highlight the grant. When publishing our name, please note the "The" at the beginning of our name is a legal part of our name. It should always be used and capitalized. Attaching a logo is also appreciated. Our logo can be downloaded on our website at www.thecommunityfoundation.net.

Grantee agrees to allow the Foundation to include information about this grant in the Foundation's periodic public report, newsletter, news releases, social media postings, and on the Foundation's website. This includes the amount and purpose of the grant, any photographs you have provided, your logo or trademark, and other information and materials about your organization and its activities.

7. Indemnification

In the event that a claim of any kind is asserted against the Grantee or the Foundation related to or arising from the project funded by the Grant and a proceeding is brought against the Foundation by reason of such claim, the Grantee, upon written notice from the Foundation, shall, at the Grantee's expense, resist or defend such action or proceeding, at no cost to the Foundation, by counsel approved by the Foundation in writing.

Grantee hereby agrees, to the fullest extent permitted by law, to defend, indemnify, and hold harmless the Foundation, its offices, directors, employees, and agents, from and against any and all claims, liabilities, losses, and expenses (including reasonable attorneys' fees) directly, indirectly, wholly, or partially arising from or in connection with any act or omission by Grantee, its employees, or agents in applying for or accepting the Grant, in expending or applying the Grant funds or in carrying out any project or program supported by the Grant, except to the extent that such claims, liabilities, losses, and expenses arise from or in connection with any bad faith act or omission by the Foundation, its officers, directors, employees, or agent.

8. Termination

The Community Foundation may terminate this agreement, modify or withhold payments under this grant award, require a total or partial refund of any grant funds, or all at any time, if, in the Community Foundation's judgment: a) The Community Foundation is not satisfied with the quality of the Grantee's progress toward achieving the project goals and objectives; b) the Grantee dissolves or fails to operate; c) the Grantee fails to comply with the terms and conditions of this agreement; d) the Grantee fails to comply with the requirements of any law or regulation applicable to you, the Foundation, or this grant.

9. Limitation of Support

This Agreement contains the entire agreement between the parties with respect to the Grant and supersedes any previous oral or written understandings or agreements.

I have read and agree to the terms and conditions of the Grant Agreement.

Signature

Date

Printed Name

Title

Organization: Project Concern International (PCI)
Grant Number: 20170382

AV
10/19/17

AC
9/18/17



Strengthening Inland Southern California through Philanthropy

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Dr. Fred Jandt

Andrew Jaramillo

Nefertiti Long

Kirtland Mahlum

Brian McDonald

Meredyth "Charlie" Meredith

Susan Ovitt

Teresa Rhyne

Kathleen Sawa

Philip Savage IV
Immediate Past Board Chair

Dr. Henry Shannon

Tamara Sipos

Beverly Stephenson

Randall Tagami

Diane Valenzuela

Paula Myles
Interim President and CEO

October 25, 2017

S. L. Gimbel Foundation Fund

Ms. Carrie Hessler-Radelet
President & CEO
Project Concern International (PCI)
5151 Murphy Canyon Road, Suite 320
San Diego, CA 92123

Dear Ms. Hessler-Radelet:

The Community Foundation is pleased to enclose a grant check for \$40,063 from the S. L. Gimbel Foundation, a component fund at The Community Foundation. By cashing the grant check, you are agreeing to the conditions stated under the *Terms of Grant* which you have signed and returned. **The completed Grant Evaluation form is due by August 15, 2018** and will be available online on The Community Foundations website under Grants/Forms. Please note that any grant variances or extensions must be requested in writing and in advance. Any remaining grant funds must be returned to The Community Foundation at the end of the grant period.

We greatly appreciate any help you can give us in publicizing the grant. Please use the following credit in any grant announcements or materials funded by the grant: ***"Project Concern International (PCI) is supported by a grant from The S. L. Gimbel Foundation."*** You may send us copies of articles printed in local papers, stories in your agency newsletter, annual report, press releases, and other publications for our files.

Please feel free to contact me at 951-241-7777 should you have any questions.

Sincerely,

Celia Cudiamat

Executive Vice President of Programs

20170382

43111

GIMB2



The Community Foundation
Strengthening Inland Southern California through Philanthropy
3700 SIXTH STREET, SUITE 200
RIVERSIDE, CA 92501
951-241-7777 / FAX 951-684-1911

CITIZENS BUSINESS BANK
A Financial Services Company
3696 Main Street, Riverside, CA 92501
90-3414/1222

Check Fraud
Protection for Business

43111

PAY * Forty Thousand Sixty-Three and no/100 *

TO THE
ORDER OF

DATE

10/19/2017

AMOUNT

\$ ****40,063.00

Project Concern International (PCI)
5151 Murphy Canyon Road, Suite 320
San Diego, CA 92123

Leah Fawcett
P/Brown-Kinds
AUTHORIZED SIGNATURE

⑈043111⑈ ⑆122234449⑆ 244124437⑈

The Community Foundation

20674 Project Concern International (PCI)

10/19/2017 043111

43111

20170382 10/19/2017 Improve quality of, expand access to
GIMB S.L. Gimbel Foundation Advised Fund

40,063.00
40,063.00

CHECK TOTAL: \$ ****40,063.00

The Community Foundation

20674 Project Concern International (PCI)

10/19/2017 043111

43111

20170382 10/19/2017 Improve quality of, expand access to
GIMB S.L. Gimbel Foundation Advised Fund

40,063.00
40,063.00

CHECK TOTAL: \$ ****40,063.00