

S.L. Gimbel Foundation Fund Holiday Food Program Grant Application

Internal	Use	Only:

Grant

Organizati	ion /	Agency	Inform	lation
O I POSTILIZADO O	AUAA /			

Organization/Agency Name:				
Capital Area Food Bank				
Physical Address:	City/State/Zip			
4900 Puerto Rico Avenue NE	Washington, D.C. 20017			
Mailing Address:	City/State/Zip			
4900 Puerto Rico Avenue NE	Washington, D.C. 20017			
CEO or Director:		Title:		
Ms. Radha Muthiah		President & CEO		
Phone:	Fax:	Email:		
202-644-9800 ext. 883	202-529-1767	rmuthiah@capitalareafoodbank.org		
Contact Person:		Title:		
Raychl Speigner		Manager, Institutional Partnerships		
Phone:	Fax:	Email:		
202-769-5610 ext. 610	202-529-1767	rspeigner@capitalareafoodbank.org		
Web Site Address:		Tax ID:		
www.capitalareafoodbank.org	52-1167581			

Program / Grant Information

Program/Project Nam Weekend Bags: Bridg	ne: ing the weekend hunger gap for	children	Amount of Grant Requested: \$15,000
Total Organization	Per 990, Percentage of	Per 990, Percentage of Management &	
Budget:	Program Service Expenses	Management & General	General Expenses and Fundraising
\$21,068,241	(Column B/ Column A x 100):	Expenses Only (Column C / Column A x 100):	(Column C+D / Column A x 100):
	94.2%	3.1%	5.8%

Purpose of Grant Request (one sentence):

The Capital Area Food Bank respectfully requests \$15,000 in funding to provide 4,000 Weekend Bags containing over 15,000 pounds of kid-friendly food to schoolchildren who might otherwise go hungry when not receiving free meals at school.

Gimbel Holiday Grants Received: List Year(s) and Award Amount(s) 2018 - \$15,000

Signatures

Signatures		
Board President / Chair: (Print name and Title)	Signature:	Date:
	Petr Aslan II	
Peter Schnall, Chair of the Board		11/11/19
Executive Director/President: (Print name and Title)	Signature:	Date:
Radha Muthiah, President & CEO	Judh Kluflul	11/11/19

S.L. Gimbel Foundation Fund Holiday Grant Application

I. Organization/Agency Background:

The mission of the Capital Area Food Bank (CAFB) is to create access to good, healthy food in every community. The Capital Area Food Bank was formed in 1980 to fill looming cutbacks in the Federal Government Food Stamp Program, the primary safety net for DC-area residents facing food insecurity. Fueled by community volunteers and a diverse array of organizational support, CAFB began operating with one truck and supplied approximately one million pounds of food. Over the years, the Capital Area Food Bank has become the region's largest supplier of free food, powering the entire region's anti-hunger efforts, providing over 31 million meals serving 379,680 food-insecure neighbors. The Capital Area Food Bank employs 115 full-time staff, 7 part-time staff, and nearly 20,000 volunteers to support the organization. To serve the Greater Washington, DC region, the Capital Area Food Bank distributes food through 1) partner distributions to feeding partner sites, including pantries and churches, and 2) direct distributions through a variety of programs targeting vulnerable populations.

- For Children: The CAFB offers programs to help feed hungry children after school, over the weekend, and during the summer months.
- For Seniors: The CAFB provides income-qualified seniors with monthly bags of groceries and health education materials. This food aims to provide good, nutritious food to seniors who are facing additional medical issues like diabetes and high blood pressure.
- For Families: The CAFB provides families with fresh fruits, vegetables, and non-perishable groceries each month at their children's schools. These school-based markets provide children and families with consistent access to a wide variety of foods, thus providing significant financial and emotional relief for families struggling to put food on the table.

II. Project Information

The Capital Area Food Bank respectfully requests funding to support our Weekend Bag program. The Weekend Bag program bridges the food gap between Friday and Monday faced by kids ages 5 to 18 years old who rely on their school food programs for meals. The Weekend Bag program aims to provide over 112,000 bags this year containing high-protein, low-sodium, low-sugar snacks and meals to ensure that children have enough to eat when they are unable to access free meals at school. Support from the S.L. Gimbel Foundation Fund will help close our funding gap.

CAFB serves some of the most vulnerable populations in all 8 Wards of Washington, DC, Montgomery County and Prince George's County, Maryland, and Northern Virginia. According to the CAFB Hunger Study, conducted every three years with Feeding America, our national umbrella organization, 78.1% of our client households have annual incomes of \$20,000 or less, and 92% are employed, many with more than one job, making the working poor our largest client segment. Many of our clients typically qualify for Free/Reduced Price Lunch, Medicaid, Temporary Assistance for Needy Families, and other government benefits. Approximately 27% of the food insecure population had household incomes above eligibility thresholds for federal assistance, which means that charitable food assistance may be their only food source. CAFB has identified those in need utilizing census data, the CAFB Hunger Study, and the CAFB Hunger Map, a tool that visually represents data related to poverty and food insecurity, and the food distribution efforts CAFB is leading across its service area.

To meet the growing needs of the community, CAFB will provide kid-friendly bags of groceries to ensure schoolchildren have enough food over the weekend when they are not in school. On a weekly basis, CAFB will supply 35 partners at local area schools, community centers, housing units, and other locations with Weekend Bags filled with 4-7 pounds of nutritious, kid-friendly food to send home with children. Each bag will contain the equivalent of nearly 10 meals that require simple or no preparation. CAFB anticipates serving 4,000 children with 15,000 pounds of food through the Weekend Bag program. CAFB will track the following metrics for this grant: number of bags, number of children, and pounds of food.

S.L. Gimbel Foundation Fund Holiday Grant Application

III. Project Budget

Line Item	Line Item Description	Requested Amount
Cereal	One box of cereal at \$0.71 per bag for 4000 Weekend Bags	\$2,840
Milk	Two boxes white shelf stable milk at \$0.79 per bag for 4000 Weekend Bags	\$3,160
Canned Vegetables	Two cans of vegetables at \$0.78 per bag for 4000 Weekend Bags	\$3,120
Macaroni & Cheese	One box of macaroni & cheese at \$0.28 per bag for 4000 Weekend Bags	\$1,120
Granola Bars	Two granola bars at \$0.28 per bag for 4000 Weekend Bags	\$1,120
Canned Chicken	One can of chicken at \$0.57 per bag for 4000 Weekend Bags	\$2,280
Applesauce or fruit cups	Two cups of applesauce or fruit at \$0.35 per bag for 4000 Weekend Bags	\$1,400
TOTAL:	(The Capital Area Food Bank will cover the additional \$40 with general operations funds)	\$15,040

IV. Administrative Expenses Percentage

This section calculates how much the organization spent for general management, overhead, indirect items as a percentage of the organization's total expenses. The figures are based on your most current 990 form that you submitted, Part IX Statement of Functional Expenses.

Management & general expenses (Column C only)	/Total expenses (Column A)	= Administrative Percentage
\$2,274,578	\$72,427,414	3.1%

V. Supplemental Documents Checklist: Submit the following as attachments

- Your current 501(c) (3) final determination letter from the IRS
- List of your Board members and their affiliations
- Your most recent, filed 990 report.
- Part IX only of the 990 form, Statement of Functional Expenses (one page)
- Your current operating budget (Current calendar or fiscal year)
- Z018 Holiday Food Program Grantees: Include your evaluation report
- Other past Holiday Food Program Grantees: Include your most recent evaluation report

ATLANTA GA 39901-0001

In reply refer to: 0752146255 May 02, 2013 LTR 4168C 0 52-1167581 000000 00

> 00047730 BODC: TE

CAPITAL AREA FOOD BANK 4900 PUERTO RICO AVE NE WASHINGTON DC 20017-2313

Employer Identification Number: 52-1167581
Person to Contact: TE/GE

Toll Free Telephone Number: 1-877-829-5500

Dear Taxpayer:

This is in response to your Apr. 23, 2013, request for information regarding your tax-exempt status.

Our records indicate that you were recognized as exempt under section 501(c)(3) of the Internal Revenue Code in a determination letter issued in JANUARY 1980.

Our records also indicate that you are not a private foundation within the meaning of section 509(a) of the Code because you are described in section(s) 509(a)(1) and 170(b)(1)(A)(vi).

Donors may deduct contributions to you as provided in section 170 of the Code. Bequests, legacies, devises, transfers, or gifts to you or for your use are deductible for Federal estate and gift tax purposes if they meet the applicable provisions of sections 2055, 2106, and 2522 of the Code.

Please refer to our website www.irs.gov/eo for information regarding filing requirements. Specifically, section 6033(j) of the Code provides that failure to file an annual information return for three consecutive years results in revocation of tax-exempt status as of the filing due date of the third return for organizations required to file. We will publish a list of organizations whose tax-exempt status was revoked under section 6033(j) of the Code on our website beginning in early 2011.

0752146255
May 02, 2013 LTR 4168C 0
52-1167581 000000 00
00047731

CAPITAL AREA FOOD BANK 4900 PUERTO RICO AVE NE WASHINGTON DC 20017-2313

If you have any questions, please call us at the telephone number shown in the heading of this letter.

Sincerely yours,

Stephen E. Paxton

Saylan E. Paxton

Operations Manager, AM Operations 3



PETER SCHNALL

Community Advocate

DENISE DOMBAY

Community Advocate

GORDON REID

Division President, Giant LLC

JOHN HUFFMAN

Community Advocate

MICHAEL BELL

Pastor, Allen Chapel AME Church

GREG BINGHAM

Vice President, The Kenrich Group LLC

AMY CELEP

CEO, Community Wealth Partners

BOB COHN

President, The Atlantic

ADAM GOLDBERG

Founder, Trident Advisors, PLLC

FELECIA GREER, Esq.

Customer Advocate, Pepco Holdings, Inc.

LARRY HENTZ, CBEP

Director, Business Development

Employ Prince George's, Inc.

JOHN P. HYNES JR.

Community Advocate

GEORGE JONES

CEO, Bread for the City, Inc.

TOM LOFLAND

VP Merchandising and Marketing

Albertsons/Safeway

CARL L. VACKETTA

Partner, DLA Piper

JOHNNY YATACO

President, Washington Hispanic

RADHA MUTHIAH

President & CEO, Capital Area Food Bank

ERIC EISENBERG

DLA Piper

	TilX Statement of Functional Expension 501(c)(3) and 501(c)(4) organizations must comp		er organizations must cor	mplete column (A).	
5501	Check if Schedule O contains a respor		this Part IX		
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(8) Program service expenses	(C) Management and general expenses	(D) Fundralsing expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				470,000,000
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				**************************************
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	354,811.	63,330.	243,555.	47,926.
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	6,103,925.	4,584,289.	893,899.	625,737.
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	449,768.	332,274.	69,684.	47,810.
9	Other employee benefits	1,098,765.	793,600.	190,840.	47,810. 114,325.
10	Payroli taxes	525,347.	378,792.	91,720.	54,835.
11	Fees for services (non-employees):				
	Management				
b	Legal	····			· · · · · · · · · · · · · · · · · · ·
c	Accounting	52,150.		52,150.	
ď	Lobbying	······································			
e	Professional fundraising services. See Part IV, line 17	384,754.			384,754.
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,				
9	column (A) amount, list line 11g expenses on Sch O.)	254,646.	6,345.	195,756.	52,545.
12	Advertising and promotion	57,307.	22,485.	14,680.	20,142.
13	Office expenses	733,729.	292,967.	96,157.	344,605.
14	Information technology	256,117.	181,991.	21,774.	52,352.
15	Royalties				
16	Occupancy	796,866.	729,730.	47,373.	19,763.
17	Travel	19,397.	16,154.	2,454.	789.
	Payments of travel or entertainment expenses	20,20,1		-,	,
18	for any federal, state, or local public officials				
40	Conferences, conventions, and meetings				
19	· · · · · · · · · · · · · · · · · · ·	104,063.	94,680.	6,751.	2,632.
20	Interest	101,000.	54,000.	0,7221	270021
21	Payments to affiliates	1,690,388.	1,537,685.	103,915.	48,788.
22	, ' · · · · · · · · · · · · · · · · · ·	172,689.	136,341.	33,480.	2,868.
23	Insurance	- 12 / 0 0 2 0			
24	above. (List miscellaneous expenses in line 24e. If line				A Commence
	24e amount exceeds 10% of line 25, column (A)	\$ 5 10 10 10 10 10 10 10 10 10 10 10 10 10			0.00400900000000004034
	amount, list line 24e expenses on Schedule O.) IN-KIND FOOD DISTR.	53,680,128.	53,680,128.		
a	FOOD RELATED COSTS	5,039,191.	5,039,191.		
b			226,740.	14,720.	6,140.
C.	VEHICLE EXPENSE	247,600. 244,003.	67,423.	176,572.	8.
d	MISCELLANEOUS			19,098.	117,605.
	All other expenses	161,770.	25,067.	2,274,578.	1,943,624.
25	Total functional expenses. Add lines 1 through 24e	72,427,414.	68,209,212.	4,2/4,3/0+	1,343,044.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				
732010	11-28-17	10			Form 990 (2017)

10 2017.05030 CAPITAL AREA FOOD BANK, I CAFB___1

		Full Year		\$ from FY19	% from FY19	\$ from FY18	% from FY18
	2020	2019	2018	2020			
Direct mail revenue	2,000,000	1,896,086	1,961,988	103,914	5%	38,012	25
Individual funding	3,336,550	3,015,378	2,656,367	321,172	11%	680,183	269
Online donations	2,052,000	2,157,567	1,802,057	(105,567)		249,944	145 15
Individual giving Foundation	7,388,550 <i>770,500</i>	7,069,031 <i>1,386,477</i>	6,420,411 <i>643,335</i>	319,519 (615,977)	5% -44%	968,139 127,165	209
Faith-based & Non-profit	100,000	55,573	43,704	44,427		56,296	1299
Institutional funding	870,500	1,442,051	687,039	(571,551)		183,461	27
Corporate	1,893,159	1,691,177	1,294,551	201,982	12%	598,608	469
Food drives	471,270	352,335	465,496	118,935	34%	5,774	15
Blue Jeans Ball	1,000,000	30	554,345	999,970	3333233%	445,655	809 239
Empty Bowls Other special events	75,000 226,500	45,919 291,643	60,979 249,641	29,081 (65,143)	63% -22%	14,021 (23,141,	
Special events	1,301,500	337,592	864,965	963,908		436,535	50:
Other fundraising	3,665,929	2,381,104	2,625,012	1,284,825	54%	1,040,917	40
New restricted grants	2,485,500	4,049,864	1,948,191	(1,564,364)	-39%	1	28
Fundraising	14,410,479	14,942,049	11,680,654	(531,570)		2,729,825	23
Bequests	250,000	159,988	899,110	90,012	56%	(649,110)	-72
CACFP funding	1,067,081	1,115,868	1,148,698	(48,787)	-4%		
TEFAP funding	570,000	693,069	884,471	(123,069)		1 ' '	
CSFP funding	898,685	831,682	717,952	67,003	8%		25
SFSP funding	242,994	272,782	256,107	(29,788)		1 '	-5
DDP govt funding	166,000	169,460	317,702	(3,460)		1 ' '	
Other govt funding	150,000	150,000	252,008	(0,100,	0%		
Government funding	3,094,760	3,232,860	3,576,939	(138,100)		1	
Partner shared maint fees	500,000	522,272	578,954	(22,272)		1 , , ,	
Other partner fees	64,150	59,887	68,100	4,263			
Agency fees	564,150	582,159	647,054	(18,009)		1 '	
Partner prod cost plus fees	1,585,500	1,552,140	1,271,247	33,360			25
JFM, B. Bites prod cost plus	400,000	359,733	415,938	40,267	11%		
Product cost plus fees	1,985,500	1,911,873	1,687,185	73,627	4%		18
JFM and Bright Bites adm fees	256,992	238,119	213,882	18,873	8%	E .	20
Other misc income	99,650	2,618,937	148,002	(2,519,287)		1	
Other income	356,642	2,857,056	361,884	(2,500,414)		1 '	
al revenue	20,661,531	23,685,986	18,852,826	(3,024,455)			10
Regular salaries	7,667,706	6,696,682	6,386,448	971,023		1,281,258	20
Overtime	22,152	59,885	57,410	(37,733)) -63%	(35,258	-61
Salaries	7,689,858	6,756,567	6,443,858	933,290		1 ' '	19
Health	1,142,772	864,937	809,913	277,835		332,859	
Dental	70,945	50,407	87,865	20,538		(16,921	
Life Disability	5,215 23,372	9,581 42,620	9,992 44,779	(4,366, (19,248,		(4,777	
6668-00-101 Insurance Exp Turnover\CAFB\CA			44,773	(54,449)		(54,449	
EE Insurance Premiums	1,187,854	967,544	952,549	220,310			25
SH & PS	391,698	370,272	384,674	21,427	6%	7,024	2
EE Match	204,550	115,819	76,817	88,731		127,733	
6667-00-101 Retirement Turnover\CAFB\CAFB				(24,750,		(24,750	
Retirement	571,499	486,091	461,491	85,408		1	24
FICA	582,551	502,021	473,542	80,530		1	
Unemployment 6669-00-101 Payroll Taxes Turnover\CAFB\CAF	78,423 (29,699)	34,609	51,805	43,814 (29,699)		26,618 (29,699	
Payroll Taxes	631,275	536,631	525,347	94,644			
Workers comp	109,453	99,200	66,606	10,253			
Other employee benefits	20,700	17,450	16,430	3,250			
Stipends and fellows	37,000	8,434	1,653	28,566		1	
Temporary staff	16,676	54,489	64,661	(37,813,			
Temps & interns	53,676	62,923	66,313	(9,247		(12,637	-19
Personnel	10,264,314	8,926,406	8,532,595	1,337,909		1	
Purchased product	1,757,500	1,634,114	1,351,908	123,386	8%	405,592	30
Purchased fruits & veg	1,195,000	1,161,882	947,464	33,118	3%	247,536	2
Food freight & handling	1,226,000	1,252,503	1,313,871	(26,503)		(87,871) -
Prepared meals	1,254,201	1,285,721	1,411,626	(31,519		1	
Other programs food	13,712	13,226	6,733	486	•	1 .	
Inventory shrinkage	8,900	9,066	7,589	(166		1	1
Food related costs	5,455,313	5,356,511	5,039,191	98,802	•	E	
	490,637	479,735	507,018	10,902			
Utilities	,50,057		284,349	(15,416)		•	
Utilities Renairs & maintenance	221 21 2	345 /34		, (12,710)	, "77		
Repairs & maintenance	331,318 274,734	346,734 279,176		(4 442) -2%	27.134	1
Repairs & maintenance Vehicle expenses	274,734	279,176	247,600	(4,442) 6.563			
Repairs & maintenance Vehicle expenses Local transportation	274,734 26,610	279,176 20,046	247,600 16,544	6,563	33%	10,066	6
Repairs & maintenance Vehicle expenses	274,734	279,176	247,600		33%) -5%	10,066 600	6: 1:

Frond & beverages Staff Development 70,581 65,000 70,581 65,000 88,317 70,581 70,581 86,600 88,317 70,581 86,600 88,317 86,700 86,817 87,9181 86,8181 87,9181 86,8181 87,9181 86,8181 87,9181 87,9181 88,918			Full Year		\$ from FY19	% from FY19	\$ from FY18	% from EV18
Food & Inverninges		2020				70 1101111 125	y nomin izo	20 1103111120
Staff Development 70,581 65,099 38,377 19,49 32,464 35,000 33,000	Food & beverages					3%	6.500	43%
Dues & subscriptions 75,203 75,444 55,710 (11,238) -24 18,499 -328 Bank changes 124,090 135,538 277,006 (19,438) -381	·	· ·		-	1			84%
Bank: charges 124,900 135,348 257,705 10,0483 385 633,806 -529 Printing 86,817 91,399 64,378 6		· ·		-	1			33%
Perintary Postage & Hipping P	· ·			-				-52%
Postage & hipping 14,655 14,872 9,977 (237) -25 4,657 479 Office squip remarks 50,594 50,838 52,346 (244) 0.5 63,075 120 Bad debts 27,500 27,500 (12,985) 05 63,077 120 Bad debts 27,500 27,500 (12,985) 05 63,077 120 Bad debts 27,500 27,500 (12,985) 05 63,075 120 Bad debts 36,577 224,524 88,073 126,623 545 64,594 39 Literness and support 47,754 31,923 38,774 15,831 505 6,803 239 Other technology 48,93,84 337,117 256,116 102,237 305 138,238 729 Technology 48,93,84 337,117 256,116 102,237 305 138,238 729 Technology 48,93,84 37,332 12,242 (18) 12,245 13,422 64,000 12,247 13,422 64,000 12,247 13,422 64,000 12,247 13,422 64,000 12,247 13,422 64,000 12,247 13,422 64,000 12,247 13,422 64,000 12,247 13,422 64,000 12,248 13,424 13,424 64,000 12,248 13,424 13,424 64,000 12,248 13,424	<u> </u>		· ·	-	1			35%
Office equily remards 50,994 50,838 53,346 1244 054 17,752 33,077 1.00 Bad debts 77,500 27,500 11,985	_				1			47%
Advertising & promotion 120,646 77,247 57,569 43,399 505 63,077 1206 834 debts 27,500 22,7500 (112,985) 05 40,486 3-2125 Administration 500,285 473,677 485,701 26,622 655 14,554 39 120 1	_ '' -		· ·		1	0%		-3%
Bad debts 27,500 27,500 112,988 2.6,623 6th 40,594 3.212 Administration 500,295 473,671 485,701 22,623 6th 1,594 32,102 Licenses and support 36,677 224,524 180,973 112,093 54th 165,655 92,934 Licenses and equipment 47,754 31,923 83,774 115,831 5056 92,934 Cicher technology 45,022 80,670 36,370 135,671 445 83,53 24,94 Cicher technology 45,022 80,670 36,370 135,671 445 83,53 24,94 Tachmology 45,9354 337,117 256,116 102,237 304 183,238 772 Program supplies 55,553 15,145 8,800 40,300 2545 667,51 5335 Warchouse Supplies 36,684 37,332 22,42 (648) 224 14,342 664 Warchouse Supplies 36,684 37,332 22,42 (648) 224 14,342 664 Warchouse Supplies 36,684 37,332 22,42 (648) 224 14,342 664 Warchouse supplies 36,684 37,332 22,42 (648) 224 14,342 664 Warchouse supplies 35,553 (500) 80,527 36,325 7274,3 39,695 200 Partner grants 44,000 53,585 (6513 10,588) -1.8% (21,143) -338 Noncash writterfi and discounts 37,735 (500) 80,527 36,325 7274,3 39,695 200 Warchouse suppnies 82,585 (500) 80,527 36,325 7274,3 49,99 -976 Wiscellaments expense 82,585 (500) 159,378 225,500 -46500% (72,622 666) Blue Jeans Stall 32,000 (500) 159,378 225,500 -46500% (72,622 666) Empty Bowls 47,000 11,465 8,929 33,593 3100 88,071 72,622 666 Blue Jeans Stall 23,000 17,102 18,078 3,599 3,599 3100 88,071 72,622 666 Empty Bowls 47,000 17,102 18,078 3,599 41,390 97,800 72,622 133 Special event expenses 29,850 28,615 186,530 277,235 948 113,320 6115 Special event expenses 99,850 18,696 11,496 18,999 35,990 18,990 12,102 18,090 18					, ,			110%
Administration \$00,295 473,677 485,701 26,623 694 14,594 37,000 12,005 594 165,605 928 167,000 18,000		· ·			-	0%	40,486	-312%
Liecness and support		· ·	•		26,623	6%		3%
Hardware and equipment Other technology Other technology 48,956 Tachmolecy 48,956 Tachmolecy 48,956 Tachmolecy 48,956 Tachmolecy 18,957 Tachmolecy 18,958 Ta	1	The state of the s			122,053	54%	165,605	92%
Christ rechnology	• • • • • • • • • • • • • • • • • • • •		31,923	38,774	15,831	50%	8,980	23%
Technology		45,023	80,670	36,370	(35,647)	-44%	8,653	24%
Program supplies 55.551 15,245 8,800 40,006 2644 46,751 5311 Warehous Supplies 36,684 37,332 22,342 (648) -24 14,342 648 6			337,117	256,116	102,237	30%	183,238	72%
Warehouse Supplies			15,245	8,800	40,306	264%	46,751	531%
Office supplies 36,684 37,332 22,342 [648] 2-26 14,342 649 Materials & supplies 227,860 16,966 198,165 40,884 215,969 209 Partner grants 44,000 53,585 65,413 [9,585] 2-12476 (21,413) -33 Other misc expenses 2,850 2,503,190 80,527 36,235 22,2476 (24,746,90) -975 Miscellameous expenses 2,255,275 248,745 (2,475,690) -975 (161,160) -666 Biue Jeans Ball 222,000 (300) 159,378 222,500 -46500s 77,622 465 Empty Bowls 47,000 11,461 8,279 35,539 3107 4265 Staff event expenses 350 552 145 (20,20) -377 4265 Staff event expenses 259,500 2,8615 186,580 3,338 20% 2,422 133 Special events 50,500 18,669 97,122 62,203 948<				167,023	1,236	1%	(21,398)	-13%
Materials & supplies 237,860 196,966 198,165 40,894 211, 33,695 209 Partner grants 44,000 53,585 55,413 (9,585 185 (2,1413 33,985 185 (2,1413 33,985 185 (2,1413 33,985 185 (2,1413 33,985 185 185 (2,1413 33,985 185 185 (2,1413 33,985 185 185 (2,1413 33,985 185 185 (2,1413 33,985 185	1.1	· ·			(648)	-2%	14,342	64%
Partner grants 44,000 53,585 65,413 (9,585) 1-18 (2,1413) -339 Noncash witherifs and discounts 35,735 (500) 80,57 36,235 224,747 46,792 -566 Other misc expenses 2,850 2,503,390 97,805 (2,003,400) -1,00% (94,955) -97 Miscellaneous expenses 28,565 2,555,275 243,748 (2,472,500) -45500% 77,622 465 Blue Jears Ball 212,000 11,461 8,929 35,539 3107 4267 4267 Scaff vents 350 552 145 (202) -37% 205 141 Other special events 250,500 17,102 18,078 3,338 20% 2,422 133 Special events expenses 299,850 2,8615 186,530 274,325 248 132,00 11,102 6,320 274,532 133 General prof fees 59,190 188,698 97,122 6,220 375,49 3,920 200	- '				40,894	21%	39,695	20%
Noncesh writeoffs and discounts	1				t	-18%	1	-33%
Other misc expenses 2,850 2,503,390 97,805 (2,500,340) -100% (94,955) -97% Miscellaneous expense 82,585 2,556,275 243,745 (2,473,690) -97% (161,160) -656 Blue Jeans Ball 222,000 (500) 159,378 222,200 -45500% 72,622 469 Empty Bowls 47,000 11,461 8,929 35,539 310% 38,071 4265 Staff events 350 552 145 5020 -37% 205 1419 Other special events 20,500 17,102 18,078 3,398 204 2,422 131 Special events expenses 299,850 281,615 186,502 271,225 948% 113,320 613 General prof fees 55,190 188,698 211,944 (93,508) 5-506 1113,720 556 529 Graphic design 23,500 17,180 19,580 6,320 37% 3,920 20 Translation & Facilitation </td <td>,</td> <td>· ·</td> <td>· ·</td> <td>=</td> <td></td> <td>-7247%</td> <td></td> <td>-56%</td>	,	· ·	· ·	=		-7247%		-56%
Miscellaneous expense 82,585 2,556,275 243,745 (2,473,699) 9-7% 161,1560 -6-66 8 lue leans Bill 232,000 (500) 159,378 243,745 (2,473,699) 3-7% 17,622 466 8 lue leans Bill 232,000 11,461 8,929 35,539 31,00% 38,071 4269 Staff events 350 552 145 (202) -3-7% 205 1413 200 2422 133 200 2422 133 200 2422 133 200 2422 133 200 2422 133 200 2422 133 200 2422 133 200 2422 133 200 2422 133 200 2422 133 200 2422 133 200 2422 133 200 243			, ,	97,805	l .	-100%	(94,955)	-97%
Blue Jeans Ball (232,000 (500) 159,378 (222,500 45500) 72,622 465 Empty Bowls (47,000 11,461 8,929 35,539 310% 38,071 4265 Staff events (330 552 145 (202) -3.7% 2.05 1419 Other special events (20,500 17,102 18,078 3,398 20% 2.422 133 Special event expenses (29,850 28,615 186,530 271,235 948% 113,320 613 Special event expenses (29,850 28,615 186,530 271,235 948% 113,320 613 Special event expenses (29,850 28,615 186,530 271,235 948% 113,320 613 Special event expenses (29,850 28,615 186,530 271,235 948% 113,320 613 Special event expenses (29,850 29,850 211,944 (93,508) -50% (116,754) -555 Audit and HRIS 125,718 119,489 97,122 56,520 55% (316,754) -555 (32,956) Special event expenses (23,950 17,180 19,850 5,300 37% 3,920 200 17,180 18,956 5,300 37% 3,920 200 17,180 18,958 50 5,300 37% 3,920 200 17,180 18,958 50 5,300 37% 3,920 200 17,180 18,958 50 5,300 37% 3,920 200 17,180 18,958 50 5,300 37% 3,920 200 17,180 18,958 50 5,300 37% 3,920 200 17,180 19,958 50 5,300 37% 3,920 200 5,3	l '	· ·			(2,473,690)	-97%		
Staff events	Blue Jeans Ball	232,000	(500)	159,378	232,500	-46500%	72,622	46%
Other special events	Empty Bowls	47,000	11,461	8,929	35,539	310%	38,071	426%
Special event expenses 299,850 28,615 186,530 271,225 948% 113,320 613 General prof fees 95,190 188,698 211,944 (93,508) -50% (116,754) -559 Audit and HRIS 125,718 119,489 97,122 6,229 5% 28,996 299 Graphic design 23,500 17,180 19,580 6,320 37% 3,920 200 Translation & Tanslation 2,330 245 1,215 -2,285 93% 1,135 1088 Professional fees 246,938 325,611 329,860 (78,673) -24% (82,922) -259 Insurance 186,520 175,380 172,690 11,140 6% 13,830 89 Depreciation 1,476,631 1,646,484 1,676,601 (170,453) -10% (200,570) -122 Total expenses 679,200 670,669 635,985 8,531 1% 43,215 77 Total expenses 21,068,241 21,890,805 18,856,508 82,531 1% 43,215 77 Total expenses 21,068,241 21,890,805 18,856,508 82,531 1% 43,215 77 Net operating position (406,710) 1,795,180 36,882 (2,201,890) -1234 (403,028) 109469 S602-01-101 Realized Gain Loss \(\) Foundation \(\) Gen & \(\) Admin \(\) (296,685 63,996	1 ' '	350	552	145	(202)	-37%	205	141%
General prof fees 95,190 188,698 211,944 (93,508) 5-505 (16,754) 5-559 Audit and HRIS 125,718 119,489 97,122 6,220 37% 28,596 29 Graphic design 22,500 17,180 19,580 6,320 37% 3,920 20 Translation & facilitation 2,530 245 1,215 2,285 933% 1,315 1088 Professional fees 246,938 325,611 329,860 (78,673) -24% (82,922) 2256 Insurance 1,476,031 1,646,484 1,676,601 170,433 1-0% (200,570) -122 Direct mail expenses 679,200 679,200 670,669 635,968 8,531 1.14 42,111,733 122 Total expenses 21,068,241 21,980,805 18,856,508 (822,565) 448 22,11,733 122 Net operating position 406,710 1,795,180 230,562 (19,360) -100% (200,500) 1,000 561 562 <td>Other special events</td> <td>20,500</td> <td>17,102</td> <td>18,078</td> <td>3,398</td> <td>20%</td> <td>2,422</td> <td>13%</td>	Other special events	20,500	17,102	18,078	3,398	20%	2,422	13%
Audit and HRIS 125,718 119,489 97,122 6,229 5% 28,596 2.99 Graphic design 23,500 17,180 19,580 6,320 37% 3,920 205 Translation & facilitation 2,530 245 1,215 2,285 933% 1,315 1089 Professional fees 246,938 325,611 329,860 (78,673) -24% (82,922) -259 Insurance 186,520 175,380 172,690 11,140 6% 13,830 89 Depreciation 1,476,031 1,646,484 1,676,601 (170,453) -10% (200,570) -127 Direct mail expenses 679,200 670,669 635,985 8,531 1% 43,215 77 Total expenses 21,062,41 21,890,805 18,856,508 (822,555) -4% 2,211,733 129 Net operating position (406,710) 1,795,180 3,6622 (2,201,890) -123% (403,028) 109465 S502-01-101 Realized Gain Loss\/ Foundation\/ Gen & Adm 19,360 209,626 (19,360) -100% (209,626) -1009 S501-01-101 Interest Income\/ Foundation\/ Gen & Adm 19,360 209,626 (19,360) -100% (209,626) -1009 G824-01-101 Investment Mgt Fees\/ Foundation\/ Gen & 236,595 230,638 36,817 5,921 3% (120,258) -349 Unrealized 236,559 230,638 36,817 5,921 3% (120,258) -349 Unrealized 26,117 131,563 (26,117) -100% (131,563) -1009 Net income on reserves 236,559 256,756 488,381 (20,197) 8% (251,822) -522 Other interest income/(expense) 77,516 75,75 (11,165) 2,341 3% 88,981 -797 Government 31,035,520 13,422,137 1,426,357 (385,517) -3% (11,043) 39 Public 36,909,568 36,604,198 39,799,594 305,770 11% (2,899,86) -79 Public 36,907,797 37,060,855 39,532,046 (89,058) 0% (2,507,183) -59 Public 36,977,797 37,060,855 39,532,046 (89,058) 0% (2,507,183	Special event expenses	299,850	28,615	186,530	271,235	948%	113,320	61%
Graphic design Translation & facilitation 1,530 1,7180 1,950 1,215 1,2285 1,9337 1,315 1,099 1,7180 1,7810	General prof fees	95,190	188,698	211,944	(93,508)	-50%	(116,754)	-55%
Translation & facilitation 2,530 245 1,215 2,285 933% 1,315 1089 Professional fees 246,938 325,611 332,860 17,6673 -24% (82,922) 2-55% Insurance 186,520 175,380 172,690 11,140 6% 13,830 88 Depreciation 1,476,031 1,646,484 1,676,601 (170,453) -10% (200,570) -1.29 (200,5	Audit and HRIS	125,718	119,489	97,122	6,229	5%	28,596	29%
Professional fees	Graphic design	23,500	17,180	19,580	6,320	37%	3,920	20%
Insurance	Translation & facilitation	2,530	245	1,215	2,285	933%	1,315	108%
Depreciation	Professional fees	246,938	325,611	329,860	(78,673)	-24%	(82,922)	-25%
Direct mail expenses 679,200 670,669 635,985 8,531 1% 43,215 79 Total expenses 21,068,241 21,990,805 18,856,508 (822,565) -4% 2,211,733 12% Net operating position (406,710) 1,795,180 (3,682) (2,201,890) -123% (403,028) 10946%	Insurance	186,520	175,380	172,690	11,140	6%	13,830	8%
Total expenses 21,068,241 21,890,805 18,856,508 (822,565) -4% 2,211,733 127 Net operating position (406,710) 1,795,180 3,682 (2,201,890) -123% (403,028) 109465 5602-01-101 Realized Gain Loss\Foundation\Get Adm 19,360 209,626 (19,360) -100% (209,626) -100% 5611-01-101 Interest Income\Foundation\Get 298,885 263,797 192,080 35,088 31% 106,806 559 6824-01-101 Investment Mgt Fees\Foundation 62,326 52,519 44,888 9,807 19% 17,438 399 Unrealized 236,559 230,638 356,817 5,921 3% (120,258) -349 Unrealized 26,117 131,563 (26,117) -100% (131,563) -100% Net income on reserves 236,559 256,756 488,381 (20,197) -8% (251,822) -522 Other interest income/(expense) 77,816 75,475 (11,165) 2,341 3% 88,981 -7979 Gain/(loss) on NMTC unwind 7,003,138 7,003,138 7,003,138 -1009 Net non-operating position 314,375 332,231 7,480,353 (17,856) -5% (7,165,978) -969 Public 36,909,968 36,604,198 39,799,954 305,770 1% (2,899,986) -77 Government 13,036,620 13,422,137 12,625,577 (385,517) -3% 411,043 33 Food 49,946,588 50,026,335 52,425,531 (79,747) 0% (2,478,943) -59 Public 36,971,797 37,060,855 39,532,046 (89,058) 0% (2,567,249) -65 Government 12,667,230 12,939,931 14,148,083 (722,701) -2% (1,480,853) -100 Materials & services 150,000 258,240 150,000 (108,240) -425 In-kind expense 49,789,027 50,000,786 53,880,129 (361,759) -1% (4,041,102) -88 Materials & services 150,000 258,240 150,000 (108,240) -425 In-kind expense 0 (0) (0) (0) (0) (100, 100% 0 -100% Materials & services 150,000 (2,567,365) (2,289,325) -100% (2,076,836) -1007 Releases from temp restricted (2,29,7645) (2,296,355) (2,289,325) -100% (2,076,836) -1007 Releases out of temp restricted (2,297,645) (2,076,836) (2,297	Depreciation	1,476,031	1,646,484	1,676,601	(170,453)	-10%	(200,570)	-12%
Net operating position (406,710) 1,795,180 (3,682) (2,201,890) -123% (403,028) 109465 5602-01-101 Realized Gain Loss\Foundation\Ger & Adm 19,360 209,626 (19,360) -100% (209,626) -100% 6624-01-101 Interest Income\Foundation\Ger & 298,885 263,797 192,080 35,088 13% 106,806 569 6624-01-101 Investment Mgt Fees\Foundation 62,326 52,519 44,888 9,807 19% 17,438 399 Realized 236,559 230,638 356,817 5,921 3% (120,258) -349 100	Direct mail expenses	679,200	670,669	635,985	8,531	1%	43,215	7%
S602-01-101 Realized Gain Loss Foundation Gen & Adm 19,360 209,626 (19,360) -100% (209,626) -100% 5611-01-101 Interest Income Foundation Gen & Adm 19,360 209,626 (19,360) -100% (209,626) -100% 5611-01-101 Interest Income Foundation Gen & Adm 19,360 35,088 13% 106,806 569 6824-01-101 Investment Mgt Fees Foundation Gen & S26,559 236,638 356,817 5,921 3% (120,258) -344 Unrealized 236,559 236,638 356,817 5,921 3% (120,258) -344 Unrealized 236,559 256,756 488,381 (20,197) -8% (251,822) -529 (256,117) -100% (131,563) -100%	Total expenses	21,068,241	21,890,805	18,856,508	(822,565)		2,211,733	12%
5611-01-101 Interest Income\Foundation\Ge 298,885 263,797 192,080 35,088 13% 106,805 569 6824-01-101 Investment Mgt Fees\Foundatio 62,326 52,519 44,888 9,807 19% 17,438 399 Realized 236,559 230,638 356,817 5,921 3% (120,258) -349 Unrealized 26,117 131,563 (26,117) -100% (131,563) -100 Net income on reserves 236,559 256,756 488,381 (20,197) -8% (251,822) -529 Other interest income/(expense) 77,816 75,475 (11,165) 2,341 3% 89,981 -797 Gain/(loss) on NMTC unwind 7003,138 (7,003,138) (17,003,138) (17,003,138) (10,003,138) (17,003,138) -100 Public 36,909,968 36,604,198 39,799,954 305,770 1% (2,889,986) -79 Government 13,036,620 13,422,137 12,625,577 (385,517) -3% (11,443 39 <td>Net operating position</td> <td>(406,710)</td> <td>1,795,180</td> <td>(3,682)</td> <td>(2,201,890)</td> <td>-123%</td> <td>(403,028)</td> <td>10946%</td>	Net operating position	(406,710)	1,795,180	(3,682)	(2,201,890)	-123%	(403,028)	10946%
6824-01-101 investment Mgt Fees\Foundatio 62,326 52,519 44,888 9,807 19% 17,438 399 Realized 236,559 230,638 356,817 5,921 3% (120,258) -349 Unrealized 236,559 256,756 488,381 (20,197) -8% (251,822) -529 Other interest income/(expense) 77,816 75,475 (11,165) 2,341 3% 88,981 -797 Gain/(loss) on NMTC unwind 7,003,138 (7,003,138) (7,003,138) (7,003,138) -1009 Net non-operating position 314,375 332,231 7,480,353 (17,856) -5% (7,165,978) -96 Public 36,909,968 36,604,198 39,799,954 305,770 1% (2,889,986) -79 Government 13,036,620 13,422,137 12,625,577 (385,517) -3% 411,043 33 Food 49,946,588 50,026,335 52,425,531 (79,747) 0% (2,478,943) -5% In-kind evenue	5602-01-101 Realized Gain Loss\Foundation\	Gen & Adm	19,360	209,626	(19,360)	-100%	(209,626)	-100%
Realized Unrealized Unrealized 236,559 230,638 356,817 5,921 3% (120,258) -349 (100,258) Net income on reserves 236,559 256,756 488,381 (20,197) -8% (251,822) -529 (251,822)	5611-01-101 Interest Income\Foundation\Ger	298,885	263,797	192,080	35,088	13%	106,806	56%
Unrealized 26,117 131,563 (26,117) -100% (131,563) -100% Net income on reserves 236,559 256,756 488,381 (20,197) -8% (251,822) -529 Other interest income/(expense) 77,816 75,475 (11,165) 2,341 3% 88,981 -7979 Gain/(loss) on NMTC unwind 7,003,138 (7,003,138) 100% (7,003,138) -100% Net non-operating position 314,375 332,231 7,480,353 (17,856) -5% (7,165,978) -968 Public 36,909,968 36,604,198 39,799,954 305,770 1% (2,889,986) -77 Government 13,036,620 13,422,137 12,625,577 (385,517) -3% 411,043 33 Food 49,946,588 50,026,335 52,425,531 (79,747) 0% (2,478,943) -59 In-kind revenue 50,096,588 50,026,335 52,683,771 70,253 0% (2,560,249) -69 Government 12,667,230	6824-01-101 Investment Mgt Fees\Foundation	62,326	52,519	44,888	9,807	19%	17,438	39%
Net income on reserves 236,559 256,756 488,381 (20,197) -8% (251,822) -529 Other interest income/(expense) 77,816 75,475 (11,165) 2,341 3% 88,981 -7979 Gain/(loss) on NMTC unwind 7,003,138 (7,003,138) (7,003,138) 1-009 Net non-operating position 314,375 332,231 7,480,353 (17,856) -5% (7,165,978) -968 Public 36,909,968 36,604,198 39,799,954 305,770 1% (2,889,986) -79 Government 13,036,620 13,422,137 12,625,577 (385,517) -3% 411,043 38 Food 49,946,588 50,026,335 52,425,531 (79,747) 0% (2,478,943) -59 Materials & services 150,000 258,240 150,000 (108,240) -429 In-kind revenue 50,096,588 50,026,335 52,683,771 70,253 0% (2,587,183) -59 Public 36,971,797 37,060,855	Realized	236,559	230,638	356,817	5,921			-34%
Other interest income/(expense) 77,816 75,475 (11,165) 2,341 3% 88,981 -7977 Gain/(loss) on NMTC unwind 7,003,138 (7,003,138) (7,003,138) -1009 Net non-operating position 314,375 332,231 7,480,353 (17,856) -5% (7,165,978) -959 Public 36,909,968 36,604,198 39,799,954 305,770 1% (2,889,986) -77 Government 13,036,620 13,422,137 12,625,577 (385,517) -3% 411,043 33 Food 49,346,588 50,026,335 52,425,531 (79,747) 0% (2,478,943) -59 Materials & services 150,000 258,240 150,000 (108,240) -422 In-kind revenue 50,965,588 50,026,335 52,683,771 70,253 0% (2,587,183) -59 Public 36,977,797 37,060,855 39,532,046 (89,058) 0% (2,560,249) -69 Government 12,667,230 12,939,931 <	Unrealized		26,117	131,563	(26,117)	-100%	(131,563)	-100%
Gain/(loss) on NMTC unwind 7,003,138 (7,003,138) -1009 Net non-operating position 314,375 332,231 7,480,353 (17,856) -5% (7,165,978) -969 Public 36,909,968 36,604,198 39,799,954 305,770 1% (2,889,986) -79 Government 13,036,620 13,422,137 12,625,577 (385,517) -3% 411,043 39 Food 49,946,588 50,026,335 52,425,531 (79,747) 0% (2,478,943) -59 Materials & services 150,000 258,240 150,000 (108,240) -429 In-kind revenue 50,996,588 50,026,335 52,683,771 70,253 0% (2,587,183) -59 Public 36,971,797 37,060,855 39,532,046 (89,058) 0% (2,560,249) -69 Government 12,667,230 12,939,931 14,148,083 (272,701) -2% (1,480,853) -109 Food 49,639,027 50,000,786 53,680,129 (361,7	Net income on reserves	236,559	256,756	488,381	(20,197)	-8%		-52%
Net non-operating position 314,375 332,231 7,480,353 (17,856) -5% (7,165,978) -96% Public 36,909,968 36,604,198 39,799,954 305,770 1% (2,889,986) -7% Government 13,036,620 13,422,137 12,625,577 (385,517) -3% 411,043 39 Food 49,946,588 50,026,335 52,425,531 (79,747) 0% (2,478,943) -5% Materials & services 150,000 258,240 150,000 (108,240) -429 In-kind revenue 50,096,588 50,026,335 52,683,771 70,253 0% (2,587,183) -5% Public 36,971,797 37,060,855 39,532,046 (89,058) 0% (2,560,249) -6% Government 12,667,230 12,939,931 14,148,083 (272,701) -2% (1,480,853) -10% Food 49,639,027 50,000,786 53,680,129 (361,759) -1% (4,041,102) -8% In-kind expense <t< td=""><td></td><td>77,816</td><td>75,475</td><td></td><td>2,341</td><td>3%</td><td></td><td>-797%</td></t<>		77,816	75,475		2,341	3%		-797%
Public 36,909,968 36,604,198 39,799,954 305,770 1% (2,889,986) -79 Government 13,036,620 13,422,137 12,625,577 (385,517) -3% 411,043 39 Food 49,946,588 50,026,335 52,425,531 (79,747) 0% (2,478,943) -59 Materials & services 150,000 258,240 150,000 (108,240) -429 In-kind revenue 50,096,588 50,026,335 52,683,771 70,253 0% (2,587,183) -59 Public 36,971,797 37,060,855 39,532,046 (89,058) 0% (2,560,249) -69 Government 12,667,230 12,939,931 14,148,083 (272,701) -2% (1,480,853) -109 Food 49,639,027 50,000,786 53,680,129 (361,759) -1% (4,041,102) -89 Materials & services 150,000 258,240 150,000 (108,240) -429 In-kind expense 49,789,027 50,000,786 <td< td=""><td>Gain/(loss) on NMTC unwind</td><td></td><td></td><td> </td><td></td><td></td><td></td><td>-100%</td></td<>	Gain/(loss) on NMTC unwind			 				-100%
Government 13,036,620 13,422,137 12,625,577 (385,517) -3% 411,043 39 Food 49,946,588 50,026,335 52,425,531 (79,747) 0% (2,478,943) -59 Materials & services 150,000 258,240 150,000 (108,240) -429 In-kind revenue 50,096,588 50,026,335 52,683,771 70,253 0% (2,560,249) -59 Public 36,971,797 37,060,855 39,532,046 (89,058) 0% (2,560,249) -69 Government 12,667,230 12,939,931 14,148,083 (272,701) -2% (1,480,853) -109 Food 49,639,027 50,000,786 53,680,129 (361,759) -1% (4,041,102) -89 Materials & services 150,000 258,240 150,000 (108,240) -429 In-kind expense 49,789,027 50,000,786 53,938,369 (211,759) 0% (4,149,342) -89 Inventory suspense 0 (0) (Net non-operating position	314,375	332,231	7,480,353	(17,856)	-5%	(7,165,978)	
Food 49,946,588 50,026,335 52,425,531 (79,747) 0% (2,478,943) -59 Materials & services 150,000 258,240 150,000 (108,240) -429 In-kind revenue 50,096,588 50,026,335 52,683,771 70,253 0% (2,587,183) -59 Public 36,971,797 37,060,855 39,532,046 (89,058) 0% (2,560,249) -69 Government 12,667,230 12,939,931 14,148,083 (272,701) -2% (1,480,853) -109 Food 49,639,027 50,000,786 53,680,129 (361,759) -1% (4,041,102) -89 Materials & services 150,000 258,240 150,000 (108,240) -429 In-kind expense 49,789,027 50,000,786 53,938,369 (211,759) 0% (4,149,342) -89 Inventory suspense 0 0 0 0 -100% 0 -100% 0 -100% Net in-kind position 307,561	Public	36,909,968	36,604,198					
Materials & services 150,000 258,240 150,000 (108,240) -429	Government	13,036,620						3%
In-kind revenue 50,096,588 50,026,335 52,683,771 70,253 0% (2,587,183) -59		ł	50,026,335			0%		
Public 36,971,797 37,060,855 39,532,046 (89,058) 0% (2,560,249) -69 Government 12,667,230 12,939,931 14,148,083 (272,701) -2% (1,480,853) -109 Food 49,639,027 50,000,786 53,680,129 (361,759) -1% (4,041,102) -88 Materials & services 150,000 258,240 150,000 (108,240) -429 In-kind expense 49,789,027 50,000,786 53,938,369 (211,759) 0% (4,149,342) -88 Inventory suspense 0 (0) (0) -100% 0 -100% Net in-kind position 307,561 25,549 (1,254,598) 282,012 1104% 1,562,159 -1259 Releases from temp restricted 2,289,325 2,076,836 (2,289,325) -100% (2,076,836) -100% TRNA memo (8,320) 0 8,320 -100% (0) -100% Total net position 215,226 2,144,640 6,222,073								
Government 12,667,230 12,939,931 14,148,083 (272,701) -2% (1,480,853) -109 Food 49,639,027 50,000,786 53,680,129 (361,759) -1% (4,041,102) -89 Materials & services 150,000 258,240 150,000 (108,240) -429 In-kind expense 49,789,027 50,000,786 53,938,369 (211,759) 0% (4,149,342) -89 Inventory suspense 0 (0) (0) -100% 0 -100% Net in-kind position 307,561 25,549 (1,254,598) 282,012 1104% 1,562,159 -1259 Releases from temp restricted 2,289,325 2,076,836 (2,289,325) -100% (2,076,836) -100% TRNA memo (8,320) 0 8,320 -100% (0) -100% Total net position 215,226 2,144,640 6,222,073 (1,929,414) -90% (6,006,847) -979								
Food 49,639,027 50,000,786 53,680,129 (361,759) -1% (4,041,102) -8% Materials & services 150,000 258,240 150,000 (108,240) -429 In-kind expense 49,789,027 50,000,786 53,938,369 (211,759) 0% (4,149,342) -8% Inventory suspense 0 (0) (0) -100% 0 -100% Net in-kind position 307,561 25,549 (1,254,598) 282,012 1104% 1,562,159 -125% Releases from temp restricted 2,289,325 2,076,836 (2,289,325) -100% (2,076,836) -100% Releases out of temp restricted (2,297,645) (2,076,836) 2,297,645 -100% 2,076,836 -100% TRNA memo (8,320) 0 8,320 -100% (0) -100% Total net position 215,226 2,144,640 6,222,073 (1,929,414) -90% (6,006,847) -97%								
Materials & services 150,000 258,240 150,000 [108,240] -429 In-kind expense 49,789,027 50,000,786 53,938,369 (211,759) 0% (4,149,342) -89 Inventory suspense 0 (0) (0) -100% 0 -1009 Net in-kind position 307,561 25,549 (1,254,598) 282,012 1104% 1,562,159 -1259 Releases from temp restricted 2,289,325 2,076,836 (2,289,325) -100% (2,076,836) -1009 Releases out of temp restricted (2,297,645) (2,076,836) 2,297,645 -100% 2,076,836 -1009 TRNA memo (8,320) 0 8,320 -100% (0) -1009 Total net position 215,226 2,144,640 6,222,073 (1,929,414) -90% (6,006,847) -979		l .						
In-kind expense 49,789,027 50,000,786 53,938,369 (211,759) 0% (4,149,342) -89 Inventory suspense 0 (0) (0) (0) -100% 0 -100% Net in-kind position 307,561 25,549 (1,254,598) 282,012 1104% 1,562,159 -1259 Releases from temp restricted 2,289,325 2,076,836 (2,289,325) -100% (2,076,836) -100% Releases out of temp restricted (2,297,645) (2,076,836) 2,297,645 -100% 2,076,836 -100% TRNA memo (8,320) 0 8,320 -100% (0) -100% Total net position 215,226 2,144,640 6,222,073 (1,929,414) -90% (6,006,847) -979		i	50,000,786			-1%	i .	
Inventory suspense 0 (0) (0) -100% 0 -1009 Net in-kind position 307,561 25,549 (1,254,598) 282,012 1104% 1,562,159 -1259 Releases from temp restricted 2,289,325 2,076,836 (2,289,325) -100% (2,076,836) -100% Releases out of temp restricted (2,297,645) (2,076,836) 2,297,645 -100% 2,076,836 -100% TRNA memo (8,320) 0 8,320 -100% (0) -100% Total net position 215,226 2,144,640 6,222,073 (1,929,414) -90% (6,006,847) -979								
Net in-kind position 307,561 25,549 (1,254,598) 282,012 1104% 1,562,159 -1259 Releases from temp restricted 2,289,325 2,076,836 (2,289,325) -100% (2,076,836) -100% Releases out of temp restricted (2,297,645) (2,076,836) 2,297,645 -100% 2,076,836 -100% TRNA memo (8,320) 0 8,320 -100% (0) -100% Total net position 215,226 2,144,640 6,222,073 (1,929,414) -90% (6,006,847) -97%	In-kind expense	49,789,027						
Releases from temp restricted 2,289,325 2,076,836 (2,289,325) -100% (2,076,836) -100% Releases out of temp restricted (2,297,645) (2,076,836) 2,297,645 -100% 2,076,836 -100% TRNA memo (8,320) 0 8,320 -100% (0) -100% Total net position 215,226 2,144,640 6,222,073 (1,929,414) -90% (6,006,847) -97%								-100%
Releases out of temp restricted (2,297,645) (2,076,836) 2,297,645 -100% 2,076,836 -100% TRNA memo (8,320) 0 8,320 -100% (0) -100% Total net position 215,226 2,144,640 6,222,073 (1,929,414) -90% (6,006,847) -97%		307,561				anastadiani		-125%
TRNA memo (8,320) 0 8,320 -100% (0) -100% Total net position 215,226 2,144,640 6,222,073 (1,929,414) -90% (6,006,847) -97%					 		 	
Total net position 215,226 2,144,640 6,222,073 (1,929,414) -90% (6,006,847) -97%								-100%
	TRNA memo	ut stolovičku	(8,320)					
CAFB Inc Statement (215,226) (2,144,640) (6,222,073) 1,929,414 -90% 6,006,847 -97%	<u> </u>	•					1 ' ' '	
	CAFB Inc Statement	(215,226)	(2,144,640)	(6,222,073)	1,929,414	-90%	6,006,847	-97%

Calculation of programmatic spending ratio

Figures taken from Form 990 tax returns

Important disclosure regarding the Food Bank's programmatic calculations on a consolidated basis for FY 2018:

Seven years ago, the Food Bank and its related Foundation participated in a New Market Tax Credit (NMTC) financing program to partially fund the acquisition and construction of its warehouse and office building ocated in Washington, DC. The tax credit program is a commonly used financing vehicle available to nonprofits that allows for private sector investment in community development.

This past fiscal year, the program came to an end and the Food Bank and Foundation unwound the the financing structure related to the program. These transactions resulted in one-time non-cash gains and losses and are reflected in the Food Bank's financial statements as "Gain on NMTC unwind". The gains and losses were reported in revenue and expenses, respectively within the individual Form 990s for the organizations. The adjustments below account for the one-time gross-ups to reflect only the net remaining gain of \$7,003,138 on a consolidated basis and its impact on the programmatic spending ratio.

	Fiscal year end		6/30/2017			6/30/2018	
	990 IRS form year		2016			2017	
Form section		CAFB	CAFB Foundation	Total	CAFB	Foundation	Total
Part IX, Line 25, Part C	Part IX, Line 25, Part C A. Management & General Exps.	2,524,100	40,506	2,564,606	2,274,578	20,902,187	23,176,765
Part IX, Other Exps Line 24a	B. Remove NTMC transaction	1	1	•	i	(20,833,437)	(20,833,437)
	C. Adjusted Mgt. & General (A - B)	2,524,100	40,506	2,564,606	2,274,578	68,750	2,343,328
Part IX, Line 25, Col D	Part IX, Line 25, Col D	1,926,029	a	1,926,029	1,943,624	1	1,943,624
	E. Total Mgt, General & Fund. (C + D)	6,974,229	81,012	7,055,241	6,492,780	137,500	6,630,280
Part VIII, Line 12, Col A F. Total Revenue	F. Total Revenue	71,268,793	344,447	71,613,240	98,936,144	483,964	99,420,108
Part VIII, Misc. Revenue Line 11a	Part VIII, Misc. Revenue Line 11a G. Remove NTMC transaction	1	,		(27,836,575)	ī	(27,836,575)
	H. Adjusted Total Revenue (F - G)	71,268,793	344,447	71,613,240	71,099,569	483,964	71,583,533
	I. Equals M&G/Fundraising Expense Ratio (E \div H)	%8.6	23.5%	%6'6	%9.9	28.4%	%8:6
	J. Portion of each dollar that goes to programs $(\$1-I)$	\$ 06.0 \$	\$ 0.76	\$ 0.90	\$ 0.93	\$ 0.72	\$ 0.91

Foundation M&G expenses are reduced from the amount in Form 990 to remove the expenses associated with the NMTC unwind shown in Part IX, Other Expenses Line 24a. Food Bank revenue is reduced from the amount in Form 990 to remove the income associated with the NMTC unwind whown in Part VIII, Misc. Revenue Line 11a.

More information on NMTC financing can be found here. The Capital Area Food Bank's FY 2018 financial statements are available here.

Survey Monkey Evaluation Report S. L. Gimbel Foundation Fund Holiday Food Grant

Organizational Information

Name of your organization.

Capital Area Food Bank

Grant #

20180957

Question Title Grant Period

January 1, 2019 - September 30, 2019

Location of your organization

Washington, DC

Name and Title of person completing evaluation.

Raychl Speigner

Phone Number:

202-769-5610

Email address.

cafbgrants@capitalareafoodbank.org

Total number of clients served through this grant funding:

24,515

Approximate volume of food purchased with grant funds? (i.e 10 lbs of fresh produce; 1000 boxes; 10 cases, etc)

In total, we distributed 29,418 pounds of culturally appropriate foods. The breakdown is as follows:

- -11.880 pounds of corn flour
- 6,660 pounds of oil
- -10,878 pounds of black beans

Key Outcomes and Results

Describe the project's key outcomes and results based on your goals and objectives:

The Capital Area Food Bank (CAFB) would like to thank the S.L. Gimbel Foundation Holiday Food Grant for its generous support of the project *'Culturally Appropriate Food: bringing familiar, healthy foods to Latino families in the DMV.'* The goal of this project was to procure, purchase, sort, and deliver 20,161 meals, or 11% of all Culturally Appropriate Foods to our partner pantries and direct service programs for Latino individuals and families. This project is part of our larger Culturally Appropriate Foods initiative, which will provide 180,612 Culturally Appropriate meals to approximately 2,500 individuals in the Washington Metro Region.

With support from the Gimbel Foundation, CAFB exceeded its goal in delivering 20,161 Culturally Appropriate meals by delivering 24,515 meals to Latino individuals and families. In total, we procured 29,418 pounds of food, which included 11,880 pounds of corn flour, 6,660 pounds of oil, and 10,878 pounds of black beans. The food was distributed through our partner pantries and direct service programs with high percentages of Latino clients.

Each of our partners executed different distribution methods, ranging from every day to weekly to monthly. The number of distributions depended on their organizational capacity and the needs of the people they serve. In addition to varying distribution times, our partners have different ways to determine the people they serve. Many have no threshold at all, allowing any individual or family to receive a meal or groceries from their distribution. Others have geographic limitations, only serving those in their specific County. Due to this, the CAFB is unable to determine the exact demographics of individuals such individuals with disabilities and population categories.

Please describe any challenges/obstacles the organization encountered (if any) in attaining stated goals & Objectives.

The Capital Area Food Bank did not encounter any challenges or obstacles during the grant period.

How did you overcome and/or address the challenges and obstacles?

N/A

Describe any unintended positive outcomes as a result of the efforts supported by this grant.

As a result of the Gimbel Foundation's support for the Culturally Appropriate Foods program, CAFB was able to significantly increase the amount of food that is appropriate for the ages and cultures of the individuals we serve.

Briefly describe the impact this grant has had on your organization.

As an organization that heavily relies on food donations, the Holiday Food Grant helped the CAFB better meet the needs of its clients to provide food that is consistent with their preferences and traditions while increasing the dignity of the food distribution experience.

Please provide a narrative on how the funds were used to fulfill grant objectives. Explain what was purchased and how funds were utilized based upon the budget that was submitted. Support documents (receipts or expense reports) can be emailed to grant-info@thecommunityfoundation.net or faxed to 951-684-1911.

Please see page 3 and the invoice attachments

Success Stories

Please use the following spaces to provide any client stories, antidotes, or quotes to showcase the success and impact you were able to achieve due to this funding.

Please relate a success story:

The CAFB has seen great success from the distribution of culturally appropriate foods for clients. The leader of the Saint Camillus Catholic Church pantry in Silver Spring, Maryland shared the following quote with us.

"Since our Masa flour has now been regularly on the menu, Saint Camillus Catholic Church is able to have it consistently in their pantry. It was a sometime before Christmas and the pantry was able to give masa flour as well as chxn. A woman told her that in her culture, its traditional to make tamales on Christmas Eve. Even though it was a few weeks till Christmas she said she could take home the flour and put it away so it wouldn't be used, then she would freeze the chxn and make sure nothing was brought out until Christmas Eve so she could make the traditional tamales with her children and pass on the tradition. She said, there had been years when preserving this tradition was not possible because having both ingredients just wasn't possible, but this year they would be able to make tamales for Christmas!"

Demographic Information

Which category best describes your organization. Please choose only one.

Basic Needs Support

What is your organizations primary Program Area of Interest?

Food Bank

Percentage of clients served through grant in each Ethnic Group Category. Total must equal 100% 100% Hispanic Latino

Approximate percentage of clients served from grant funds in each age category.

11%Children Birth-05 years of age 17%Children ages 06-12 years of age 3%Youth ages 13-18

15%Young Adults (18-24) 45%Adults 9% Senior Citizens

Approximate percentage of clients served with disabilities from grant funds.

The Capital Area Food Bank does not track this information

Approximate percentage of clients served in Economic Group N/A

Approximate percentage of clients served from grant funds in each population category. N/A

Budget Narrative

The Capital Area Food Bank expended \$15,000 in grant funding on the following items to fulfill the grant objectives. Many of items were purchased in bulk through Feeding America and local suppliers. Please also see attached invoices for items as well as the CAFB strategic plan.

Vegetable Oil – CAFB purchased 546 12oz bottles of vegetable oil at a rate of \$16.11.

Corn flour – CAFB purchased 360 Torti Masa Corn Flour at the rate of \$18.50.

Black Beans – CAFB purchased 1870 cans of low sodium black beans at a rate of \$5.17.



Invoice #INV092144 Invoice Date 4/9/2019

Bill To

Ronny Faragasso Capital Area Food Bank 4900 Puerto Rico Ave NE Washington DC 20017-2313 **United States**

Ship To

Capital Area Food Bank 4900 Puerto Rico Ave NE Washington DC 20017-2313

United States

Payment Terms NET30

Payment Due Date

Customer Purchase Order#

Foodbank Sales Order

5/9/2019

538665

Sales Order #GR33508345

Drop off location		ltem	Quantity	Rate	Amount
Capital Area Food Bank 4900 Puerto Rico Ave NE Washington District Columbia 20017-2313	of	12/15 OZ EZO Can Low Sodium Black Beans Low Sodium	1,870	\$5.17	\$9,667.90
Capital Area Food Bank 4900 Puerto Rico Ave NE Washington District Columbia 20017-2313	of	12/4.5 OZ Box Oats & Honey Granola Bar Oats & Honey	660	\$9.67	\$6,382.20
Capital Area Food Bank 4900 Puerto Rico Ave NE Washington District Columbia 20017-2313	o f	24/12 OZ Bottle Vegetable Oil Vegetable	546	\$16.11	\$8,796.06

Po: 538 665

Sms: 2019031824286

Total

\$24,846.16

OK to PAY 04/10/19 P.7

Fallerste Relation Ferrangon for	Gueramera:	invelor::	Amount Bue
Feeding America	Cust-2086	INV092144	\$24,846.16
1601 Paysphere Circle Chicago, IL 60674	Tomesone	Die Date	
	NET30	5/9/2019	





JDA ENVIOSLLC 9209 WOFFORD LN COLLEGE PARK MD 20740 invoice#

320201901

DATE

3/20/2019

CAPITAL AREA
FOOD BANK
4900 Puerto Rico av NE
Washignton DC20017

po#537813 538844

PICKUP

CANTIDAD	DESCRIPTION	PRICE	TOTAL
360.00	Torti Masa Corn Flour 4.4lb	\$18.50	\$6,660.00
	freight	\$0.00	\$0.00
			\$0.00
and the state of t	PO: 538944 PO: 538943, SMS: 2019030624155		\$0.00
	ACCESTANTS.		\$0.00
	Sms: 2019030624155		\$0.00
	•		\$0.00
	OK to PAY		\$0.00
	03/21/19		\$0.00
	27		\$0.00
	7-7		\$0.00
			\$0.00
			\$0.00
			\$0.00
			\$0.00
			\$0.00
			\$0.00
			\$0.00
			\$0.00
			\$0.00
			\$0.00
			\$0.00
			\$0.00
			\$0.00
		TOTAL	\$6,660.00

Thanks For Your Businnes with us.

Make Check Payable To "JDAENVIOSLLC"