



# 2015 S.L. Gimbel Foundation Fund Grant Application

Internal Use Only:  
Grant #: 20150928

## Organization / Agency Information

<b>Organization/Agency Name:</b> Mill River Park Collaborative		
<b>Physical Address:</b> 1010 Washington Boulevard		<b>City/State/Zip:</b> Stamford, CT 06901
<b>Mailing Address:</b> 1010 Washington Boulevard		<b>City/State/Zip:</b> Stamford, CT 06901
<b>CEO or Director:</b> Milton Puryear		<b>Title:</b> Executive Director
<b>Phone:</b> 203-989-0321	<b>Fax:</b> 203-595-5915	<b>Email:</b> milton@millriverpark.com
<b>Contact Person:</b> Nia Rhodes Jackson		<b>Title:</b> Programs & Outreach Director
<b>Phone:</b> 203-989-0321	<b>Fax:</b> 203-595-5915	<b>Email:</b> nia@millriverpark.com
<b>Web Site Address:</b> www.millriverpark.org		<b>Tax ID:</b> 06-1507648

## Program / Grant Information

**Interest Area:**  Animal Protection  Education  Environment  Health  Human Dignity

<b>Program/Project Name:</b> Mill River Stewards Program			<b>Amount of Grant Requested:</b> \$23,000
<b>Total Organization Budget:</b> \$1,504,213	<b>Per 990, Percentage of Program Service Expenses (Column B / Column A x 100):</b> 82%	<b>Per 990, Percentage of Management &amp; General Expenses Only (Column C / Column A x 100):</b> 4%	<b>Per 990, Percentage of Management &amp; General Expenses and Fundraising (Column C+D / Column A x 100):</b> 18%
<b>Purpose of Grant Request (one sentence):</b> To fund a hands-on environmental education, conservation, and career advancement internship program for Stamford area high school students during their summer break in Mill River Park.			
<b>Gimbel Grants Received: List Year(s) and Award Amount(s)</b> N/A			

## Signatures

<b>Board President / Chair: (Print name and Title)</b> ARTHUR SELKOWITZ, CHAIRMAN	<b>Signature:</b> 	<b>Date:</b> 8/24/15
<b>Executive Director/President: (Print name and Title)</b> Milton Puryear	<b>Signature:</b> 	<b>Date:</b> 8/24/15



## **I. Organization Background; Target Population:**

A) Founded in 2002 and incorporated in 2006, Mill River Park Collaborative is a 501c3 non-profit tasked with overseeing the design, construction, maintenance and programming for Mill River Park. We envision Mill River Park as a living classroom to build appreciation for the environment and nature, and to encourage a closer bond between inner city children, families and their environment. The board of the Collaborative includes representation from the City of Stamford, the corporate community, and area residents.

B) The first 12-acre section of Mill River Park opened to the public in May 2013, and the funding, design, and construction of the Park is our greatest achievement of the past three years. In June 2015, we broke ground on our first building the Brownstein-Selkowitz Carousel Pavilion, which will house a 36' diameter hand carved wooden carousel. In 2016, we will begin construction on the next .5 mile section of parkland and break ground on the Whittingham Discovery Center, which will be a community and educational hub.

C) The City of Stamford is Connecticut's third largest city with over 122,000 residents, 35% are people of color and 1 in 3 are foreign born. The Park sits at the intersection of Stamford's downtown business district and the Westside community, which contains Stamford's poorest census tracts – 214 and 215. In addition to providing a restored riverfront and greenspace in the heart of the city, we offer free fitness classes including Zumba, yoga, Bollywood style fitness, Mommy & Me stroller fitness, and bootcamp from May - September. In the summer months there are also weekly movies in the Park on Fridays and Saturdays, arts programs for kids, food festivals, and performance events.

## **II. Project Information:**

### **A) Statement of Need**

1. The area now occupied by Mill River Park once served as the heart of commerce and recreation in Stamford, with multiple mills along the river and ice-skating on the Mill Pond. Over the years, the economic and cultural importance of this resource had been lost and the river became a dividing line between Downtown and the predominantly Black and Hispanic Westside community. As the City of Stamford developed and grew, it also lost open space and recreational areas for children. While other US cities - comparable in population and land area - offer an average of 17 acres of public open space per 1,000 residents, Stamford averages only 7.4 acres per 1,000 residents. This lack of open space acutely affects children, who make up 24% of Stamford's population. These shortcomings are even greater Downtown where there are no open spaces in excess of an acre and no public outdoor active recreation facilities.

Low-income and minority students in Stamford have scored poorly in the past on Connecticut standardized testing compared with the City's white students (on the 2010 CMTs, 30% Black and 37% Hispanic students passed the test, 72% of white students passed). For these underserved youth who are not succeeding according to standardized measures, it is critical to provide experiential opportunities and hands-on programs for alternative forms of learning. Research has shown that rich classroom lessons paired with paid field-based internships motivate young people to pursue higher education and, regardless of socio-economic background, increase their awareness of career opportunities. Supervised experience in a real work environment further adds to students' knowledge of the "work world," provides job-readiness training and fosters the

development of interpersonal skills. According to the Youth Development Institute, "sustained, high quality career internship programs that are hands-on and overseen by caring adults help young people prepare for and transition successfully to the world of work."

#### B) Project Goal, Objectives and Methodology

In 2016, we will train 16 high school interns in environmental stewardship and habitat restoration. During their internship, students will have hands on experience planting a variety of vegetation and seeding 4 acres along the Mill River riparian zone. The interns (Mill River Stewards) will be trained in invasive plant identification and remediation, restoration and stabilization of stream banks, and installation and stewardship of restored native plant communities. They will also receive career development workshops covering job readiness skills and take field trips to learn about other urban parks, their design and management.

#### 2. Objective I: Use Mill River Park as a living classroom

Activities: During their internship, students will spend up to six hours per day working along side Park staff on projects such as invasive plant removal, stream bank stabilization using coir fiber biologs, and creating native wildflower meadows. They also learn how to census and assess the health of natural areas and introduce native pollinators. Interns also have the opportunity to put their learning into practice by leading student and corporate volunteer groups in larger activities.

#### Objective II: Increase access to environmental career options

Activities: During the program students get to work alongside Park land care staff and learn directly about their job tasks. Field trips to other urban parks provide perspective on our park, while also highlighting other career path options in conservation. They are invited to sit in on design and construction meetings when appropriate to learn about the role that landscape architecture plays in park development. They also develop a framework of their own skills and experiences through resume development, cover letter writing, and job search workshops. In conjunction with this newfound framework, mock interviews and mid-program reviews provide an opportunity to practice real world skills and assess their strengths and weaknesses.

#### Objective III: Establish a protected pollinator garden

Activities: Each year the Stewards do one large project in conjunction with the rest of their work. With the decimation of pollinators, due in large part to widespread inorganic land care methods, the Stewards will establish a sanctuary for butterflies and bees in Mill River Park. Land care staff will partner with Stewards to select an area of the Park to do selective wildflower planting that will entice pollinators. Additionally, they will raise at least 500 Monarch butterflies from their instar monarch larvae stage as well as build a mason bee hive and raise 500 cocoons.

The Mill River Stewards Program runs from late-May through the end of August. The target population is Stamford area high school students, particularly those interested in environmental education and career. In 2016, the program will serve 16 students between the ages of 15-18 years old. While there are many programs designed to serve youth in the greater Stamford area, there is nothing with the same program features and activities as the Mill River Steward program in Stamford. We have received sponsorships for the program from local businesses and have partnered with Indeed.com in past years for our interns to explore the job tools on their website.

#### C) Project Outcomes and Evaluation

At the end of their participation in the program students will exhibit an increased understanding of habitat restoration and stewardship of urban greenspaces. They will also have the skills and information necessary to pursue future job, internship opportunities, and environmental training at the collegiate level.

Pre- and post-program surveys are performed to track the students' understanding of various concepts learned during the summer. Stewards also maintain binders that are their portfolios for resumes, cover letters, and creative writing activities. A group critique is often performed for each writing workshop and Stewards are given the opportunity to perfect their work and present it again. We perform ongoing benchmark assessing to make sure that the students are understanding concepts as they are taught, and do a performance review mid-way in which the Outreach & Program Coordinator as well as the Steward can provide their input on how they feel the Steward's performance has been to that point in the program.

D) How will you use the grant funds?

Grant funding will be used for Steward hourly pay, plants and supplies for their stewardship activities in the Park, materials for their summer project including Monarch butterfly and bee larvae, educational field trips, and Mill River Park Collaborative staff salaries congruent to their time working with the Stewards.

### **III. Project Future**

The Mill River Stewards program is the Collaborative's signature environmental education initiative and the 2016 cohort will represent the 6<sup>th</sup> group of interns in the program. Each year, Collaborative staff actively fundraise through grants, individual support, and special events in support of the program.

### **IV. Governance, Executive Leadership and Key Personnel/Staff Qualifications**

Mill River Park Collaborative's Board of Directors is responsible for ongoing oversight and governance of the organization and park project. Directors represent a host of community interests including local government, the downtown business improvement district, corporations, and the downtown and Westside communities. Board committees include the following: executive committee, finance, operations, marketing and programs. The board strives to make decisions by consensus.

**Milton Puryear** is the Executive Director of Mill River Park Collaborative and serves as the Project Manager who coordinates all aspects of project planning, design, construction, and operations. He is also a co-founder of Brooklyn Greenway Initiative (BGI), which is leading the creation of the 14-mile Brooklyn Waterfront Greenway in New York City with extensive green infrastructure and natural open space elements. Milton is a member of the boards of directors of Regional Plan Association and BGI. **Nia Rhodes Jackson** is the Director of Programs and Outreach. In this capacity, she oversees the Collaborative's volunteer, environmental education, and public programs. She is the former Executive Director of the Friends of the High School for Environmental Studies. In that capacity, she oversaw Field Education, Career Education and Teacher Professional Development programs for the nation's first environmental high school. **Trent McCann** is the Programs & Outreach Associate. He is currently pursuing a MA in Environmental Education at NYU.

## 2015 S.L. Gimbel Foundation APPLICATION

### V. Project Budget

Provide a detailed line-item budget for your project by completing the table below.

**A breakdown of specific line item requests and attendant costs should include:**

- 1) Line item requests for materials, supplies, equipment and others:
  - a. Identify and list the type of materials, supplies, equipment, etc.
  - b. Specify the unit cost, number of units, and total cost
  - c. Use a formula/equation as applicable. (i.e. 40 books @ \$100 each = \$4000)
- 2) Line item requests for staff, compensation, benefits: **Do not use FTE percentages.**
  - a. Identify the position; for each position request, **specify the hourly rate and the number of hours** (i.e. \$20/hr x 20 hours/week x 20 weeks = \$8,000)
  - b. For benefits, provide the formula and calculation (i.e. \$8,000 x 25% = \$2,000)

Line Item Description	Line Item Explanation	Support From Your Agency	Support From Other Funders	Requested Amount From TCF	Line Item Total of Project
2 College Intern Assistants	\$10.50/hr for 300 hrs each		\$5,000	\$1,300	\$6,300
16 High School Interns	\$9.15/hr for 250 hrs each	\$9,337	\$15,000	\$12,263	\$36,600
Supplies – Coir Log	10 coir logs @ \$183 each	\$1,000		\$830	\$1,830
Supplies - Stakes	120 @ \$1.98 each			\$237.60	\$237.60
Supplies – Twine	2 rolls (190') @ \$2.33 each	\$4.66			\$4.66
Plants - Ferns	10 flats @ 58.80/flat			\$588	\$588
Plants – Salt Grass	10 flats @ \$73.50/flat			\$735	\$735
Plants – Wildflower Plugs	40 flats @ \$60.38/flat	\$1,415.20		\$1,000	\$2,415.20
Rain Gear	16 Jackets @ \$65.40 each			\$1,046.40	\$1,046.40
Field Trips	1) NYC – High Line and Central Park tours @ \$1,211 2) NE Wildflower Society tour @ \$1,191 3) Kayak trip @ \$735	\$1,137		\$2,000	\$3,137
Programs & Outreach Coordinator	\$15.87/hr for 400 hrs	\$3,348		\$3,000	\$6,348
Land Care Manager	\$33.98/hr for 100 hrs	\$3,398			\$3,398
Supervisor of Horticulture	\$20.11/hr for 300 hrs	\$6,033			\$6,033
<b>TOTALS:</b>		\$25,672.86	\$20,000	\$23,000	\$68,672.86

## 2015 S.L. Gimbel Foundation APPLICATION

**VI. Sources of Funding:** Please list your current sources of funding and amounts.

### *Secured/Awarded*

Name of Funder: Foundation, Corporation, Government	Amount
Starwood Hotels & Resorts Worldwide Foundation, Inc.	\$10,000
GE	\$5,000
Mayor's Youth Employment Program	\$5,000

### *Pending*

Name of Funder: Foundation, Corporation, Government	Amount	Decision Date
Anne S. Richardson Foundation	\$25,000	Before 7/31/16
Pitney Bowes	\$7,500	February 2016

**Diversity of Funding Sources:** A financially healthy organization should have a diverse mix of funding sources. Complete those categories that apply to your organization using figures from your most recent fiscal year.

Funding Source	Amount	% of Total Revenue	Funding Source	Amount	% of Total Revenue
Contributions	\$563,049.44	17%	Program Fees	\$21,653	> 1%
Fundraising/Special Events	\$588,670	18%	Interest Income	\$364	> 1%
Corp/Foundation Grants	\$1,803,218.18	54%	Other:	\$	
Government Grants	\$350,000	11%	Other:	\$	

**Notes:**

## 2015 S.L. Gimbel Foundation APPLICATION

### VII. Financial Analysis

Agency Name: Mill River Collaborative, Inc.

Most Current Fiscal Year (Dates): From July 1, 2014 To: June 30, 2015

This section presents an overview of an applicant organization's financial health and will be reviewed along with the grant proposal. Provide all the information requested on your **entire organization**. Include any notes that may explain any extraordinary circumstances. Information should be taken from your most recent 990 and audit. **Double check your figures!**

#### Form 990, Part IX: Statement of Functional Expenses

##### 1) Transfer the totals for each of the columns, Line 25- Total functional expenses (page 10)

(A) Total Expenses	(B) Program service expenses	(C) Management & general expenses	(D) Fundraising expenses
\$1,264,022	\$1,040,129	\$48,795	\$175,098

##### 2) Calculate the percentages of Columns B, C, and D, over A (per totals above)

- Program services (B) – A general rule is that at least 75% of total expenses should be used to support programs
- Management & general administration (C) – A general rule is that no more than 15% of total expenses should be used for management & general expenses
- Fundraising (D) – A general rule is that no more than 10% of total expenses should be used for fundraising

(A) Total Expenses	(B) Program service expenses	(C) Management & general expenses	(D) Fundraising expenses
	Columns B / A x 100	Columns C / A x 100	Columns D / A x 100
Must equal 100%	82%	4%	14%

##### 3) Calculate the difference between your CURRENT year budget for management & general expenses and your previous management & general expenses per your 990 (Column C)

Percentage of Organization's Current Total Budget used for Administration	Column C, Management & general expenses per 990 above	Differential
6.6%	4%	+2.6%

If the differential is above (+) or below (-) 10%, provide an explanation:

## 2015 S.L. Gimbel Foundation APPLICATION

**Quick Ratio:** Measures the level of liquidity and measures only current assets that can be quickly turned to cash. A generally standard Quick Ratio equals 1 or more.

<b>Cash</b>	<b>+ Accounts Receivables</b>	<b>/Current Liabilities</b>	<b>= Quick Ratio</b>
\$750,157	\$6,090,634	\$69,544	98.37

### Excess or Deficit for the Year:

<b>Excess or (Deficit) Most recent fiscal year end</b>	<b>Excess or (Deficit) Prior fiscal year end</b>
-\$2,232,986	-\$915,085

### Notes:

We closed the prior FY14 with \$11,274,609, found on page 1 line 20 of the 990, as a result of an ongoing Capital Campaign. In FY15 we expended \$4,897,292 which caused us on, a per year basis, to show a deficit.

### VIII. Application submission check list:

<b><u>Submit FOUR (4) Copies: 1 ORIGINAL (WITH ORIGINAL SIGNATURES) and 3 copies, collated and stapled together of the following:</u></b>	<b><u>Submit ONE (1) Copy:</u></b>
Completed Grant Application Form (cover sheet, narrative (3 pages maximum), budget and sources of funding, financial analysis page	A copy of your current 501(c)(3) letter from the IRS
A list of your Board members and their affiliations	A copy of your most recent year-end financial statements (audited if available; double-sided)
Your current operating budget and the previous year's actual expenses	A copy of your most recent 990 ( double-sided)
Part IX only of the 990 form, Statement of Functional Expenses (one page). If you completed a 990-EZ, fill out the attached Part IX, Functional Expenses of the 990 form using figures from your 990-EZ	
For past grantees, a copy of your most recent final report.	



**Mill River Park Collaborative Board Members  
(as of August, 2015)**

Arthur Selkowitz, Chairman – Retired, Previously, Chairman & Chief Executive Officer of D'Arcy Masius Benton & Bowles, Named Stamford Citizen of the year in 2011

Arnold M. Karp, Treasurer – President, Karp Associates

Mary Shanahan, Secretary – Producer/Director, Dunraven Productions

Don Brownstein - Structured Portfolio Management

Norman Cole – Land Use Bureau Chief, City of Stamford

Harry Day – Member, Board of Stamford Board of Reps

Gloria DePina - Member of Stamford Board of Reps, Community Relations representative for Congressman Himes

Sandy Goldstein – President, Downtown Special Services District

Robin Graham – Owner, James Graham & Sons, Inc.

Brandon Hall – Principal, Forstone Capital

Dr. Tommie Jackson - Member of Stamford Urban Redevelopment Commission

Ken Jacobsen – Partner, Jacobsen & Company P.C.

David Kooris - Director of Bridgeport Economic Development, Previously part of Stamford Economic Development

Diana Lenkowsky - Vice President, Facilities and Administrative Services Purdue Pharma

Jackie Lightfield – Executive Director, Stamford Partnership

Thomas Madden – Director of Economic Development, City of Stamford

Frank Mercede – President, Frank Mercede & Sons

Shelly Nichani – Owner, Hampton Inn Stamford

Ernie Orgera – Director of Operations, City of Stamford

Stephen Osman - Retired- Previously Chairman of Stamford Urban Redevelopment Commission

Bob Phillips - Managing Director, The Clarecastle Group , Previously-Director of Unilever PLC and CEO of Elizabeth Arden Company

Jim Shapiro – Assistant General Counsel, Pitney Bowes

Robin Stein - Retired- Previously City of Stamford Land Use Bureau Chief

Michael Widland – Partner, Shipman & Goodwin LLP

Fabrizio Zichichi – Managing Director, Morgan Stanley

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

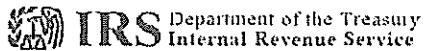
Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to governments and organizations in the United States. See Part IV, line 21	192,870.	192,870.		
2 Grants and other assistance to individuals in the United States. See Part IV, line 22				
3 Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	145,819.	116,655.	14,582.	14,582.
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	489,673.	403,779.	7,578.	78,316.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)				
9 Other employee benefits	25,363.	17,307.		8,056.
10 Payroll taxes	58,279.	48,885.	1,668.	7,726.
11 Fees for services (non-employees):				
a Management				
b Legal				
c Accounting	24,138.	8,695.	3,144.	12,299.
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)	13,818.	7,410.	1,170.	5,238.
12 Advertising and promotion	1,450.			1,450.
13 Office expenses	125,877.	79,771.	9,516.	36,590.
14 Information technology	27,070.	16,953.	5,623.	4,494.
15 Royalties				
16 Occupancy	15,088.	14,789.	245.	54.
17 Travel	13,160.	7,513.	1,988.	3,659.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	48,036.	48,036.		
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	11,318.	10,377.	784.	157.
23 Insurance	43,209.	38,235.	2,497.	2,477.
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a <b>RELOCATION OF UTILITIES</b>	28,854.	28,854.		
b _____				
c _____				
d _____				
e All other expenses _____				
<b>25 Total functional expenses.</b> Add lines 1 through 24e	<b>1,264,022.</b>	<b>1,040,129.</b>	<b>48,795.</b>	<b>175,098.</b>
26 <b>Joint costs.</b> Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here  if following SOP 98-2 (ASC 958-720)

**MILL RIVER COLLABORATIVE, INC.**  
**Budget Comparison**

	Actuals	Budget Projections	Variance
	FY 2015	FY 2016	
<b>Income</b>			
Individual Contributions	\$563,049.44	\$880,667.00	-\$317,617.56
Corporate Contributions	\$1,687,818.18	\$1,588,333.00	\$99,485.18
Foundation Grants	\$115,400.00	\$215,000.00	-\$99,600.00
Fundraising/Special Events	\$588,670.00	\$200,000.00	\$388,670.00
Government Contributions	\$350,000.00	\$550,000.00	-\$200,000.00
Other Unearned Income	\$21,653.00	\$172,250.00	-\$150,597.00
Interest & Dividend Income	\$364.00	\$1,600.00	-\$1,236.00
<b>Total Income</b>	<b>\$3,326,954.62</b>	<b>\$3,607,850.00</b>	<b>-\$280,895.38</b>
<b>Expenditures</b>			
<b>Personnel</b>			
Salaries & Wages	\$651,715.00	\$830,945.00	-\$179,230.00
FICA/Medicare	\$48,492.00	\$62,027.00	-\$13,535.00
Insurance - Unemployment	\$9,861.00	\$16,553.00	-\$6,692.00
Insurance - Workers Comp	\$13,888.00	\$23,269.00	-\$9,381.00
Employee Insurance	\$28,666.00	\$52,047.00	-\$23,381.00
Payroll Processing Fee	\$5,219.00	\$2,152.00	\$3,067.00
Contract Services	\$117,470.00	\$98,400.00	\$19,070.00
Professional Fees	\$16,877.00	\$21,175.00	-\$4,298.00
<b>Total Personnel</b>	<b>\$892,188.00</b>	<b>\$1,106,568.00</b>	<b>-\$214,380.00</b>
<b>General Program/Administrative</b>			
Advertising/Promotional	\$7,020.00	-	\$7,020.00
Computer Expense	\$15,091.00	\$5,000.00	\$10,091.00
Corporate Insurance	\$29,165.00	\$29,820.00	-\$655.00
Equipment Expense	\$36,429.00	\$20,000.00	\$16,429.00
Landscape & Playground Maint.	\$22,901.00	\$20,000.00	\$2,901.00
Program Expenses	\$8,504.00	\$75,000.00	-\$66,496.00
Performance Fees	\$50,962.00	-	\$50,962.00
Conf., Training & Travel	\$12,522.00	\$19,000.00	-\$6,478.00
Office Expense	6,256.00	\$10,015.00	-\$3,759.00
Postage	\$15,259.00	\$31,300.00	-\$16,041.00
Printing	\$35,645.00	\$84,000.00	-\$48,355.00
Electricity	\$1,400.00	\$2,108.00	-\$708.00
Supplies & Materials	\$58,334.00	\$33,750.00	\$24,584.00
Telephone & Internet	\$6,238.00	\$3,528.00	\$2,710.00
Uniforms	\$3,143.00	\$6,500.00	-\$3,357.00
Website	\$522.00	\$1,200.00	-\$678.00
Repair & Maintenance	\$7,186.00	\$8,000.00	-\$814.00
Service Charges	\$4,775.00	\$17,696.00	-\$12,921.00
Meals	8,220.00	\$4,250.00	\$3,970.00
Depreciation	19,386.00	\$17,978.00	\$1,408.00
<b>Total General Program/Admin</b>	<b>\$348,958.00</b>	<b>\$389,145.00</b>	<b>-\$40,187.00</b>
<b>Capital Campaign</b>			
Bad Debt Expense	\$200.00	-	\$200.00
Mill River Improvement	\$4,897,292.00	\$1,000,000.00	\$3,897,292.00
Postage	\$272.00	\$200.00	\$72.00
Printing	\$1,902.00	\$2,000.00	-\$98.00
Program Expense	\$3,869.00	\$2,000.00	\$1,869.00
<b>Total Capital Campaign</b>	<b>\$4,903,535.00</b>	<b>\$1,004,200.00</b>	<b>\$3,899,335.00</b>
<b>Total Expenditures</b>	<b>\$6,144,681.00</b>	<b>\$2,499,913.00</b>	<b>\$3,644,768.00</b>
<b>Revenue Less Expense</b>	<b>-\$2,817,726.38</b>	<b>\$1,107,937.00</b>	<b>-\$1,709,789.38</b>



Department of the Treasury  
Internal Revenue Service

P.O. Box 2508, Room 4010  
Cincinnati OH 45201

In reply refer to: 4077550282  
June 20, 2008 LTR 4168C 0  
06-1507648 000000 00 000  
00029756  
BODC: TE

MILL RIVER COLLABORATIVE INC  
% LAND USE BUREAU  
888 WASHINGTON BOULEVARD  
STAMFORD CT 06904

0496

Employer Identification Number: 06-1507648  
Person to Contact: Barb Herald  
Toll Free Telephone Number: 1-877-829-5500

Dear Taxpayer:

This is in response to your request of Feb. 28, 2008, regarding your tax-exempt status.

Our records indicate that a determination letter was issued in July 1998, that recognized you as exempt from Federal income tax, and discloses that you are currently exempt under section 501(c)(03) of the Internal Revenue Code.

Our records also indicate you are not a private foundation within the meaning of section 509(a) of the Code because you are described in section(s) 509(a)(1) and 170(b)(1)(A)(vi).

Donors may deduct contributions to you as provided in section 170 of the Code. Bequests, legacies, devises, transfers, or gifts to you or for your use are deductible for Federal estate and gift tax purposes if they meet the applicable provisions of sections 2055, 2106, and 2522 of the Code.

If you have any questions, please call us at the telephone number shown in the heading of this letter.

Sincerely yours,

A handwritten signature in cursive script that reads "Cindy Westcott".

Cindy Westcott  
Manager, EO Determinations

---

**2015 S.L. Gimbel Foundation Fund**

**Grant Agreement**

**Organization:** Mill River Park Collaborative

**Grant Amount:** \$ 23,000 **Grant Number:** 20150828

**Grant Period:** November 15, 2015 through October 15, 2016

**Purpose:** Fund a hands-on environmental education, conservation, and career advancement internship program for high school students.

**1. Use of Grant Funds**

Grant funds must be expended within the grant period, for the purpose and objectives described in your grant proposal. Grant funds may not be expended for any other purpose without prior written approval by The Community Foundation. If there are significant difficulties in making use of the funds as specified in your proposal, or if the grant funds cannot be spent within the grant period, notify us in writing promptly.

Formal requests for extensions or variances must be submitted to the Foundation's Board of Directors for approval a minimum of 60 days before the end of the grant period.

Requests for variances or extensions are reviewed on a case-by-case basis and approved by the Board of Directors. If a request is denied, unused funds must be immediately refunded to the Foundation.

**2. Payment of Grant Funds**

The grant funds will be paid in full by the Foundation upon receipt of the signed Grant Agreement. Challenge grant funds will be paid in full upon receipt of the signed Grant Agreement and upon receipt of documentation providing evidence that condition(s) of the challenge grant has/have been met.

**3. Certification and Maintenance of Exempt Organization Status**

This grant is specifically conditioned upon Grantee's status as an eligible grantee of The Community Foundation. The Foundation has obtained a copy of the Grantee's IRS determination letter. Grantee confirms that it has not had any change in its tax-exempt status, and shall notify the Foundation immediately of any such change.

**4. Final Report and Records**

The Grantee will submit the Grant Evaluation report per the deadline set forth in the award letter. This report includes a narrative on outcomes based on goals and objectives set forth in the grant proposal and an expenditure report documenting use of grant funds. If equipment was purchased, copies of receipts need to be included.

**5. Grantee's Financial Responsibilities**

Grantee will keep records of receipts and expenditures of grant funds and other supporting documentation related to the grant at least four (4) years after completion of the grant and will make such records of receipts, expenditures and supporting documentation available to the Foundation upon request.

**6. Publicity**

The Community Foundation recommends publicity for the grant and acknowledging The Community Foundation in internal correspondence, brochures as appropriate; newsletters, annual reports and email blasts or e-newsletters.

The credit line of "Made possible in part by a grant from the **"S.L. Gimbel Foundation Advised Fund at The Community Foundation – Inland Southern California"** is suggested. When your donors are listed in printed materials, include the S.L. Gimbel Foundation Advised Fund at The Community Foundation in the appropriate contribution size category. When

publishing our name, please note the "The" at the beginning of our name is a legal part of our name. It should always be used and capitalized. Attaching our logo is also appreciated. Our logo can be downloaded from our website at [www.thecommunityfoundation.net](http://www.thecommunityfoundation.net).

**7. Indemnification**

In the event that a claim of any kind is asserted against the Grantee or the Foundation related to or arising from the project funded by the Grant and a proceeding is brought against the Foundation by reason of such claim, the Grantee, upon written notice from the Foundation, shall, at the Grantee's expense, resist or defend such action or proceeding, at no cost to the Foundation, by counsel approved by the Foundation in writing.

Grantee hereby agrees, to the fullest extent permitted by law, to defend, indemnify, and hold harmless the Foundation, its offices, directors, employees, and agents, from and against any and all claims, liabilities, losses, and expenses (including reasonable attorneys' fees) directly, indirectly, wholly, or partially arising from or in connection with any act or omission by Grantee, its employees, or agents in applying for or accepting the Grant, in expending or applying the Grant funds or in carrying out any project or program supported by the Grant, except to the extent that such claims, liabilities, losses, and expenses arise from or in connection with any bad faith act or omission by the Foundation, its officers, directors, employees, or agent.

**8. Termination**

The Community Foundation may terminate this agreement, withhold payments, or both at any time, if, in the Community Foundation's judgment: a) The Community Foundation is not satisfied with the quality of the Grantee's progress toward achieving the project goals and objectives; b) the Grantee dissolves or fails to operate; c) the Grantee fails to comply with the terms and conditions of this agreement.

**9. Limitation of Support**

This Agreement contains the entire agreement between the parties with respect to the Grant and supersedes any previous oral or written understandings or agreements.

\*\*\*\*\*

I have read and agree to the terms and conditions of the Grant Agreement.

\_\_\_\_\_  
Signature 

\_\_\_\_\_  
Date 11/5/15

\_\_\_\_\_  
Printed Name Milton Puryear

\_\_\_\_\_  
Title Executive Director

Organization: 21921 Mill River Park Collaborative  
Grant Number: 20150828

da  
11/19/15

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**2015 S.L. Gimbel Foundation Fund**

**Grant Agreement**

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Grantee hereby agrees, to the fullest extent permitted by law, to defend, indemnify, and hold harmless the Foundation, its offices, directors, employees, and agents, from and against any and all claims, liabilities, losses, and expenses (including reasonable attorneys' fees) directly, indirectly, wholly, or partially arising from or in connection with any act or omission by Grantee, its employees, or agents in applying for or accepting the Grant, in expending or applying the Grant funds or in carrying out any project or program supported by the Grant, except to the extent that such claims, liabilities, losses, and expenses arise from or in connection with any bad faith act or omission by the Foundation, its officers, directors, employees, or agent.

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\*\*\*\*\*

**I have read and agree to the terms and conditions of the Grant Agreement.**

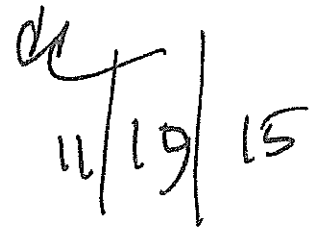
  
Signature

11/5/15  
Date

Milton Puryear  
Printed Name

Executive Director  
Title

Organization: 21921 Mill River Park Collaborative  
Grant Number: 20150828







The  
Community  
Foundation

Strengthening Inland Southern California through Philanthropy

*S. L. Gimbel Foundation Fund*

BOARD OF DIRECTORS November 20, 2015

Philip Savage IV  
*Chair of the Board*

Sean Varner  
*Vice Chair of the Board*

Pat Spafford, CPA  
*Chief Financial Officer*

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Teresa Rhyne

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Tamara Sipos

Beverly Stephenson

Randall Tagami

Diane Valenzuela

Milton Puryear  
Executive Director  
Mill River Park Collaborative  
1010 Washington Boulevard  
Stamford, CT 06901

Dear Mr. Puryear:

The Community Foundation is pleased to enclose a grant check for **\$23,000** from the S. L. Gimbel Foundation, a component fund at The Community Foundation. By cashing the grant check, you are agreeing to the conditions stated under the *Terms of Grant* which you have signed and returned. The completed Grant Evaluation form is due by **October 31, 2016** and will be available online on The Community Foundations website under Grants/Forms. Please note that any grant variances or extensions must be requested in writing and in advance. Any remaining grant funds must be returned to The Community Foundation at the end of the grant period.

We greatly appreciate any help you can give us in publicizing the grant. **Please use the following credit in any grant announcements or materials funded by the grant: "The (name of project/program) is supported by a grant from The S. L. Gimbel Foundation."** You may send copies of articles printed in local papers, stories in your agency newsletter, annual report, press releases, and other publications for our files.

If you have any questions, please contact me at 951-241-7777.

Sincerely,

Celia Cudiamat  
Executive Vice President of Programs

20150828

40054

GIMB5

Dr. Jonathan Lorenzo Yorba  
President and CEO



Confirmed in Compliance  
with National Standards for  
U.S. Community Foundations

3700 Sixth Street, Suite 200 ~ Riverside, California 92501  
P: 951.241.7777 ~ F: 951.684.1911 ~ [www.thecommunityfoundation.net](http://www.thecommunityfoundation.net)

**The Community Foundation**

Strengthening Inland Southern California through Philanthropy  
 3700 SIXTH STREET, SUITE 200  
 RIVERSIDE, CA 92501  
 951-241-7777 / FAX 951-684-1911

**CITIZENS BUSINESS BANK**  
 A Financial Services Company  
 3695 Main Street, Riverside, CA 92501  
 90-3414/1222

ETShield® Check Fraud Protection for Business

40054

PAY \* Twenty-Three Thousand and no/100 \*

TO THE ORDER OF

DATE

11/06/2015

AMOUNT

\$\*\*\*\*23,000.00

Mill River Park Collaborative  
 1010 Washington Boulevard  
 Stamford, CT 06901



*Osilia Andrianiato*  
*Jonathan Lorenzo Yabsy*  
 AUTHORIZED SIGNATURE

Security features. Details on back.

⑈040054⑈ 1:122234149: 244124437⑈

The Community Foundation

40054

21921	Mill River Park Collaborative	11/06/2015	040054	
20150828	10/28/2015 Fund a hands-on environmental education, conservation,			23,000.00
GIMB	S.L. Gimbel Foundation Advised Fund			23,000.00

CHECK TOTAL: \$\*\*\*\*23,000.00

The Community Foundation

40054

21921	Mill River Park Collaborative	11/06/2015	040054	
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CHECK TOTAL: \$\*\*\*\*23,000.00