

**2017 S.L. Gimbel
Foundation Fund
Holiday Food Program
Grant Application**

Internal Use Only:

Grant No: _____

GRANT ID:
238291

Organization / Agency Information

Organization/Agency Name: Community Food Bank		
Physical Address: 3403 East Central Avenue Fresno, CA 93725		City/State/Zip
Mailing Address: 3403 East Central Avenue, Fresno, CA 93725		City/State/Zip
CEO or Director: Mr. Andrew Souza, President & CEO		Title:
Phone: (559) 237-3663	Fax:	Email:
Contact Person: Ms Alicia Linares, Grant Writer		Title:
Phone:	Fax:	Email: alinares@communityfoodbank.net
Web Site Address: http://www.communityfoodbank.net		Tax ID: 77-0320851

Program / Grant Information

Program/Project Name: Holiday Meal Boxes			Amount of Grant Requested: \$10,000
Total Organization Budget: \$4,553,881	Per 990, Percentage of Program Service Expenses (Column B / Column A x 100): 97%	Per 990, Percentage of Management & General Expenses Only (Column C / Column A x 100): 1%	Per 990, Percentage of Management & General Expenses and Fundraising (Column C+D / Column A x 100): 2.1%
Purpose of Grant Request (one sentence): We are requesting \$10,000 to purchase food for 10,000 Holiday Meal Boxes to food-insecure families throughout Central California.			
Gimbel Grants Received: List Year(s) and Award Amount(s) N/A			

- IX. Organization/Agency Background:** State your mission, vision, purpose, and provide a brief history. What are your core programs and activities? How many people do you serve? How many paid staff, full time and part-time? How many volunteers?

Community Food Bank is Central California's largest nonprofit organization dedicated solely to ending hunger in the Central Valley. Our mission is to fight hunger by gathering and distributing food, engaging in partnerships that advance self-sufficiency, and by providing community leadership on issues related to hunger. We serve 280,000 people each month, including 90,000 children, throughout Fresno, Madera, Tulare, Kings, and Kern Counties. Through these efforts, we envision a hunger-free Central California.

Community Food Bank began in 1992 with a small group of men and women who were dedicated to seeing that people in their community did not go hungry. They started gathering and storing food in a small warehouse at the Fresno Fairgrounds. Twenty-five years later, the organization has grown exponentially, providing 40 million pounds of food to families, children, and seniors last year. We employ 43 full-time staff and utilize over 4,000 volunteers every year.

We provide food to people in need through our direct service programs as well as a pantry program in collaboration with our community partners. Our direct services include a children's Backpack program providing 700 elementary school children a backpack of food every Friday; Neighborhood Market and Mobile Pantry fresh produce distributions; CalFresh Outreach program which assists families in applying for federal food assistance; and USDA Emergency Food Assistance program which provides shelf-stable goods throughout Fresno County. Through our Pantry Program, we provide food to over 220 partner agencies throughout the Central Valley who distribute food on our behalf.

Community Food Bank aims to serve low-income families with children, seniors, immigrants, veterans, and college students who are under-served and disadvantaged by poverty, food insecurity, and the lack of access to healthy foods. We distribute food in specific neighborhoods designated as low-income census tracts by the U.S. Census Bureau in order to make the greatest impact.

II. Project Information: Describe your food distribution program. Explain the community need including demographics, geographic characteristics of the area or community to be served, community conditions and income level. What are the specific activities of the food program? How do you identify/qualify those in need? How often is the food distribution offered? How many people will be served by the food distribution program (children, youth, adults, seniors)? Please explain how you keep track of number of people served.

Our Holiday Meal Box program provides families in need with a box of high-quality foods to make a complete holiday meal. The boxes include green beans, gravy, stuffing, Mac & Cheese, mixed fruit, rice, beans, cranberry sauce, potato flakes, pudding, cake mix, and a whole frozen chicken. We distribute the boxes through our partner agencies, which provide them to families during the holidays. Each partner agency receives an amount of boxes based on the number of people they typically serve.

We provide these robust meal boxes to families in Fresno, Madera, Tulare, Kings, and Kern Counties. Ironically, one of the top agriculture-producing regions in the nation also has one of the highest levels of food insecurity. In fact, the Fresno region has the fifth highest food hardship rate in the nation, as ranked by the Food Research and Action Center. One in four adults and one in three children in the Central Valley do not have sufficient access to food. The region suffers from chronically high unemployment and poverty. Unemployment recently hit 9.5% - twice that of both state and national averages, and 25% of the population lives below the federal poverty level.

This year, we will distribute a total of 20,000 holiday meal boxes to food-insecure families in Central California, serving thousands of children, youth, adults, and seniors who are struggling with hunger. Each year, the USDA provides us with enough food products for 10,000 meal boxes to distribute in Fresno County only. We use our general operating funds to purchase food for 10,000 additional meal boxes to distribute throughout Madera, Tulare, Kings, and Kern Counties. At a cost of \$15.50 per box, a \$10,000 grant from the S.L. Gimbel Foundation Fund would cover the cost of 645 holiday meal boxes that will feed families in need this season.

**2017 S.L. Gimbel Foundation Fund
Holiday Grant Application**

III. Project Budget

Please provide a detailed line-item budget for your project by completing the budget form below. The maximum amount requested is \$10,000. One hundred percent of the request should be for the purchase of food items only. Canned tuna will not be funded. Food items must be delineated (i.e. canned vegetables, soup, pasta, dried beans, rice, etc.). For each food item, indicate the cost per unit (pound, carton, case, etc.) and the quantity.

Line Item	Line Item Description	Requested Amount
Green beans (2 cans per box) Gravy (1 package per box)	\$0.38 per can x 20,000 = \$7,600 \$0.46 per package x 10,000 = \$4,600	
Stuffing (1 per box) Mac & Cheese (2 per box)	\$0.85 per box x 10,000 = \$8,500 \$0.45 per box x 20,000 = \$9,000	
Fruit (1 can per box) Rice (1 bag per box)	\$0.72 per can x 10,000 = \$7,200 \$0.97 per bag x 10,000 = \$9,700	
Beans (1 bag per box) Cranberry Sauce (1 can per box)	\$1.13 per bag x 10,000 = \$11,300 \$0.78 per can x 10,000 = \$7,800	
Potato Flakes (1 per box) Pudding (2 packs of 4 per box)	\$0.86 per box x 10,000 = \$8,600 \$1.05 per pack x 20,000 = \$21,000	
Cake Mix (1 per box)	\$0.84 per box x 10,000 = \$8,400	
Whole Chicken (1 per box)	\$5.15 per chicken x 10,000 = \$51,500	\$10,000
TOTAL:	\$155,200	\$10,000

IV. Administrative Expenses Percentage

This section calculates how much the organization spent for general management, overhead, indirect items as a percentage of the organization's total expenses. The figures are based on your most current 990 form that you submitted, Part IX Statement of Functional Expenses.

Management & general expenses (Column C only)	/Total expenses (Column A)	= Administrative Percentage
\$645,147	\$58,073,355	1%

**FOOD OPPORTUNITIES ORGANIZATION &
DISTRIBUTION INC.**

Form 990 (2015)

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Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees				
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	137,017.	89,061.	13,702.	34,254.
7 Other salaries and wages	1,713,565.	1,107,582.	346,671.	259,312.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	50,733.	32,807.	9,879.	8,047.
9 Other employee benefits	268,569.	173,674.	52,296.	42,599.
10 Payroll taxes	130,656.	84,491.	25,441.	20,724.
11 Fees for services (non-employees):				
a Management				
b Legal				
c Accounting	23,565.	15,238.	4,589.	3,738.
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)	84,165.	54,424.	16,390.	13,351.
12 Advertising and promotion	172,460.	119,720.	29,064.	23,676.
13 Office expenses				
14 Information technology				
15 Royalties				
16 Occupancy	287,696.	186,035.	56,024.	45,637.
17 Travel	24,480.	15,830.	4,767.	3,883.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	48,596.	31,424.	9,463.	7,709.
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	120,500.	90,375.	12,050.	18,075.
23 Insurance	52,103.	33,692.	10,146.	8,265.
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a CONTRIBUTED COMMODITIES	52,626,446.	52,626,446.		
b PURCHASED COMMODITIES	1,420,821.	1,420,821.		
c FREIGHT, FUEL AND TRANS	305,908.	305,908.		
d REPAIRS AND MAINTENANCE	197,347.	148,010.	19,735.	29,602.
e All other expenses	408,728.	289,594.	34,930.	84,204.
25 Total functional expenses. Add lines 1 through 24e	58,073,355.	56,825,132.	645,147.	603,076.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here ☐ if following SOP 98-2 (ASC 958-720)

Internal Revenue Service

Department of the Treasury

**P. O. Box 2508
Cincinnati, OH 45201**

Date: January 18, 2001

**FOOD Inc
210 N Thorne Ave
Fresno, CA 93706**

Person to Contact:
Ms. Edwards 31-07427
Customer Service Representative
Toll Free Telephone Number:
8:00 a.m. to 9:30 p.m. EST
877-829-5500
Fax Number:
513-263-3756
Federal Identification Number:
77-0320851

Dear Sir or Madam:

This letter is in response to your request for a copy of your organization's determination letter. This letter will take the place of the copy you requested.

Our records indicate that a determination letter issued in January 1997 granted your organization exemption from federal income tax under section 501(c)(3) of the Internal Revenue Code. That letter is still in effect.

Based on information subsequently submitted, we classified your organization as one that is not a private foundation within the meaning of section 509(a) of the Code because it is an organization described in sections 509(a)(1) and 170(b)(1)(A)(vi).

This classification was based on the assumption that your organization's operations would continue as stated in the application. If your organization's sources of support, or its character, method of operations, or purposes have changed, please let us know so we can consider the effect of the change on the exempt status and foundation status of your organization.

Your organization is required to file Form 990, Return of Organization Exempt from Income Tax, only if its gross receipts each year are normally more than \$25,000. If a return is required, it must be filed by the 15th day of the fifth month after the end of the organization's annual accounting period. The law imposes a penalty of \$20 a day, up to a maximum of \$10,000, when a return is filed late, unless there is reasonable cause for the delay.

All exempt organizations (unless specifically excluded) are liable for taxes under the Federal Insurance Contributions Act (social security taxes) on remuneration of \$100 or more paid to each employee during a calendar year. Your organization is not liable for the tax imposed under the Federal Unemployment Tax Act (FUTA).

Organizations that are not private foundations are not subject to the excise taxes under Chapter 42 of the Code. However, these organizations are not automatically exempt from other federal excise taxes.

Donors may deduct contributions to your organization as provided in section 170 of the Code. Bequests, legacies, devises, transfers, or gifts to your organization or for its use are deductible for federal estate and gift tax purposes if they meet the applicable provisions of sections 2055, 2106, and 2522 of the Code.

FOOD Inc
77-0320851

Your organization is not required to file federal income tax returns unless it is subject to the tax on unrelated business income under section 511 of the Code. If your organization is subject to this tax, it must file an income tax return on the Form 990-T, Exempt Organization Business Income Tax Return. In this letter, we are not determining whether any of your organization's present or proposed activities are unrelated trade or business as defined in section 513 of the Code.

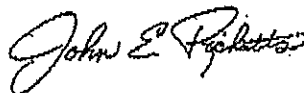
The law requires you to make your organization's annual return available for public inspection without charge for three years after the due date of the return. You are also required to make available for public inspection a copy of your organization's exemption application, any supporting documents and the exemption letter to any individual who requests such documents in person or in writing. You can charge only a reasonable fee for reproduction and actual postage costs for the copied materials. The law does not require you to provide copies of public inspection documents that are widely available, such as by posting them on the Internet (World Wide Web). You may be liable for a penalty of \$20 a day for each day you do not make these documents available for public inspection (up to a maximum of \$10,000 in the case of an annual return).

Because this letter could help resolve any questions about your organization's exempt status and foundation status, you should keep it with the organization's permanent records.

If you have any questions, please call us at the telephone number shown in the heading of this letter.

This letter affirms your organization's exempt status.

Sincerely,



John E. Ricketts, Director, TE/GE
Customer Account Services



2017 – 2018 Board of Directors

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**Community Food Bank
2017-2018 Proposed Operating Budget
Consolidated**

	Plan July-17	Plan Aug-17	Plan Sep-17	Plan Oct-17	Plan Nov-17	Plan Dec-17	Plan Jan-18	Plan Feb-18	Plan Mar-18	Plan Apr-18	Plan May-18	Plan Jun-18	2017-2018	2016-2017	Difference	2017-2018	Forecast 2016-2017	Difference
Revenue																		
Agency																		
4010 Shared Maintenance	23,841	28,033	37,873	28,360	27,072	33,703	30,809	39,076	84,124	14,500	18,780	35,538	376,183	400,000	(23,817)	376,183	324,555	51,628
4015 Purchased Product	35,151	31,543	63,046	37,357	37,229	22,360	43,349	49,449	27,719	26,662	26,825	60,919	760,335	1,250,000	(489,665)	760,335	681,871	78,464
4100 CDBG - Purchased Product	15,300	149,360	68,410	60,223	129,450	107,231	131,753	165,250	131,810	149,800	75,540	123,294	680,750	(1,000,000)	319,250	680,750	252,810	(427,940)
4020 Membership Dues	17,500	-	14,000	11,000	-	-	3,113	-	100	-	-	1,252	21,415	22,000	(585)	21,415	18,338	3,077
4030 Delivery Charges	2,100	5,393	2,715	2,708	3,101	3,696	2,300	2,300	2,300	2,300	2,300	4,600	37,212	29,000	8,212	37,212	31,147	6,065
Total Agency Revenue	42,892	44,336	48,644	47,512	57,924	49,214	66,115	47,221	85,198	5,664	34,405	39,519	544,441	797,348	(252,907)	544,441	504,198	40,243
Government																		
4115 CDBG	15,877	15,877	15,877	15,877	15,877	15,877	15,877	15,877	15,877	15,877	15,877	15,877	316,184	251,408	64,776	316,184	316,185	(1)
4120 Drought Relief	13,003	15,825	-	-	-	8,701	4,500	1,852	2,403	4,500	-	-	23,829	283,440	(259,611)	23,829	187,389	(143,560)
4130 CDBG-Food Stamp	-	-	-	-	-	8,701	4,500	1,852	2,403	4,500	-	-	43,552	38,407	5,145	43,552	29,551	14,001
4135 CDBG - Farm to Family	-	6,742	-	-	-	8,681	7,782	-	4,885	-	-	-	40,110	12,000	28,110	40,110	40,111	(1)
4140 Fresno County	-	-	-	-	-	-	-	-	-	-	-	-	-	70,000	(70,000)	-	25,239	(25,239)
4150 FEMA	22,193	22,193	22,193	22,193	22,193	22,193	22,193	22,193	22,193	22,193	22,193	22,193	218,587	218,587	0	218,587	218,588	(1)
Total Government Revenue	51,074	54,897	48,070	38,070	51,362	46,374	46,374	46,374	46,374	46,374	46,374	46,374	649,272	649,272	0	649,272	649,675	(403)
Grants																		
4210 Fresno Regional Foundation	-	-	-	-	-	7,250	-	-	-	-	-	-	7,250	-	7,250	7,250	7,250	-
4220 Walmart	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	72,000	27,650	44,350	72,000	2,003	69,917
4230 Feeding America	4,187	4,187	4,187	4,187	4,187	4,187	4,187	4,187	4,187	4,187	4,187	4,187	50,004	50,000	4	50,004	50,004	-
4235 Open	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
4239 Kettle	4,187	4,187	4,187	4,187	4,187	4,187	4,187	4,187	4,187	4,187	4,187	4,187	50,004	50,000	4	50,004	50,004	-
4240 Fresno Metro Ministry	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
4245 Financial Institutions	400	12,714	10,000	10,000	27,000	41,813	23,000	-	500	35,100	-	5,843	209,454	15,000	(15,000)	209,454	40,000	(40,000)
4250 Foundations - Misc	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Other Grants Revenue	14,834	22,914	20,187	20,187	41,813	63,107	46,374	14,334	14,834	40,404	14,334	22,914	447,712	337,650	110,062	447,712	415,605	32,107
4255 Islamic Cultural Center of Fresno	18,125	18,125	18,125	18,125	18,125	18,125	18,125	18,125	18,125	18,125	18,125	18,125	193,500	193,500	-	193,500	193,500	-
4260 CDBG - Purchased Product KCOF	(11,668)	(11,458)	(11,734)	(8,501)	(12,701)	(12,334)	(12,334)	(12,334)	(12,334)	(12,334)	(12,334)	(12,334)	(130,221)	(125,004)	(5,217)	(130,221)	(131,109)	887
4265 Backpack	4,559	4,567	4,567	4,567	4,567	4,567	4,567	4,567	4,567	4,567	4,567	4,567	53,273	68,438	(15,165)	53,273	62,381	(9,108)
Total Grants Revenue	19,265	71,215	32,566	38,211	50,913	66,112	52,340	26,263	25,132	59,742	24,852	29,816	547,515	471,202	76,313	547,515	514,695	32,819
Total Other Revenue																		
4305 Individual	27,595	35,183	39,040	37,202	49,427	158,212	87,468	32,415	39,326	47,615	27,051	67,351	636,481	610,000	(23,519)	636,481	544,492	91,989
4310 Major Gifts Program	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
4315 Restricted Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
4320 Cultivation - Direct Mail (RDV)	47,924	55,308	68,471	75,192	130,663	149,232	35,237	57,227	60,303	64,491	54,481	122,095	912,602	1,000,000	(87,398)	912,602	820,557	92,045
4325 Acquisition - TULARE (RDV)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
4330 Acquisition - Direct Mail (RDV)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
4335 Acquisition - Direct Mail (EXP)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
4340 Cultivation - Direct Mail (EXP)	152,930	152,930	152,930	152,930	152,930	152,930	152,930	152,930	152,930	152,930	152,930	152,930	1,875,000	1,875,000	0	1,875,000	1,875,000	0
4345 Acquisition - Direct Mail (EXP)	152,930	152,930	152,930	152,930	152,930	152,930	152,930	152,930	152,930	152,930	152,930	152,930	1,875,000	1,875,000	0	1,875,000	1,875,000	0
4350 Computing - Other	(6,278)	-	(12,557)	(10,614)	(18,832)	(52,490)	-	-	-	-	-	-	(127,070)	(133,720)	6,650	(127,070)	(133,720)	6,650
4355 Acquisition - TULARE (EXP)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
4360 United Way of Fresno	1,547	3,110	2,517	4,653	1,165	-	5,550	1,233	-	-	-	-	22,318	22,600	(282)	22,318	22,317	1
4365 Faith-Based Organizations	150	150	432	150	6,000	180	2,508	438	2,802	440	275	2,500	20,395	20,395	0	20,395	18,145	2,250
4370 Online Giving	4,518	1,945	12,416	12,416	29,853	37,119	20,212	34,671	5,338	4,602	2,119	2,500	197,335	143,000	54,335	197,335	152,544	44,791
4375 Corporate - Misc	8,316	27,229	123,875	81,243	60,408	180,125	49,154	29,521	29,521	11,643	15,612	59,000	899,700	490,000	299,700	899,700	699,000	200,700
Total Donation Revenue	14,819	123,818	252,380	149,418	297,637	512,610	166,827	182,740	123,256	85,387	14,710	340,918	2,307,843	2,849,274	(541,431)	2,307,843	2,849,248	(41,435)
Special Events																		
4385 Golf Tournament	35,000	35,000	-	-	-	-	-	-	-	-	-	-	70,000	70,000	-	70,000	65,000	5,000
4390 Winford - Home of Hope	-	-	-	-	-	-	-	-	-	-	-	-	120,000	80,000	40,000	120,000	241,374	(121,374)
4395 Empty Bowls	-	-	-	-	-	-	-	-	-	-	-	-	70,000	70,000	-	70,000	66,703	3,297
4400 Online Campaign	-	-	-	-	-	-	-	-	-	-	-	-	70,000	85,000	(15,000)	70,000	87,581	(17,581)
4405 Online	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	420,000	420,000	0	420,000	420,000	0
4410 Outside Special Events	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	600,000	600,000	0	600,000	600,000	0
4415 Special Events - Expenses	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(10,000)	(10,000)	0	(10,000)	(10,000)	0
Total Special Events Revenue	114,000	114,000	114,000	114,000	114,000	114,000	114,000	114,000	114,000	114,000	114,000	114,000	1,470,000	1,470,000	0	1,470,000	1,470,000	0
Other																		
4701 Interest	3,600	3,600	3,600	3,600	3,600	3,600	3,600	3,600	3,600	3,600	3,600	3,600	45,600	60,000	(14,400)	45,600	45,644	(44)
4702 Gain/Loss on Investment	3,600	3,600	3,600	3,600	3,600	3,600	3,600	3,600	3,600	3,600	3,600	3,600	45,600	60,000	(14,400)	45,600	45,644	(44)
Total Other Revenue	7,200	7,200	7,200	7,200	7,200	7,200	7,200	7,200	7,200	7,200	7,200	7,200	91,200	120,000	(28,800)	91,200	91,288	(88)
Total Revenue	137,778	415,256	445,878	378,239	461,828	764,318	325,832	297,319	295,149	230,344	344,469	482,188	4,355,881	4,668,778	(312,897)	4,355,881	4,494,295	(138,414)

**Community Food Bank
2017-2018 Proposed Operating Budget
Consolidated**

	Plan July-17	Plan Aug-17	Plan Sep-17	Plan Oct-17	Plan Nov-17	Plan Dec-17	Plan Jan-18	Plan Feb-18	Plan Mar-18	Plan Apr-18	Plan May-18	Plan Jun-18	Plan 2017-2018	Plan 2016-2017	Difference	Plan 2017-2018	Forecast 2016-2017	Difference
Expenses																		
Compensation																		
Venue Labor	142,782	158,254	182,238	147,939	158,908	141,432	144,359	150,209	168,717	150,209	168,717	150,209	1,812,429	1,855,481	(74,051)	1,812,429	1,800,028	4,401
16000 Overtime	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	24,000	24,000		24,000	24,000	
16100 Temporary Help	7,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	41,000	21,000	20,000	41,000	21,000	20,000
Total Compensation Cost	151,782	165,254	190,238	154,939	165,908	148,432	151,359	157,209	175,717	157,209	175,717	157,209	1,877,429	1,900,481	(23,051)	1,877,429	1,845,028	32,401
Payroll Taxes/Benefits																		
16101 FICA	11,018	12,259	13,099	11,088	12,133	10,977	11,197	11,844	12,859	11,844	12,859	11,844	140,487	143,230	(2,743)	140,487	121,393	19,094
16102 Unemployment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
16103 Medical/Health	12,409	13,911	12,919	12,616	13,420	12,420	13,631	14,159	15,702	14,159	15,702	14,159	165,742	191,029	(25,287)	165,742	168,847	(3,105)
16104 Dental	1,251	1,351	1,251	1,251	1,351	1,251	1,251	1,251	1,251	1,251	1,251	1,251	15,779	15,420	359	15,779	12,534	3,245
16105 Life Insurance/Disability	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	12,124	17,617	(5,493)	12,124	10,857	1,267
16107 Workers Comp	8,147	8,147	8,147	8,147	8,147	8,147	8,147	8,147	8,147	8,147	8,147	8,147	97,769	84,455	13,314	97,769	71,138	26,631
16109 Retirement/401K	4,344	4,800	4,344	4,344	4,344	4,344	4,344	4,344	4,344	4,344	4,344	4,344	55,093	56,110	(1,017)	55,093	57,124	(2,031)
16108 Other	474	500	500	500	500	500	500	500	500	500	500	500	3,331	3,331		3,331	2,873	458
Total Payroll Taxes/Benefits	37,004	41,601	44,359	38,616	41,482	40,057	40,065	41,258	49,962	41,258	49,962	41,258	513,403	536,730	(23,327)	513,403	452,625	60,778
Food Purchases																		
16100 Holiday Meal Boxes	-	-	-	-	93,373	10,728	-	-	-	-	-	-	103,599	110,000	(6,401)	103,599	103,599	
16100 Produce Acquisition	20,315	57,791	47,279	32,534	28,722	28,787	38,581	42,800	24,953	35,757	35,757	47,820	453,674	470,000	(16,326)	453,674	433,675	19,999
16101 Tasting Costs	12,522	15,000	12,500	12,500	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	180,376	180,000	376	180,376	180,000	376
Totes and Pallets	23,043	21,704	5,513	8,747	3,664	3,370	6,376	6,190	5,145	6,347	6,347	6,347	110,640	70,000	40,640	110,640	169,377	(58,737)
Total Food Purchases	56,443	94,524	70,132	59,465	41,475	52,313	67,291	64,637	30,056	48,452	48,452	70,600	637,630	630,000	7,630	637,630	709,651	(72,021)
Program Expenses																		
16102 Office Supplies	1,843	1,048	1,752	1,943	2,000	2,019	618	2,241	3,980	1,000	2,714	1,497	18,280	21,892	(3,612)	18,280	18,280	
16103 Program Supplies	1,310	2,529	574	10,013	230	21,107	597	1,995	2,529	1,929	10,951	2,428	36,678	133,010	(96,332)	36,678	200,668	(163,990)
16104 Non-Food Grant Expenses (1)	35	1,639	2,340	259	-	131	-	2,206	6,172	172	2,562	2,403	17,733	28,900	(11,167)	17,733	17,733	
16105 Uniforms	1,819	684	-	-	3,149	81	950	1,301	-	964	1,001	-	6,303	2,200	4,103	6,303	3,303	(3,000)
16107 Ancillary	912	891	2,706	1,059	1,306	2,219	1,401	2,071	1,891	1,701	1,918	1,700	18,250	15,000	3,250	18,250	15,000	3,250
16108 Mileage	1,218	1,319	2,259	1,250	1,161	1,218	512	1,219	1,312	742	1,613	1,667	15,094	22,940	(7,846)	15,094	15,595	(501)
16107 Agency Training & Conference	-	-	-	-	-	-	-	308	803	-	-	-	1,508	2,000	(492)	1,508	1,508	
16108 Staff Training & Conference	1,049	8,000	-	1,000	-	-	1,500	4,350	2,400	-	-	-	26,250	32,100	(5,850)	26,250	28,318	(2,068)
16109 Membership License & Subscriptions	131	-	695	616	457	133	132	1,406	805	2,453	583	229	7,803	7,516	287	7,803	7,803	
16109 Staff Activities	-	-	-	-	-	-	-	-	-	-	-	-	4,000	5,300	(1,300)	4,000	5,300	(1,300)
Volunteer Activities	2,000	2,500	2,000	1,500	114	304	419	614	834	-	-	-	8,000	-	8,000	-	-	8,000
16101 Food/Lunchroom	218	397	892	260	81	49	189	2,749	1,009	22	311	217	7,043	5,004	2,039	7,043	7,043	
16104 Potlodge	-	109	455	-	444	-	8,000	3,391	424	1,053	1,053	2,167	22,664	25,994	(3,330)	22,664	22,664	
16105 Printing	271	809	682	1,071	616	593	544	1,214	1,218	892	892	2,054	12,414	21,548	(9,134)	12,414	12,414	
16106 Printing Misc	969	891	2,520	415	2,197	6,367	958	349	180	241	983	833	14,709	23,426	(8,717)	14,709	14,709	
16107 Advertising	2,452	118	-	-	2,444	59,653	5,058	-	311	-	-	-	21,871	15,000	6,871	21,871	21,871	
16108 Miscellaneous	300	-	-	-	-	-	-	-	693	100	1,250	-	700	3,000	(2,300)	700	700	
16109 Free Assessment	-	-	-	-	-	-	-	-	-	-	-	-	37,003	37,496	(493)	37,003	20,000	17,003
Total Program Expenses	15,695	41,109	47,597	29,628	10,183	48,951	24,374	28,518	30,852	22,954	35,516	18,174	337,781	426,252	(88,471)	337,781	442,067	(104,286)
Fees For Services																		
16102 HR Consulting	750	750	750	16,750	3,750	150	750	750	750	750	750	750	28,500	13,000	15,500	28,500	32,045	(3,545)
16102 IT Expenses & Consulting	2,350	5,253	3,172	5,581	2,812	5,522	2,021	5,184	4,309	4,042	3,613	2,080	44,420	48,500	(4,080)	44,420	44,420	
16102 Audit	-	7,000	8,000	5,000	3,000	-	-	-	-	-	-	-	23,000	21,000	2,000	23,000	23,000	
16104 Payroll Fees	411	400	400	324	401	400	400	400	410	410	410	410	5,400	5,400		5,400	5,400	
16105 Bank Fees	1,512	1,747	2,013	1,771	2,001	2,482	2,001	1,890	1,717	1,705	1,385	1,812	22,615	22,609	6	22,615	22,615	
Total Fees For Services	5,069	15,153	12,330	28,918	17,584	17,125	5,229	8,009	7,352	6,804	6,724	6,069	124,000	106,504	17,496	124,000	127,548	(3,548)
Vehicle Expenses																		
16102 Gasoline/Petroleum	14,432	5,847	8,852	8,234	8,319	9,873	8,565	6,923	4,769	10,639	8,406	8,645	102,147	94,000	8,147	102,147	94,847	7,300
16102 Vehicle Lease	-	-	-	-	-	-	-	-	-	-	-	-	450	5,400	(4,950)	450	450	
16102 Registration	287	(2,451)	234	747	1,413	2,648	1,504	(3,720)	307	4,647	813	3,097	14,645	13,278	1,367	14,645	14,645	
16104 Repairs & Maintenance	8,013	1,074	8,111	3,214	3,104	9,914	19,716	13,864	8,646	1,545	5,713	13,008	82,100	69,000	13,100	82,100	82,100	
Total Vehicle Expenses	20,132	5,952	16,408	12,552	15,451	17,023	20,443	20,065	12,859	18,831	14,512	25,171	192,642	184,678	7,964	192,642	192,443	199
Equipment Expenses																		
16101 Purchases	-	-	500	-	-	701	-	450	-	-	-	300	1,904	1,000	904	1,904	1,904	
16101 Repairs/Lease	1,304	1,304	1,304	1,304	1,304	1,304	1,304	1,304	1,304	1,304	1,304	1,304	16,358	16,358		16,358	20,764	(4,406)
16101 Repairs & Maintenance	12,319	1,915	8,744	1,752	2,191	4,252	321	1,973	4,318	2,028	2,402	10,070	51,192	60,000	(8,808)	51,192	51,192	
Total Equipment Expenses	13,702	3,219	10,548	3,116	3,555	6,316	1,685	3,787	5,682	4,200	4,161	11,304	69,551	77,358	(7,807)	69,551	73,956	(4,405)
Overhead Expenses																		
16102 Space Rental/Lease	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	331,784	280,410	51,374	331,784	323,716	8,068
16102 Telephone	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	15,000	15,000		15,000	15,000	
16104 Internet Services	224	81	153	153	222	152	152	81	153	71	228	245	1,925	2,952	(1,027)	1,925	1,925	
16104 Fuel Control	-	-	3,353	291	491	291	294	294	503	503	503	600	4,918	5,000	(82)	4,918	5,000	(82)
16104 Utilities	15,500	15,500	15,500	15,500	15,500	15,500	15,500	15,500	15,500	15,500	15,500	15,500	155,121	121,000	34,121	155,121	121,000	34,121
16104 Liability Insurance (General & D&O)	3,750	3,750	3,750	3,750	3,750	3,750	3,750	3,750	3,750	3,750	3,750	3,750	51,200	59,200	(8,000)	51,200	51,199	1
16104 Building Repairs & Maintenance	1,000	-	1,000	-	-	-	-	-	-	-	-	-	2,454	3,000	(546)	2,454	2,454	
16104 Depreciation	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	30,000	25,000	5,000	30,000	25,000	5,000
16104 Security	400																	